

Austria	100.00	Italy	100.00	Poland	100.00
Belgium	100.00	Japan	100.00	Portugal	100.00
Denmark	100.00	Spain	100.00	Sweden	100.00
France	100.00	Switzerland	100.00	United Kingdom	100.00
Germany	100.00	USA	100.00		
Greece	100.00				
Ireland	100.00				
Netherlands	100.00				
Norway	100.00				
Sweden	100.00				
Switzerland	100.00				
United Kingdom	100.00				
USA	100.00				

EUROPE'S BUSINESS NEWSPAPER

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World News Business Summary

Senators told harassment claims made a decade ago

Four acquaintances of Anita Hill, the former aide who has accused US Supreme Court nominee Clarence Thomas of sexual harassment, told the Senate Judiciary Committee that they first learned of the incidents from her a decade ago.

Croatian relief on way
An EC-led convoy carrying humanitarian aid to Vukovar, eastern Croatia, succeeded in negotiating safe passage to the besieged city after Serb reservists and federal army units shelled and completely destroyed nearby villages.

Energy tax nearer
EC environment ministers reached what Brussels officials described as "a turning point" in Community agreement on policy by accepting in principle the European Commission's plan for an energy tax to combat global warming.

Baker in Cairo
US secretary of state James Baker arrived in Cairo at the start of his eighth Middle East peace shuttle since the end of the Gulf War.

Arms talks go well
America's top general Colin Powell and Soviet chief of staff General Vladimir Lobov said after talks on arms in Vienna that they had full confidence in each other and would intensify their contacts.

German police fears
Two missing German policemen were feared murdered after pools of blood were found in a country car park. Their burned-out car was riddled with bullet holes. Kohl call on racism, page 16.

Boost for Rao
India's Congress government of P.V. Narasimha Rao was strengthened by an announcement that Sonia Gandhi, Italian-born wife of the assassinated former prime minister, will not stand in a key by-election next month. Page 4.

Spanish rift deepens
Groups representing most of Spain's judges and magistrates called for the sacking of interior minister José Luis Corcuera, deepening a rift between the government and the independent judiciary. Page 5.

Turks bomb Kurds
Turkish aircraft bombed Kurdish villages in north Iraq for the third day running, throwing into doubt the recent rapprochement between Ankara and the Iraqi Kurdish leadership. Page 4.

Help sought for Hanoi
A group of western industrialised countries, headed by France, is attempting to help Vietnam qualify for IMF aid. Page 6.

Bulgarians vote
Bulgarians went to the polls to elect a new parliament for the second time since Todor Zhivkov's communist regime was toppled in a bloodless palace coup in November 1989. Page 2.

Brazil child crisis
President Fernando Collor de Mello, calling Brazil's 15m abandoned children a national catastrophe, announced a programme to help them.

Thailand fights Aids
Thailand has launched one of the most aggressive campaigns against Aids. Page 6.

Sweden wins golf
Sweden's golfers defeated South Africa 2-1 to win the Dunhill Cup at St Andrews, Scotland. Rugby World Cup scores: New Zealand beat Italy 31-21; Western Samoa beat Argentina 35-12; France beat Canada 19-13.

BAe drums up support for \$743m rights offer

British Aerospace's chief executive plans a whirlwind tour of institutional shareholders over the next two weeks to drum up support for the company's £532m (\$743m) rights offer.

On Friday, the company's share price closed at 371p, well below the 380p price for the new shares. BAe's advisers believe the share price must rise above 400p in order to induce shareholders to take up their rights. The offer closes on October 28. Page 17.

EUROPEAN Monetary System
Sterling spent much of last week at the bottom of the Exchange Rate Mechanism grid as domestic political concerns came to the fore. But intervention by the Bank of England kept sterling comfortably above its floor against the D-Mark. The Spanish peseta remained the strongest currency within the ERM, bolstered by high money market rates and the threat of intervention by the Bank of Spain.

EMS October 11, 1991
The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

INVERGORDON Distillers
Scotch whisky group facing a £250m (\$602m) hostile bid from Whyte & Mackay, UK drinks arm of American Brands, denied that it was considering cross-shareholdings with any group to keep its independence. Page 20.

RODAMCO, Netherlands' largest
property investment group, and ASB, the big Dutch civil servants' pension fund, said that they are considering co-operation in foreign property investment. Page 21.

CROSS-BORDER mergers and acquisitions
in the third quarter of 1991 fell to the lowest level since international deals were affected by the world stock market crash in October 1987, according to KPMG Peat Marwick, accountants and consultants. Page 17.

JAPANESE equities
Fund managers are taking a positive view of Japanese equities and plan to increase holdings, said a survey for Smith New Court, international investment house. Page 21.

ALCAN Aluminium
Montreal-based company has blamed poor prices caused partly by heavy Soviet metal sales for a 94 per cent fall in third-quarter net income to \$6m, or zero cents per share. Page 21.

NOVA Corporation of Alberta
has slashed its quarterly dividend by more than half, from 13 to 6 cents a share, and delayed plans to hive off its gas pipeline and chemicals businesses into two separate companies. Page 21.

EC ministers optimistic after Kohl backs plan to cut farm aid

By David Dodwell, World Trade Editor

THE STALLED talks on the reform of world trade were revitalised at the weekend following a reversal of German policy on agricultural prices by Chancellor Helmut Kohl.

European Community trade ministers meeting in The Hague learned that Mr Kohl had told his cabinet that it would be "a catastrophe" if the Uruguay round of the General Agreement on Tariffs and Trade, now nearing its conclusion, did not succeed.

Ministers left the two-day meeting saying they were confident of "reaching substantial results" in the Gatt Uruguay round by the end of the year. Mr Frans Andriessen, vice-chairman of the EC Commission, said he was confident that he had won the elbow room his staff needed to negotiate the Community's behalf. Mr Kohl's decision to support trade reformers pressing for reductions in the EC's costly agriculture subsidy system comes after a protracted debate inside the German cabinet. This is one of Germany's

most sensitive political subjects and the farming lobby has forced the government to tread warily on reform.

The shift in Germany's position was reported to the trade ministers by Mr Jürgen Möllemann, the German economics minister.

"There has to be a change on the EC's position in agriculture, including export subsidies," he said, indicating that Germany had broken with its previous insistence that farm price supports remain high. The Uruguay round of Gatt collapsed last December when the EC refused to accept proposed cuts in its extensive agricultural subsidies programmes, which cost European taxpayers \$7bn (\$12bn) last year. The US and the 14-member Cairns Group of agriculture exporting nations demanded cuts in EC farm subsidies of between 75 per cent and 90 per cent. The EC was only willing to offer cuts of 30 per cent, using 1986 as the base year for calculation. The German shift has iso-

lated French and Irish officials, whose governments sought German support in limiting cuts in farm subsidy spending. They can be expected to lobby hard in defence of farm subsidies at an EC agriculture ministers meeting planned next week.

Germany's move provides fresh evidence of a rift in the Bonn-Paris axis which would need to be intact if the French are to remain confident of successfully limiting subsidy cuts.

While French officials cancelled plans for a press briefing at the end of the two-day trade ministers' meeting, Mr Des O'Malley, Ireland's trade minister, expressed "grave concern" at developments. The Germans were "very anxious that an agreement be reached very quickly, irrespective of what the costs may be". He added: "They are far more emphatic than they were in the past in abandoning agriculture pretty well in its entirety." At an official briefing at the end of the meeting, Ms Yvonne van Rooij, Dutch

Second Chernobyl accident shows safety still poor

By Chrystia Freeland in Chernobyl

JUST five years after the Chernobyl nuclear disaster, a second industrial accident at the atomic power plant at the weekend has revealed the appalling safety standards which still prevail at Chernobyl and other Soviet nuclear plants.

Over the weekend a fire raged for six hours at the second reactor, blowing the roof off the turbine room and forcing the reactor to be shut down.

Government officials say the fire did not release additional radiation, but the first western journalists admitted inside the turbine room yesterday saw rain pouring in on the charred generator through a gaping 2,300 sq m hole in the roof.

Nervous officials at the power plant admitted that the fire could easily have spread through the turbine room and consumed all six turbines. If that had occurred, or if the fire had broken out in the third block, structural damage could have been done to the sarcophagus which seals the melted-down fourth reactor.

"This is a terrible shadow, I would even call this a cursed place," said the Ukrainian environment minister, Mr Yuri Shcherbak. "The sarcophagus is the single most dangerous atomic point in the world. Our people are right to tremble when they hear the word Chernobyl."

On April 26 1986, there was an accident at the fourth reactor which claimed 30 lives immediately and contaminated vast areas of the Soviet Union and northern Europe.

Mr Viktor Hladush, the Ukrainian minister of industry and transport, admitted at a press conference yesterday that the latest fire revealed that safety standards were still dangerously low at Chernobyl and the Ukraine's 14 other nuclear reactors. He also acknowledged that the REMK Soviet-type reactors are far more dangerous than their western counterparts.

Nonetheless, Mr Hladush said that the Ukrainian government - which now has de facto control of the republic's nuclear reactors and will take over formally by December 1 - has no immediate plans to shut the reactor down sooner than 1995, the target date announced before the fire. Last week the Ukrainian

G7 agrees to sustain help for Soviets

By Stephen Fidler and Peter Norman in Bangkok

THE GROUP of Seven leading industrial countries yesterday committed itself to a sustained role in the Soviet Union's efforts to integrate its economy into that of the capitalist world.

After meeting in the Thai capital, where the International Monetary Fund (IMF) and World Bank hold their annual meetings this week, the G7 backed Soviet plans to restore its creditworthiness through comprehensive economic and constitutional reform.

But the Soviet delegation neither asked for, nor received, pledges of financial support beyond existing commitments for food and humanitarian aid from the finance ministers of the US, Japan, Germany, France, Britain, Italy and Canada.

The Soviet reticence allowed the G7 countries to avoid an embarrassing public admission of disagreement over what course to take should the Soviet Union need help to cover its external financing requirements.

United European opposition and Soviet assurances that they would be able to service their estimated \$80bn (\$24.5bn) of foreign debt forced the US not to press its plans for a deferral of Soviet debt pay-



Nicholas Brady, Treasury secretary, (left) and Alan Greenspan explain the US position on the Soviet economy yesterday

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Samuel Brittan.....Page 15
Investors await direction from Bangkok.....Page 21

Rolls-Royce may sue Air India

By David Housego in New Delhi

ROLLS-ROYCE, the British aero-engine maker, is considering suing Air India for breach of contract after its decision to switch a \$87m (\$150m) order to Pratt and Whitney of the US.

Air India announced at the weekend that Pratt and Whitney would supply 22 engines plus spares for four Boeing 747-400s it has ordered. A year ago, Air India told Rolls-Royce that it would purchase the British group's RB211-524 engines subject to obligatory government approval. The airline has taken out an option with Boeing on five more aircraft.

The order is the third blow to Rolls-Royce's position in the space of two months at a time when it is also coping with falling defence orders. In late August British Airways, one of Rolls-Royce's most important

customers ordered engines for its Boeing 777 aircraft from General Electric of the US. Earlier this month All Nippon Airways cited British Airways' rejection of Rolls-Royce as the reason for not ordering UK engines for its Boeing 777 fleet.

What has angered Rolls-Royce is that the British engine was apparently dropped as a result of the recommendations of a government-appointed committee of inquiry. Rolls-Royce has challenged the competence of this inquiry and its findings that the Pratt and Whitney engine was technically the better engine.

This is "potentially damaging to our reputation," said Mr Stewart Miller, Rolls-Royce's managing director, who has been in New Delhi since Thursday. He said that Rolls-Royce,

in the interests of its reputation could not allow the evaluation to go unchallenged.

After the committee of inquiry report, Pratt and Whitney and General Electric were asked to submit fresh bids. No such proposal was made to the British group.

Mr Miller said yesterday that before deciding on further action, Rolls was seeking clarification from the Indian government about its decision. British government attempts to take up the issue have had little success.

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Guinness chairman Anthony Tennant has restored the company's battered reputation. His strategy is based on a conviction that as consumers become more affluent they choose to drink better-quality, higher-priced products. Page 32

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FT SURVEYS THIS WEEK



World Economy: A long queue of hopefuls waiting to sup at the rich man's table. (See separate section)

INTERNATIONAL NEWS

Yeltsin plans to reshuffle Russian cabinet

By Leyla Boulton in Moscow

PRESIDENT Boris Yeltsin was reported yesterday to be planning a government of "national confidence" to win back popular trust after a damaging power struggle among his colleagues in the Russian leadership.

Postfactum news agency, which issued the report, gave no other details except to say he was going to sack the present cabinet.

The government of the largest Soviet republic, which is divided over whether Russia should go it alone or support a new economic union, has been due for an overhaul since the resignation of its prime minister, Mr Ivan Silayev, who now heads an interim union government.

But it is unclear whether Mr Yeltsin will bring in new blood or retain the present combination of former Communist party officials and inexperienced figures from the victorious "democratic" camp.

Mr Yeltsin has also agreed to sign the treaty of economic union rejected in his absence by a handful of government ministers. Underlining his support for the treaty, Mr Yeltsin also turned down a resignation offer from Mr Yevgeny Saburov, the economics minister who initiated the accord in Alma-Ata on October 2.

But the fact that he has called for the treaty to be changed to allow a more flexible central banking system suggests it may require some more extensive negotiating.

The creation of an effective central banking system to conduct monetary policy is essential to help stabilise the rouble. But the question of central banking has been the most bitterly contested issue in negotiations so far.

Russia is seeking a weighted voting system for decision-making in a central banking union but smaller republics are demanding equal representation.

Mr Yeltsin also now faces dissent in the Russian parliament, which on Friday set impossible conditions for signing the treaty this week. Concerned that Russia's economic interests could subsequently be betrayed, parliament demanded that 17 detailed agreements setting out the terms for operating a new economic union should be concluded before the treaty itself is signed.

Some of the parliament's conditions would make a union unworkable, such as the demand that every republic should have veto rights.

Mr Nursultan Nazarbayev, president of Kazakhstan, said he believed Mr Yeltsin would be able to stick to the agreement to sign this week.

"Although it is not easy for him as leader of the Russian Federation, where there are so many different opinions, he still came out in support of the treaty," Mr Nazarbayev told reporters on Friday night. "I am inclined to trust him."

'Non-war' makes life a struggle for Serbs

By Laura Silber in Belgrade

SERBIA'S cities have not been bombed and destroyed. But the war is eroding everyday life as people struggle to head off catastrophe.

An atmosphere of desperation at the weekend gripped Belgrade, the Serbian and federal Yugoslav capital.

A political shouting match broke the rhythm of a bustling market in the city centre. A group of peasants at Zeleni Venec, a local market, gathered round Mr Batric Jovanovic, a delegate from Serbia's ruling Socialist party. They demanded to know the goals of the war.

Mr Jovanovic, a veteran politician who has served the party since Communist Yugoslavia was founded after the second world war, repeated the party line: "Serbia is not at war."

"But why was my friend drafted and wounded if we are not fighting a war?"

asked a peasant whose hands were edged in soil after years of farming.

The crowd swelled as shouts of "Down with the Communists" drowned out the usual bargaining over prices.

Overflowing with peppers, beans, and aubergines, the Zeleni Venec attests to this year's record harvest in Serbia. But the petrol queues which snake around the city warn of a harsh winter. Croatia has stopped oil deliveries to Serbia, which must use its scarce hard currency to import fuel.

Black marketeers flashed wads of bills, offering "marks, dollars" to those asking the price of hard currency. "This is like the Soviet Union, this has never happened before. Serbia is plunging into poverty," said a Belgrade student.

At nearby Knez Mihailova street in the heart of Belgrade people rushed to

spend before a price rise. "They're printing money. Soon this will be worthless," said a man holding a 1,000 dinar note. "It's so new I can cut my finger with it. This is how they're financing the war."

"Winter will be harsh. There is no market, there is no production," said a Belgrade doctor, whose monthly wage equals \$300. "This Saturday alone the corpses of 16 soldiers killed at the front arrived in the central military hospital. They cannot be identified because federal army soldiers do not have dog tags."

The media warn of harsh punishment for those who escape mobilisation. Thousands of Serbs have fled the country, while even greater numbers have gone into hiding. A news broadcast on Saturday repeated that Serbia wants

peace. But a few minutes later it announced special phone numbers for "volunteers to join a newly formed division in central Croatia".

Serbia's authoritarian regime has so far succeeded in blaming all its woes on the "fascist regime" of Croatia and the "enemy plots" of Germany and Austria. But fear is spreading throughout Belgrade of a conflict between Serbs as opposition to the regime grows despite the claims of Serbian unity.

At the green market, a peasant woman tells the crowd to disperse so she can sell her peppers to make ends meet.

Another man warns: "When the war invalids and soldiers return they will expect rewards from a republic whose coffers are empty. Then there will be war in Serbia."

Moderate re-elected in Soviet republic

By Gillian Tett in Moscow

MR Askar Akayev was re-elected president of the Soviet central Asian republic of Kirghizia at the weekend in the first direct presidential elections held in the region.

Mr Akayev, a quantum physicist by training, received 95 per cent of the vote, as the only candidate in the elections.

A moderate, he has ruled Kirghizia for over a year, after the democratic opposition united with moderate communists to force the resignation of the previous hardline Communist leadership last autumn.

In spite of his previous Communist party affiliation, Mr Akayev's government is widely perceived as considerably more reformist than the authoritarian leadership that still dominates the other central Asian republics.

The Kirghiz Democratic Movement, the main opposition party in the republic, said yesterday that it supported Mr Akayev, although it criticised the elections as undemocratic.

"It's difficult to have a democratic election when there is only one candidate," said Mr Topchubek Turgunbaev, leader of the Kirghiz Democratic Movement.

Mongolia secures \$250m aid

By William Dufforce in Geneva

MONGOLIA will receive \$250m in aid from leading industrial nations and international agencies, the United Nations Development Programme has announced.

At the same time the donors appealed to the Soviet Union to resume its traditional barter trade with Mongolia, under which goods are exchanged rather than paid for with hard currency. Mongolia's trade with the Soviet Union has dropped by 60 per cent in nine months.

Mongolia last year held free elections to install a new government that has embarked on a programme to privatise the economy.

E Europe trade system talks

REPRESENTATIVES from the Soviet Union and east European countries are to seek ways to halt a collapse in trade caused by the demise of the Comecon economic bloc, the Soviet news agency Tass said. Reuter reports from Moscow.

The first conference of a new East European Co-operation and Trade (EECT) organisation will be held on October 18.

A Soviet spokesman said a stock exchange with branches abroad, and a bank and trading companies to tackle common problems such as the convertibility of national currencies and the licensing of reciprocal deliveries were planned.



President Zhelyu Zhelev acknowledges applause at a Sofia polling station yesterday

Split leaves Bulgarian poll in doubt

By Judy Dempsey, East European Correspondent

BULGARIANS yesterday went to the polls to elect a new parliament for the second time since Mr Todor Zhivkov's communist regime was toppled from power in a bloodless palace coup in November 1989.

Opinion polls show that no one party is expected to gain an absolute majority. The Socialist (former Communist) party (BSP), which won 44 per cent of the vote in the country's first free elections held in June 1990, hopes to gain about 30 per cent of the vote, much of it from the conservative countryside.

More than a quarter of the labour force, or about 1.5m of the 5.3m citizens who are eligible to vote, are employed in agriculture.

However, the Union of Democratic Forces (UDF), under which more than a dozen political parties are organised, is expected to push up its share of the vote from 30 per cent to more than 55 per cent.

The UDF's power base rests in the cities. But because of the continuing influence of the BSP in the bureaucracy, state enterprises, the army and the countryside, the UDF will not be able to marginalise the BSP politically.

Moreover, the UDF, which is divided into four factions, has been politically handicapped by bitter infighting on which the BSP has capitalised. Continuing disagreement in the UDF after the election results - unofficially they are due early today - could make it hard to form a government.

Depending on the results, Bulgaria may again be faced with a coalition government containing the BSP. Mr Zhelyu Zhelev, the shy, politically independent president, who threw his full support behind the UDF in its last election rally on Friday, yesterday said: "I wish for things to improve, for a victory for democracy and for understanding between political forces."

The UDF's participation in the coalition government following the collapse of the Socialist-dominated government late last year clearly demonstrated that it was committed to pushing through radical economic reform measures linked to a tough IMF-backed austerity programme.

Poland plans gradual zloty devaluation

By Christopher Bobinski in Warsaw

POLAND has decided on a gradual devaluation of the zloty. Mr Andrzej Topinski, the acting head of the central bank, announced yesterday.

The decision to devalue the currency reflects inflationary pressure - prices have risen 40 per cent since the beginning of the year - and a need to defend foreign exchange reserves by boosting exports.

Mr Topinski said: "We would have had to devalue at some point and it's better to do it gradually than with a large jump in the future."

The exchange rate has been a key element holding Poland's international Monetary Fund-approved stabilisation programme in place and the zloty has only been devalued once in the 22 months since the programme began. This was last May, when its value fell by 14.4 per cent against the US dollar. Since then, it has been measured against a trade-weighted basket of currencies.

Mr Topinski said yesterday the creeping peg devaluation system would amount to around 1.8 per cent a month. Prices of goods and services are expected to rise by 3 per cent this month.

Arms makers face prospects of single European market

By David White, Defence Correspondent



A STRONG case for creating a single European market in arms - which have up to now fallen outside the reach of EC rules - is put in a paper drawn up to coincide with preparations for the year-end Maastricht summit.

The paper from the Bow Group, an independent Conservative think-tank, argues that this can be done within the present terms of the Treaty of Rome.

Article 233 of the treaty stipulates that any member "may take such measures as it considers necessary for the protection of the essential interests of its security which are connected with the production of or trade in arms, munitions and war material."

This has been taken to permit EC countries to pursue their arms procurement as they see fit, irrespective of any EC rules. But the provision applies to an agreed list of products. This, the paper suggests, could be narrowed down to top-secret items such as nuclear weapons, nuclear propulsion systems and cryptographic equipment, making everything else subject to EC competition rules.

Its call for a fundamental reappraisal of defence industries will form part of a submission from the European Democratic Group of the Maastricht meeting, the culmination

of the inter-governmental conference on political and economic union.

The proposals go much further than initiatives to break down protectionism put forward by the independent European Programme Group, which brings together 13 Nato allies - the 11 that belong to the EC, plus Norway and Turkey. Under a British-inspired scheme, IEPG members now publish bidding opportunities to enable foreign companies to compete for defence contracts. But they are under no obligation to run fair competitions.

The Bow Group report says the IEPG's plan risks being seen as "a smokescreen for national protectionism". Neither Nato nor the IEPG, it adds, has the means to ensure a "level playing field" in defence supplies.

"Legally enforceable Community public procurement rules are the only likely way of bringing about truly open defence procurement in Europe in the necessary timespan."

It argues that the defence industry needs this change to be able to adjust. Fragmentation along national lines has led to inefficiencies, duplicated costs, over-dependence on unstable export markets and in many sectors "a loss of competitiveness and long-term economic viability".

Procurement authorities, particularly in the larger countries, have tended to maintain a closed relationship with their defence contractors by excluding foreign companies from competing fully. This has undermined the intrinsic com-

petitiveness of the main European manufacturers and enabled US companies to open up large sections of the market in smaller EC countries such as the Netherlands.

The report argues that it is the distinction between military and civilian industrial sectors is increasingly untenable because of the large number of "dual-use" products, particularly in electronics.

Setting up a Europe-wide defence market would require measures to abolish legal restrictions and barriers to arms trade within the Community, as well as harmonisation of export standards which would also need to be established across the whole range of defence products, possibly including even the most security-sensitive.

At the same time the paper calls for consideration to be given to EC financial support for joint research and development projects in defence. This would go beyond the current Euclid programme for basic research in defence technologies, which relies on national governments to finance the projects in which they are involved.

The report also sees an "overwhelming" political case for including the rationalisation of the defence industry within the ambit of the EC's reformed structural funds after 1993, to provide assistance to areas especially vulnerable to closures.

The Defence Industry after the Maastricht meeting, by Lord Ingham and General Sir John, 200 Bridge Road, London W2 2AB, 21.25.



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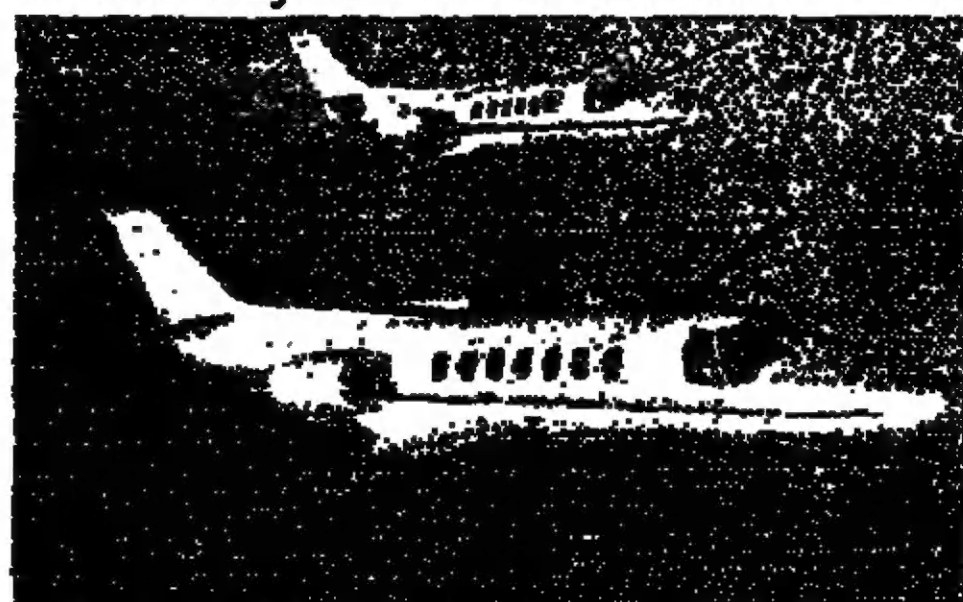
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INTERNATIONAL NEWS

New prime minister seeks to reopen talks with OAS

Haitian hopes rise for return of Aristide

By Canute James in Kingston

HAITI'S military-backed government, appointed after a coup a fortnight ago, has decided that overthrown President Jean-Bertrand Aristide may after all be able to return. It had previously opposed this, but Mr Jean-Jacques Honorat, the new prime minister, said at the weekend he wanted to reopen negotiations with the Organisation of American States (OAS) to determine the conditions under which Mr Aristide would be able to return to the presidency.

The OAS had earlier failed to get the army, which took over the country after sending Mr Aristide into exile, to allow the president to return. The army established a provisional government, saying elections would be held in three months.

It was not immediately clear whether Mr Honorat had the army's permission to invite new negotiations on Mr Aristide's return, or what conditions the prime minister and the army would accept for the return of the president.

Mr Honorat, a former minister in the Duvalier family dictatorship, toppled five years ago after 29 years in power, has been one of the bitterest critics of Mr Aristide's eight months in office.

Diplomats in Port-au-Prince, Haiti's capital, said yesterday that the request for new talks could be a result of Haitian fears over the impact of trade and other economic sanctions.



Jean-Jacques Honorat: seeking the middle ground

Imposed on the Caribbean state since the coup.

The 94 OAS members, and several other countries, have refused to recognise the army-backed provisional government.

"The return of Mr Aristide without conditions is one extreme, the position of the army is the other extreme," Mr Honorat said. "In negotiations we can find a middle position."

Rumours continued in Haiti yesterday about the possibility of foreign military intervention to remove the military and return Mr Aristide. The rumours were fuelled by advice from the US and British governments to their nationals to leave Haiti as soon as possible.

France to spend more on job creation

By Ian Davidson in Paris

THE French government is to spend an extra FF7.5bn (£750m) on job creation in the next two years, to try to halt the increase in unemployment, now more than 2.7m and rising.

But it is resisting demands from the trade unions and from within the Socialist party for a shift of economic policy aimed at faster growth and a larger budgetary stimulus. Mrs Edith Cresson, the prime minister, last week publicly endorsed the anti-inflation policy of Mr Pierre Bérégovoy, the finance minister.

She told a trade union delegation the government would stick to its plans for a budget deficit next year of no more than FF90bn, well down from this year's out-turn.

The new job promotion plan will be financed by the proceeds of partial privatisations of state-owned companies, such as the recently announced partial sales of the Caisse Nationale de Prévoyance (CNP).

Most of the FF7.5bn will be aimed at promoting the employment of unqualified youngsters, by exempting them and their employers from social security contributions.

Thomas hearings reach a low in melodrama

Sexual harassment is now the talk of the town, writes Lionel Barber in Washington

NO ONE can say whether Judge Clarence Thomas, President George Bush's nominee to the US Supreme Court, or his accuser, Ms Anita Hill, a law professor from Oklahoma, is telling the truth.

The Senate Judiciary committee continued its extraordinary weekend sitting yesterday. This is less a forensic inquiry, and more an American melodrama.

On Friday night, Judge Thomas, 43, complained he was the victim of a "high-tech lynching for uppity blacks"; on Saturday afternoon, he accused the 14 white, male senators on the committee of playing into bigoted racist stereotypes of blacks, believing all those old stories about blacks boasting of their sexual prowess.

The full-frontal assault took the committee by surprise. It repaired some of the damage caused by Professor Hill, 35, who, during more than six hours of cross-examination stuck to her story that Judge Thomas persistently harassed her with explicit, pornographic suggestions while she worked for him at the Department of Education and the Equal Opportunities Commission in the early 1980s.

Led by Utah Senator Orrin Hatch, the Republicans have torn into Ms Hill in her absence. She is cast as a frustrated *femme fatale*, a fantasist, someone who wants to write a million-dollar best-seller, or, most damaging, a vehicle for liberal pressure groups out to stop the Thomas nomination.



Clarence Thomas listens to his wife Virginia during a break in hearings on Saturday

The confirmation process, everybody agrees, is flawed. Assaults on character, always present in races for elective office, have spilled into judicial

confirmation battles. Mr Bush bears some of the blame by choosing Judge Thomas, who has a heart-rending story to tell of his rise from poverty in Georgia, but whose judicial experience is minimal. Equally, liberal pressure groups, drawing lessons from their defeat of Judge Robert Bork in 1987, have injected

a bitter partisan tone into Supreme Court nominations. The rancour in the Senate, evoking the "red-baiting" of suspected communists during the McCarthy hearings in the 1950s, has come as a surprise. It will only reinforce Americans' low opinion of Congress, but it is also a direct result of frustration.

The Republicans want the president's man on the bench. The Democrats, aware that there has been no Democratic nominee to the Supreme Court since the Johnson administration in the 1960s, are worried about the conservative composition of the court.

The paradox is that Judge Thomas, who refused to answer dozens of constitutional questions during his confirmation hearings — at one point he declined to offer an opinion on whether the Korean War was a conflict or a war — now finds himself answering explicit, explosive charges about his sexual conduct which go back 10 years.

Inevitably, the hand-wringing has begun. Judge Thomas and Professor Hill, both Yale Law School graduates, both black, were until last week role models. Both have been subjected to a degrading experience. All the senators on the committee have provoked the wrath of women around the country for failing to investigate fully Professor Hill's original charges, which first surfaced early last month.

About the only benefit of the hearings, everyone agrees, is that sexual harassment — once taboo — is now the talk of the town. Legislation tightening rules in the workplace may now be inevitable.

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Agreement in principle on Alpine lorry transit

THE European Community has reached an agreement in principle with Austria and Switzerland over lorry transit through the Alps, the Dutch Transport Ministry said yesterday.

This is a breakthrough on an obstacle to talks between the EC and the European Free Trade Association (Efta) on creating an European Economic Area — a 19-nation free trade zone extending from the Arctic to the Mediterranean.

The transport ministers of Switzerland and Austria held four hours of discussions in the southern Dutch town of Eindhoven on Saturday with Mr Hanja Mail-Weggen, Dutch transport minister and chairperson of the EC Council of Transport Ministers, and Mr Karel van Miert, the EC transport commissioner.

They did not give details of the accord, which Ms Mail-Weggen described as an "equitable compromise". These will be disclosed at the EC's Transport Council meeting in Luxembourg on October 21 subject to acceptance by EC member governments and those of Austria and Switzerland.

The Transport Ministry said press reports that 40-tonne trucks would be allowed to pass through Switzerland (instead of the current 28-tonne limit) if the railways were unable to handle the trucks at the time were "speculation".

Central to the talks was a planned increase of Swiss railway capacity to enable more road trucks to be carried across the country by rail.

Mr Adolf Ogi, the Swiss transport minister, was quoted in a Swiss newspaper yesterday as saying more capacity on the Gotthard railway line by 1993 would enable all 40-tonne trucks to be transported by rail within the next two years.

Spanish judges urge minister's dismissal

By Peter Bruce in Madrid

GROUPS representing most of Spain's judges and magistrates called at the weekend for the sacking of Mr Jose Luis Corcuera, the interior minister, deepening a rift between the government and the country's independent judiciary.

Mr Corcuera, a rough, combative former trade unionist, has made himself almost universally unpopular in Spain by trying to push through parliament legislation allowing police to search homes without a warrant and to place people under a form of arrest simply for not being able to identify themselves on the streets.

Practically every judicial authority — except the police — in the country has pronounced against the new law, which is not surprising in a country still recovering from dictatorship. The government has presented it as an attempt to deal with the growth of drug trafficking, although consumption is not illegal. When the bill got to parliament on Thursday, Mr Corcuera laid into his critics.

Some judges deserved "little respect" he said. "I've got nothing against most judges," he said, "but I could tell you a few things about some. Let me tell you." Mr Corcuera's remarks were being directed at judges and magistrates who hand out soft sentences for drug-peddling.

Prime Minister Felipe Gonzalez said Mr Corcuera's remarks had been "unfortunate" — probably the first time in nine years he has ever publicly criticised a minister. Although he dismissed any suggestion of removing Mr Corcuera from office, Mr Gonzalez's remarks are a measure of the seriousness of the rift with the judiciary, which is constantly criticised for being too slow and too lenient.

At the same time, the past week has seen tens of thousands of Spaniards take to the streets in poor areas in the country's big cities to mount vigilante attacks on drug-takers and peddlers. Some parts of cities such as Madrid and Barcelona have become virtually impassable because of the number of people dealing in, or consuming, heroin and other narcotics. Used syringes are a common sight on prestigious streets in the capital.

In many cases, the anti-drug protests have boiled over into apparently racist action against gypsy settlements around big towns. Often suspected of dealing in drugs, gypsies and their homes have been attacked. A poll yesterday showed 50 per cent of Spaniards approved of the vigilante patrols and many more wanted gypsy encampments moved. The Socialists are losing support in large cities in Spain because of the growth in drug-related crime, and the government is unlikely to soften Mr Corcuera's bill.

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Moderate re-elected in Soviet republic

By Gillian Triggs in Moscow

MR Aslar Akbarov has been re-elected president of the Soviet republic of Dagestan at the weekend. The first direct presidential election in the republic was held in the town of Makhachkala, a quarter of the way to the coast. Mr Akbarov, a former minister of the republic, won 75 per cent of the vote. A moderate, he has no ties with the republic's separatist movement. He was elected by a committee of 100 members, representing the republic's 10 districts. The committee was set up by the republic's parliament, the Duma, in 1990. Mr Akbarov's victory was seen as a sign of the republic's move towards democracy. He was elected by a committee of 100 members, representing the republic's 10 districts. The committee was set up by the republic's parliament, the Duma, in 1990. Mr Akbarov's victory was seen as a sign of the republic's move towards democracy.

Mongolia secures \$250m aid

By William Dullforce in Geneva

MONGOLIA will receive \$250m in aid from the World Bank and the International Monetary Fund (IMF) to help it cope with the economic crisis.

The aid package is part of a \$1.5bn loan agreement between the two institutions and the Mongolian government. The loan is to be repaid over 10 years.

The aid will be used to finance the government's budget deficit and to support its economic reform programme.

E Europe trade system talks

Discussions are under way in Brussels about the details of a trade agreement between the European Community and the European Free Trade Association (Efta). The talks are part of a series of negotiations aimed at creating a European Economic Area (EEA).

prospects in market

INTERNATIONAL NEWS

Kurds in UN plea to halt raids

By John Murray Brown in Ankara

KURDISH leader Mr Masoud Barzani is to appeal to the UN Security Council after Turkish aircraft bombed Kurdish villages in north Iraq for the third day running yesterday, throwing into doubt the recent rapprochement between Ankara and leaders of Iraqi Kurds.

In a statement from his headquarters in north Iraq, Mr Masoud Barzani, leader of Iraq's Kurdish Democratic party, described it as a "savage massacre".

The official Anatolia news agency said Turkish ground troops also crossed into Iraq, in a sweep of rebel camps of the Kurdish Workers party PKK, the Turkish Kurds who have exploited the power vacuum to raid Turkish border posts.

Kurdish officials in Ankara called on Turkey to cease the air operation, which has resulted in at least three deaths and 11 people wounded, all of them from burn injuries.

Turkey's action is seen as a reprisal for last week's PKK killing of 11 Turkish soldiers.

With general elections at the end of the week the government wants to emphasise claims the PKK is an external threat despite evidence it is taking root inside Turkey.

US and Moscow pile the pressure on Israel

By Hugh Carnegie in Jerusalem, Tony Walker in Cairo and Lamis Andoni in Amman

MR BORIS Pankin, the Soviet foreign minister, will visit Israel on Thursday, coinciding with a visit by Mr James Baker, the US Secretary of State, in an unprecedented move that will step up the pressure on Mr Yitzhak Shamir's government to give its final affirmation to a Middle East peace conference.

Officials said the joint visit was likely to be the decisive moment in the seven-month-long, US-led initiative to convene peace talks at the end of this month co-hosted by Washington and Moscow.

Mr Pankin, on his first visit to the region since he took over as foreign minister after the failed coup in Moscow in August, will be ready to complete the process of re-establishing full diplomatic relations with Israel, which Israel has insisted upon as a condition for its acceptance of a Soviet role in the peace negotiations.

The Soviet Union, however, has made it clear that it will not put the final seal on renewed relations until Israel has given its final assent to attend a peace conference.

Moscow, which broke off ties during the 1967 Six Day War, has in recent years allowed the

resumption of consular relations, but delayed the exchange of ambassadors.

Mr Shamir will not take kindly to any attempt to bounce him into acceptance of a conference by dramatic and clearly co-ordinated US-Soviet diplomatic theatre.

He is still insisting on approving the Palestinian delegates to talks before giving his go-ahead. But the presence at his door of both Mr Baker and Mr Pankin will test his boast that he is immune to pressure.

King Hussein of Jordan, meanwhile, firmly committed his country at the weekend to attend the peace conference, thus defying strong internal opposition to participation.

In an emotional speech in which he revealed that he had considered abdicating after resigning since 1982, the 55-year-old monarch said that Jordan's survival depended on its presence at the conference.

"We will participate to protect ourselves, rescue our country and people...and help the struggling Palestinian people," said the King, who has been under pressure from a coalition of Islamic and leftist groups to boycott the meeting.

Speaking on the eve of Mr Baker's return to the region,

the King said he had been assured by Washington that negotiations on a transitional period of Palestinian self-rule in the Israeli occupied territories would begin within a year of the conference opening.

"This means that it is not improbable for us to witness, within one year of the commencement of negotiations, the beginning of the termination of Israeli occupation," he said in a speech broadcast to the nation.

In Tunis, Mr Yasser Arafat, the Palestine Liberation Organisation leader, yesterday bitterly accused the US of hostility to the Palestinians and of outright favouritism towards Israel in preparations for the peace conference.

Mr Arafat's criticism reflects PLO fears of being marginalised in efforts to convene the peace conference.

Mr Baker, who began his latest Middle East mission in Cairo yesterday, faces the difficult task of trying to reconcile Israel's fears of being drawn into a process whose outcome is uncertain, with the need to find a formula that would guarantee Palestinian participation under less than humiliating terms.



King Hussein at the weekend: Jordan's survival at stake

India switches line on foreign telecom investments

By Hugo Dixon

INDIA is to invite foreign companies to invest in its telecommunications industry. This is a sharp reversal from the previous policy of developing indigenous telecommunications equipment and licensing the switching technology of only one foreign company, Alcatel of France.

Mr Rajnesh Pilot, minister of communications, said he had discussed forming joint ventures with foreign companies such as AT&T of the US, Germany's Siemens, Sweden's Ericsson and NEC and Fujitsu, both of Japan, in talks at a Geneva trade fair.

Mr Pilot said: "India is open. India is a market which it is worthwhile entering." These comments contrast with his first public statements as telecommunications minister when he appeared to exclude the possibility of further competition in the market for switching equipment.

India is potentially a vast market for telecommunications equipment, with its 800m people sharing only 4.5m telephone lines - fewer than in London. Under the current five year plan, Mr Pilot said \$150-\$180m would be invested to provide 11.5m new lines.

To finance part of the plan, India has approached the

World Bank for a \$100 loan and has asked for further assistance from the Asian Development Bank. It is also looking to foreign suppliers to provide financing.

Given that India's foreign exchange reserves have sunk to a low level, the most difficult part of the programme would be to find hard currency, Mr Pilot said. Otherwise, much of the investment programme could be financed by internal resources because the telecommunications authority was profitable.

Mr Pilot said that the main consideration in choosing equipment suppliers would be the financial arrangements proposed and how fast they were prepared to transfer technology. He also said that foreign companies would be invited to take shares in mobile communications and data communications networks, although the country's main telephone network would not be privatised.

The minister revealed that India was planning to launch a series of domestic communications satellites, called Insat-2, for broadcasting, weather forecasts and telecommunications, from next year. Three or four satellites would be launched without a year between each.

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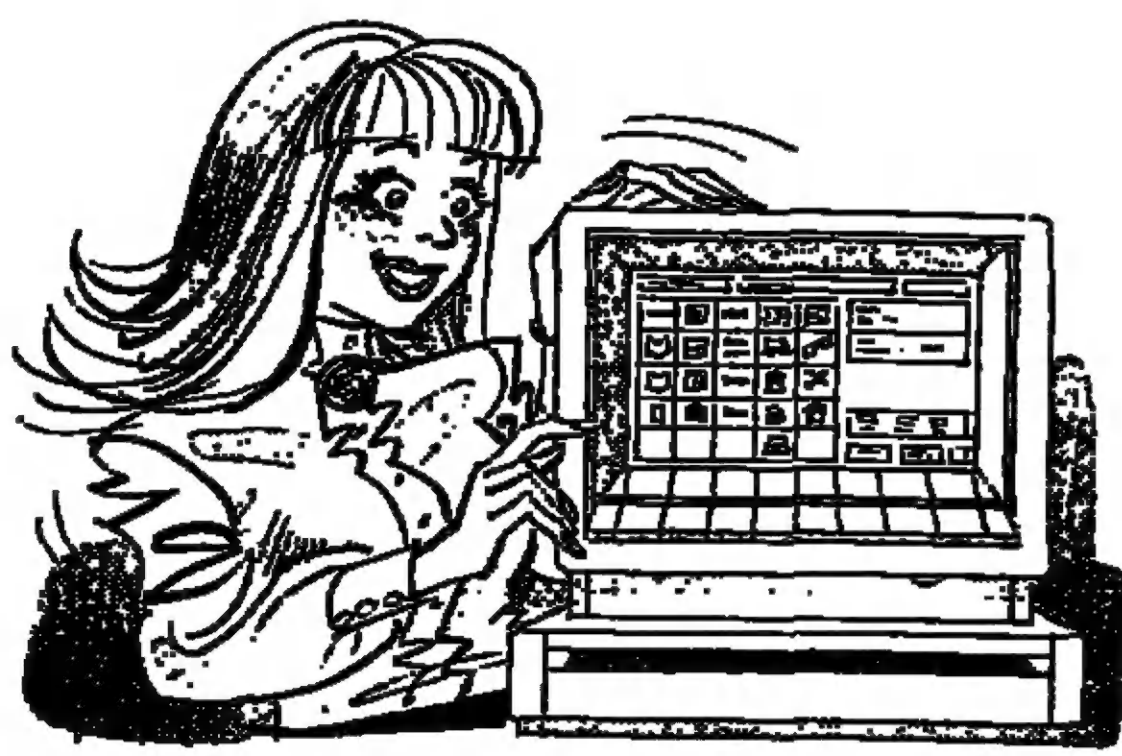
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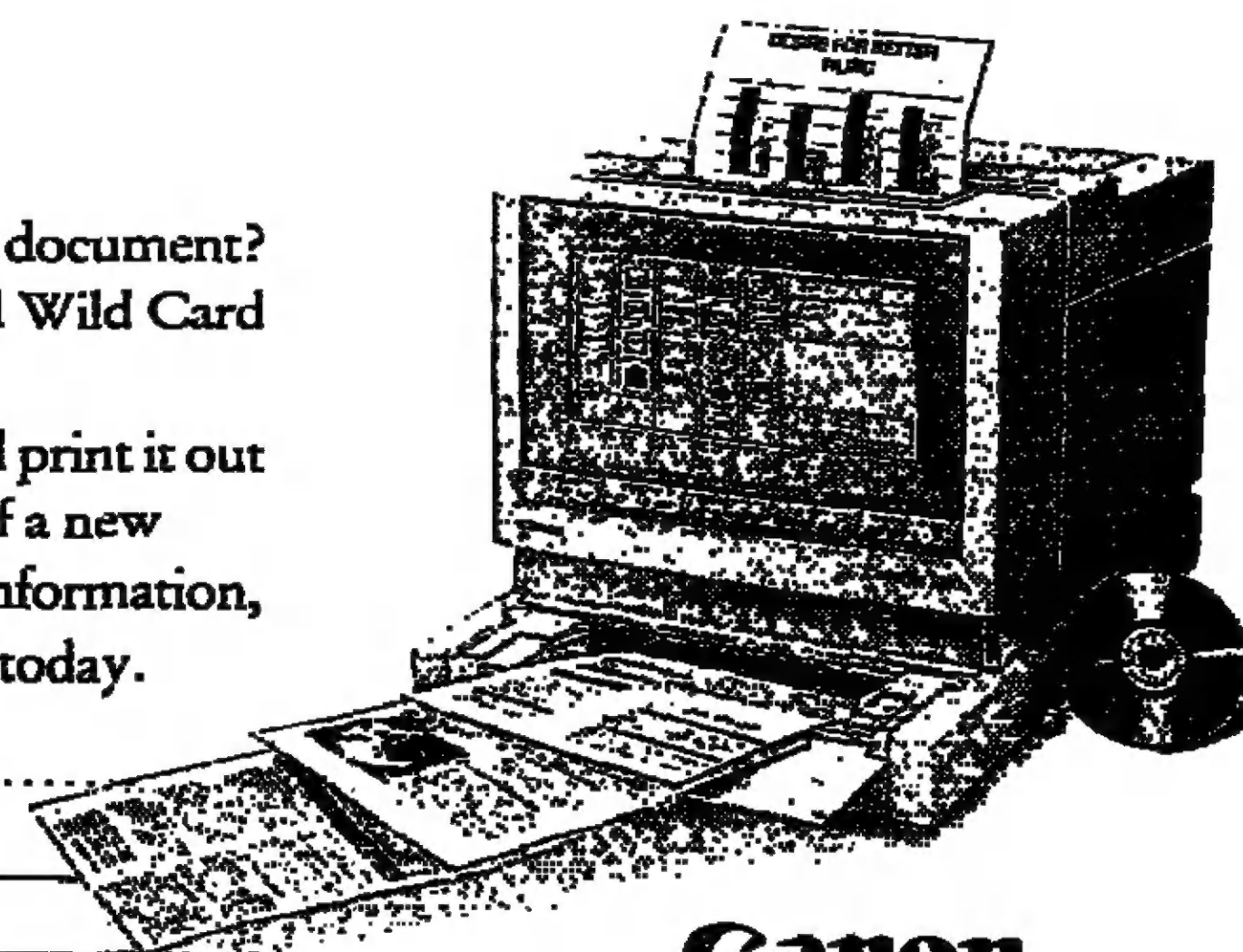
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Boost for Rao as Gandhi's widow stays out of politics

By David Housego in New Delhi

THE Congress government of Mr P.V. Narasimha Rao was much strengthened over the weekend by the announcement that Mrs Sonia Gandhi, Italian-born wife of the assassinated former prime minister, will not stand in a key by-election next month.

Senior Congress politicians believed that Mrs Gandhi's entry into politics would have split the Congress party by establishing two rival centres of power. The danger of renewed faction fighting in the party and the damage this could have done to the government's economic programme appear to have influenced her thinking.

Until she announced her decision through personal aides, there had been increasing signs that she intended to stand in the seat formerly held by her husband, Rajiv. Posters and campaign material were being prepared in the Amethi constituency in the northern state of Uttar Pradesh.

The enhanced prospects of political stability came amid



Sonia Gandhi: fear of renewed faction fighting

better economic news, with a marked growth in the foreign exchange reserves and a modest pick-up in foreign investment. Changes among senior civil servants in the Finance Ministry are seen as bringing in a stronger economic team more committed to liberalisation.

NEWS IN BRIEF

Indonesia acts to curb foreign borrowing

By Claire Bolderson in Jakarta

INDONESIA has postponed several big investment projects in order to curb foreign borrowing. The decision comes amid increasing concern about Indonesia's economy. The current account deficit is expected to widen from \$4.2bn in 1990 to around \$6bn this year, a tight money policy has pushed up interest rates but so far failed to curb inflation and there are worries too about Indonesia's \$60bn foreign debt and its inadequate infrastructure.

Some of the delayed projects are associated with politically influential Indonesian businessmen. Observers say the announcement of their postponement is likely to go some way towards restoring confidence in the government's willingness to tackle economic problems despite political sensitivities. Four big projects, together worth more than \$8bn, are to be rescheduled. They are the Arun aromatics plant in northern Sumatra, the Esor IV refinery in Riau province, a Central Java residual catalytic cracking unit and a big olefins complex in West Java.

French to lay fibre optic link from Marseilles to Singapore

A consortium of telecommunications equipment companies led by Alcatel of France is to build a \$600m undersea fibre-optic cable, half round the world from Singapore to Marseilles, writes William Dawkins in Paris.

The group includes STC of Britain and AT&T of the US, and will open a high capacity telecommunications link from Singapore to Jakarta by the mid-1992, with the rest to come into operation a year later. The contract is for 16,000km of cable, under the Indian Ocean, the Red Sea and the Mediterranean, with a capacity of 560 megabits per second. Alcatel, which is supplying all but two of the 50 countries ordering the link, and that the final signatures should come shortly.

Spanish take step towards telecom liberalisation

Spain is to lift restrictions on the use of private data transmission and mobile telephone networks bringing it into line with telecommunications deregulation in the rest of the European Community, writes Peter Bruce in Madrid.

The decision leaves the state-controlled telephone operating company, Telefonos, holding a monopoly only over the basic wired, however, that competition in mobile communications would have to be limited as the network was small. Telefonos is in order to concentrate on operating services at home and in Latin America.

Troops called in as 10 die in ethnic clash in Pakistan

Paramilitary troops were called in to Pakistan's south-western city of Quetta, capital of Baluchistan province, over the weekend after the authorities imposed a curfew, writes Farhan Bokhari in Lahore, Pakistan.

The move came after at least 10 people were killed in violence between members of the Pathan and Baluchi communities.

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World Bank for a \$100 million loan to help India's telecommunications sector. The bank has asked for further details from the Asian Development Bank. It is also looking for foreign suppliers to provide financing.

Given that India's telecommunications reserves have fallen to a low level, the bank will be looking for the government to find ways to raise money. Mr. Pilot said, "It is wise, much of the programme of the government could be financed by internal resources, but the telecommunications sector is a high priority area and the government is looking at the possibility of raising money from abroad."

Mr. Pilot said that the government is considering the possibility of raising money from abroad. He said that the government is looking at the possibility of raising money from abroad. He said that the government is looking at the possibility of raising money from abroad.

ao as Gandhi's out of politics



Some Gandhi, fear of renewed faction fighting

Two days economic news with marked growth in the last quarter, reserves and a sharp drop in foreign debt. Changes among the government servants in the last Ministry are seen as signs of a stronger economic future. Some are committed to these views.

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IMF-WORLD BANK ANNUAL MEETING

Thailand struggles to cope with Aids

By Stephen Fidler in Bangkok



After years of denying that Thailand had an Aids problem, the government has launched an aggressive campaign against the spread of the disease.

The statistics are alarming. In the north of Thailand, 7 per cent of 20-21 year old conscripts into the army tested HIV-positive. Twenty-four per cent of brothel prostitutes in Bangkok are also said to carry the virus.

The government sees devastating consequences for the Thai economy if nothing is done. By the year 2000, one in three people dying in Thailand would die from Aids, 160,000 people a year. Some 2m-4m Thais would be infected.

Not only would this impose heavy direct health care costs on the economy, there would be a huge loss of prime wage earners - and big indirect costs: a loss of tourism earnings (now \$5bn a year), foreign direct investment (\$2bn) and remittances from abroad (\$1bn) as other countries refuse to take Thai workers.

The man charged with making sure this does not happen, Mr Mechai Viravadiya, was handing out condoms over the weekend at the Bangkok meeting of the International Monetary Fund and World Bank.

They were in key rings, not for use. The meetings have brought an estimated 10,000 government officials, bankers and journalists to the city.

Mr Mechai, a minister in the office of Thailand's prime minister, is an adept publicist and extraordinarily frank. He is known as Mr Condom.

This frankness is part of a plan aiming to make every Thai aware of the dangers, and to make sex "a pleasure of last resort" among the normally promiscuous Thais.

It will soon be difficult to switch on Thai TV or radio without hearing a message on the subject. The private sector has been recruited: bank teller machines and petrol stations will carry anti-Aids messages.

France leads clamour over Vietnam aid

A GROUP of western industrialised countries, headed by France, is attempting to help Vietnam qualify for financial aid from the IMF in the face of strong US opposition, writes Peter Norman.

A meeting will be held on Wednesday to try to assemble a financial package allowing Vietnam to pay off its \$140m (\$81.3m) arrears with the Fund and so qualify for IMF loans.

Mr Michel Camdessus, the IMF's managing director, has appointed Baron Jean Godeaux, the former head of the Belgian National Bank, to act as a high-level co-ordinator of efforts to assist the Soviet Union in monetary and central bank reform.

US Treasury secretary maintains overall growth of output and trade is inadequate

Brady warns of weak global economy

By Peter Norman, Economics Correspondent, in Bangkok

MR Nicholas Brady, US Treasury secretary, said yesterday the global economy was characterised by "wide-spread weaknesses, including inadequate overall growth of output and trade".

Addressing the policy-making interim committee of the International Monetary Fund, Mr Brady said the US appeared to be recovering after contraction during three quarters. However, he said the other leading economies in recession, which include Britain, were

sending "mixed signals". Recent US forecasts and those of the IMF staff had erred on the side of optimism, he warned.

Underlining that the global economic environment currently displayed "inadequate growth, high unemployment and unused capacity", Mr Brady said: "We are foregoing trade and investment at a time when the world arguably needs them most."

He said the shared priority of nations should be to return "as rapidly as we

can to a path of solid, durable growth". Fiscal and monetary policies should be directed to achieving sustained medium term growth with price stability and lower real interest rates.

Mr Norman Lamont, the British chancellor, was significantly more bullish than Mr Brady about the UK economy.

He maintained there was growing evidence that Britain was emerging from the recession. In remarks prepared for the interim committee, the chancellor

said the UK's cautious and prudent approach to monetary and fiscal policy was "beginning to pay dividends".

However, he admitted unemployment would continue to rise "for a while" after a recovery in output had begun. Growth in the UK would be moderate at first, but he shared the view expressed last week by the IMF that this would accelerate in 1992.

"Britain is well placed to contribute to and to benefit from the upturn in the world economy," he said.

Yen rise urged to curb Japan's trade surplus

By Peter Norman and Stephen Fidler

THE WORLD'S leading industrial countries have agreed that the Japanese yen should rise in value to prevent a renewed increase in Japan's trade surpluses, Mr Pierre Bérégovoy, the French finance minister, said yesterday.

Speaking after a weekend meeting of finance ministers from the Group of Seven leading industrial countries, Mr David Melford, the US Treasury under-secretary for international affairs, said the Japanese surplus had shown signs of growing again, particularly with Europe. He said there was some concern among the ministers that the surplus might increase as the US economy gathered strength.

A communiqué said the G7 ministers noted that Japan's balance of payments current account surplus had declined in recent years and should be prevented from increasing again.

But the statement gave only the vaguest indication that the ministers wanted a stronger yen, which has been rising on foreign exchange markets recently. It said the ministers "concluded that recent exchange market developments were broadly in line with continued adjustment of external imbalances" and reaffirmed a long-standing G7 commitment "to co-operate closely on exchange markets".

"I think it would be desirable if the yen were to rise somewhat," Mr Bérégovoy told a press meeting yesterday. "If you don't find that particular language in the communiqué it is because Mr [Ryutaro] Hashimoto [the Japanese finance minister] didn't want to see it there," he said.

Mr Bérégovoy indicated that there was consensus among the G7 on the issue. According to the International Monetary Fund's World Economic Outlook, Japan's current account surplus fell last year to \$35.8bn from \$57.2bn (\$33.2bn) in 1989 and a recent high of \$87bn in 1987. But it projects an increase to \$62.7bn this year and \$69.4bn in

1992. The ministers reaffirmed their support for economic policy co-ordination among the G7. But the communiqué made clear that they had abandoned any ambition to set interest rates in concert.

The communiqué issued on Saturday papered over several areas of tension among the seven. It failed to mention the unresolved issue of ensuring that each country carried a fair share of the burden of helping eastern Europe and the Soviet Union. This was a matter for "on-going discussion", Mr Hashimoto said.

Although the communiqué acknowledged the need for greater assistance from industrialised countries for the poorest, heavily indebted nations, US budgetary problems meant ministers were unable to agree support of specific measures such as British proposals to cut the official debt of these countries by two-thirds.

Mr Norman Lamont, the chancellor of the exchequer, said the failure to make progress on the so-called Trinidad Terms was "slightly disappointing". The problem, he said, was an argument between the US administration and Congress over how the debt write-off would be treated as an item of expenditure in the US budget.

The G7 ministers discussed the much-feared shortage of global savings in the light of high investment requirements. They agreed that countries with high budget deficits should implement measures already agreed to reduce them, emphasised the need for all countries to curb unproductive expenditure and said it was important to remove obstacles to private savings.

During their meeting, ministers reviewed recent scandals in financial markets, including events in Japan that led to Mr Hashimoto's decision to resign after the IMF and World Bank annual meetings. Ministers said measures were needed to prevent their recurrence.



Money matters: Michel Camdessus (left), IMF managing director, consults Carlos Solchaga, Spanish finance minister, before a meeting of the Fund's interim committee in Bangkok yesterday

CONFERENCE DIARY

Soviet gold loses some of its glister

By Stephen Fidler

One of the great mysteries of the IMF-World Bank meeting is the state of the Soviet Union's gold reserves. Mr Grigory Yavlinsky, the chief Soviet representative here, has told the G7 that the Ministry of Finance has 240 tonnes (current market value, roughly \$2.5bn). There are also unconfirmed suggestions that the Soviet State Bank has another 370 tonnes, while already pledged as collateral for loans is a further 110 tonnes.

Before this, most estimates have suggested Soviet gold reserves of 2,000 tonnes or more. So are the figures to be believed, have Soviet coffers been pillaged, or have they been cleverly selling over the last decade or so 100 tonnes a year that nobody has detected? Soviet gold reserves were always one of the communists' most jealously guarded secrets. Coming clean on the issue is regarded by industrialised countries as an acid test of a true Soviet commitment to open government.

The crisis in the Soviet Union is resulting in a busy retirement for one of Europe's most distinguished former central bankers.

Mr Michel Camdessus, the IMF's managing director, has appointed Baron Jean Godeaux, the former head of the Belgian National Bank, to act as a high-level co-

ordinator of efforts to assist the Soviet Union in monetary and central bank reform. With the rank of general counsel of the IMF, Baron Godeaux will liaise with the Soviet monetary authorities and pull together the technical assistance being given to the Soviet Union by foreign central banks.

The 69-year-old Baron Godeaux is just one of several Francophone officials who will be helping Mr Camdessus, himself a Frenchman, with the Soviet Union.

Mr Jean Foglizzo, a French economist, will be the IMF's man in Moscow. Mr Jean Ripart, a former general manager of the French Institute of Statistics, takes on the Herculean task of overseeing efforts to bring Soviet statistics up to western standards.

Once again the French have shown their ability to put prominent people in high-profile international monetary jobs. But helping the Soviet Union is not entirely a French show. Mr John Odling-Smee, who left the UK Treasury for the IMF earlier this year, is playing a big part in the programme to reform the Soviet economy.

Delegates to the conference were presented on arrival at Bangkok airport with a Thailand Health Guide, which made rather

alarming reading for some of the more sensitive of the expected 10,000 visitors. The booklet concentrates on the country's health risks: malaria (not a problem in Bangkok, but in the north), typhoid, dengue fever, road accidents (the number one danger in Thailand), Aids, traveller's diarrhoea, skin conditions and emotional depression.

The news is not so good either for pet lovers. Three out of five of the dogs caught randomly in the streets of Bangkok "are found to be infected and/or incubating" rabies.

The meetings have seen a media frenzy probably unprecedented for these normally rather sedate affairs. The presence of large numbers of television crews is making the business of moving from one part of the conference centre to another increasingly difficult for ministers, particularly those of the G7 industrial countries.

The Secret Service team attached to Mr Nicholas Brady, the US treasury secretary, have been getting increasingly agitated by the swarm that accompanies him wherever he goes. Aides say he has twice narrowly missed being seriously injured in the scrum. Most attention, however, seems to be devoted to Mr Ryutaro Hashimoto, the outgoing Japanese finance minister.

G24 countries caution on arms spending conditions

DEVELOPING countries of the Group of 24 cautioned at the weekend against new conditions linked to their military spending being imposed on their borrowings from the IMF and World Bank, writes Stephen Fidler and Peter Norman.

They rejected a suggestion by Colombia, which currently heads the group, for a "rationalisation" of military spending in rich and poor countries. Prominent members of the group, in which eight coun-

tries are represented each from Asia, Latin America and Africa, are afraid that new conditions will be imposed on them following the end of the cold war.

Their post-meeting statement said the IMF and World Bank should not become involved "in issues beyond their strict economic and financial mandate".

The G24 also called on the rich countries to reverse their growing protectionist tendencies.

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

Figures for GNP/GDP are in billions of European currency units (Ecu). The first breakdown is in current prices and the second shows growth rates in the constant price series.

UNITED STATES										
Current Prices	Private Cons.	Govt. Cons.	Total Cons.	Net Exports	Current Prices	Private Cons.	Govt. Cons.	Total Cons.	Net Exports	
1984	4,780.6	64.4	17.8	19.5	-1.8	1,806.6	59.4	28.0	8.8	2.9
1985	5,256.3	65.5	18.0	20.4	-1.9	1,780.1	58.7	29.0	8.8	3.1
1986	4,302.3	66.1	15.5	20.6	-2.3	2,033.6	58.3	27.7	8.6	4.3
1987	3,912.7	66.6	15.5	20.4	-2.5	2,102.0	58.4	28.4	8.8	3.8
1988	4,118.6	66.4	15.3	19.7	-1.5	2,485.7	57.8	30.4	8.1	2.9
1989	4,720.8	65.3	14.8	19.7	-0.9	2,822.0	57.3	31.5	8.1	2.1
1990	4,288.0	66.9	13.6	20.1	-0.6	2,330.5	56.7	33.0	8.9	1.4
3rd qtr. 1990	4,245.2	67.0	13.8	20.0	-0.8	2,287.8	56.7	33.5	8.8	1.0
4th qtr. 1990	4,020.3	67.4	12.6	20.5	-0.1	2,448.5	56.2	33.5	9.1	1.2
1st qtr. 1991	4,195.8	67.3	11.9	20.5	0.2	2,520.3	56.7	32.9	8.8	2.6
2nd qtr. 1991	4,736.5	67.5	11.7	20.5	0.3	2,784.3	56.2	32.7	8.8	2.3
% growth in										
1984	5.8	4.3	30.6	4.4	6.8	4.3	2.8	5.6	2.7	14.8
1985	3.4	4.7	-3.3	7.9	2.3	5.1	3.3	6.5	1.7	8.5
1986	2.7	3.9	0.4	4.2	4.4	2.7	3.4	4.3	4.6	-5.2
1987	3.4	2.8	4.6	2.3	13.8	4.3	4.2	8.2	0.4	4.6
1988	4.5	3.6	5.5	0.2	18.3	6.3	8.2	14.2	2.2	10.7
1989	2.5	1.9	1.6	1.3	11.0	4.7	4.3	8.1	2.1	10.4
1990	1.0	0.9	-3.9	2.8	6.4	5.7	4.1	10.2	1.4	10.8
3rd qtr. 1990	1.0	0.8	-3.5	3.3	6.4	5.5	4.1	11.4	1.5	10.8
4th qtr. 1990	0.5	0.1	-7.4	3.8	5.8	4.8	1.8	9.4	1.8	6.2
1st qtr. 1991	-0.6	-0.5	-11.0	2.7	3.2	5.9	2.5	9.2	1.8	5.4
2nd qtr. 1991	-0.9	0.1	-11.9	1.8	5.8	5.0	2.7	4.5	3.3	1.9
Japan										
Current Prices	Private Cons.	Govt. Cons.	Total Cons.	Net Exports	Current Prices	Private Cons.	Govt. Cons.	Total Cons.	Net Exports	
1984	786.9	58.8	20.1	19.9	3.2	786.9	58.8	20.1	19.9	3.2
1985	825.5	58.4	19.5	19.9	4.1	825.5	58.4	19.5	19.9	4.1
1986	911.2	58.5	19.5	19.7	1.7	911.2	58.5	19.5	19.7	1.7
1987	967.7	58.3	19.2	19.5	5.6	967.7	58.3	19.2	19.5	5.6
1988	1,015.8	54.7	20.0	18.8	5.8	1,015.8	54.7	20.0	18.8	5.8
1989	1,085.2	54.0	20.9	18.7	6.4	1,085.2	54.0	20.9	18.7	6.4
1990	1,192.7	53.5	21.9	18.2	6.4	1,192.7	53.5	21.9	18.2	6.4
3rd qtr. 1990	1,192.5	53.2	21.4	18.2	7.1	1,192.5	53.2	21.4	18.2	7.1
4th qtr. 1990	1,207.8	53.4	22.3	17.8	6.2	1,207.8	53.4	22.3	17.8	6.2
1st qtr. 1991	1,251.4	52.7	22.6	17.5	7.2	1,251.4	52.7	22.6	17.5	7.2
2nd qtr. 1991	1,271.6	52.8	23.2	18.1	6.1	1,271.6	52.8	23.2	18.1	6.1
% growth in										
1984	3.0	1.5	2.2	2.5	9.0	3.0	1.5	2.2	2.5	9.0
1985	2.1	1.5	-0.7	2.0	7.8	2.1	1.5	-0.7	2.0	7.8
1986	2.2	2.5	3.5	3.5	2.5	-0.1	2.2	2.5	3.5	2.5
1987	1.4	3.3	1.2	1.5	0.8	1.4	3.3	1.2	1.5	0.8
1988	3.5	2.5	7.5	2.2	5.6	3.5	2.5	7.5	2.2	5.6
1989	3.9	2.5	8.5	-1.8	11.7	3.9	2.5	8.5	-1.8	11.7
1990	9.7	4.7	9.5	2.1	10.4	9.7	4.7	9.5	2.1	10.4
3rd qtr. 1990	5.5	5.5	9.6	3.1	11.7	5.5	5.5	9.6	3.1	11.7
4th qtr. 1990	5.3	3.8	9.1	0.4	18.4	5.3	3.8	9.1	0.4	18.4
1st qtr. 1991	5.2	4.0	11.6	-0.4	16.2	5.2	4.0	11.6	-0.4	16.2
2nd qtr. 1991	4.3	3.5	8.9	-0.4	15.8	4.3	3.5	8.9	-0.4	15.8
France										
Current Prices	Private Cons.	Govt. Cons.	Total Cons.	Net Exports	Current Prices	Private Cons.	Govt. Cons.	Total Cons.	Net Exports	
1984	834.8	60.5	18.0	19.9	0.7	834.8	60.5	18.0	19.9	0.7
1985	891.8	60.6	18.8	19.8	0.7	891.8	60.6	18.8	19.8	0.7
1986	913.6	62.4	20.7	19.2	0.4	913.6	62.4	20.7	19.2	0.4
1987	770.4	60.5	20.2	19.1	0.1	770.4	60.5	20.2	19.1	0.1
1988	813.5	60.0	21.2	18.8	0.1	813.5	60.0	21.2	18.8	0.1
1989	874.5	59.7	21.9	18.7	0.2	874.5	59.7	21.9	18.7	0.2
1990	854.6	54.3	21.7	18.3	-0.0	854.6	54.3	21.7	18.3	-0.0
3rd qtr. 1990	851.2	52.4	21.1	18.0	-0.5	851.2	52.4	21.1	18.0	-0.5
4th qtr. 1990	878.0	70.3	19.8	18.8	-0.7	878.0	70.3	19.8	18.8	-0.7
1st qtr. 1991	948.3	60.3	21.6	18.5	-0.4	948.3	60.3	21.6	18.5	-0.4
2nd qtr. 1991	948.3	60.3	21.6	18.5	-0.4	948.3	60.3	21.6	18.5	-0.4
% growth in										
1984	1.3	1.1	-2.5	1.1	7.0	1.3	1.1	-2.5	1.1	7.0
1985	1.9	2.4	2.8	2.3	1.9	1.9	2.4	2.8	2.3	1.9
1986	2.5	3.9	8.6	1.7	-1.4	2.5	3.9	8.6	1.7	-1.4
1987	2.2	2.9	5.1	2.6	3.1	2.2	2.9	5.1	2.6	3.1
1988	4.2	3.4	8.7	2.9	6.1	4.2	3.4	8.7	2.9	6.1
1989	3.9	3.2	7.3	0.2	10.2	3.9	3.2	7.3	0.2	10.2
1										

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CTB7

UK NEWS

French telecoms challenge to BT's global network

By Hugo Dixon

BT is facing a growing challenge from other telecommunications groups to its plans to become the leading European based international telecommunications operator.

The opposition has prevented BT from cementing a global alliance with Nippon Telegraph and Telephone and Deutsche Telekom to provide worldwide services to multinational companies.

The joint-venture, dubbed Syncordia, is central to BT's ambitions to offset growing competition in the UK by claiming a larger share of international markets.

Mr Marcel Roulet, chairman of France Telecom, the French state owned carrier, said that Europe's telecommunications companies should organise themselves so that BT's prediction that it would become the only truly global carrier in Europe would not come true.

France Telecom is the third large carrier which has been trying to break up the Syncordia alliance.

The two other main opponents of the plan, which have been attempting to woo away NTT and Deutsche Telekom, are American Telephone & Telegraph and MCI of the US.

Their combined efforts have succeeded in preventing Mr John Vallowance, BT's chairman, from cementing the Syncordia partnership during talks last week in Geneva where executives from the industry were gathered for a large trade fair.

The doubts about the prospects for the Syncordia venture may cast a shadow over BT's international plans as it prepares for the sale of the remaining 45 per cent government owned stake in the company.

In a separate development, Ofcom, the UK telecommunications regulator, has refused a request from the government's financial advisers to provide them with its projections for BT's financial performance.

Ofcom's refusal is a significant assertion of its independence from government.

Sir Bryan Carsberg, Ofcom's director general, said his hands would not be tied by the sensitivity of plans for the sale of the stake in December.

And Sir Bryan confirmed that the company would be subject to a new regime of price controls from mid-1993.



POINTING the finger: Waldegrave turned on Labour's health claims

Pre-election campaign to widen as MPs return to Westminster

By Alison Smith

THE WAR of words over the future of the UK's national health service intensified yesterday, as the opposition Labour party renewed its accusations that the government would privatise the NHS, and the Tories claimed that the opposition's "lie" would rebound on Labour itself.

The issue has been the most bitterly-fought political battle in recent weeks, but as MPs return to parliament today, the relentless campaigning is set to focus on other areas such as economic performance. This parliament will be the last before a general election which Mr John Major, the prime minister, must call before July next year.

Labour has chosen the economy as the subject for a full day's debate on Wednesday, and the party will launch today a document attacking the Tories' record. In particular it will address the role Labour say Mr Major played in economic and health service decisions.

The Tories believe they will benefit from increasing signs of recovery. "I think the momentum of things getting better will increase next year," Mr Norman Lamont, the chancellor of the exchequer, said. "And I think that we will have accelerating growth next year, from a very modest increase."

In a speech to a party rally in Birmingham, Mr Neil Kinnock, the Labour leader, repeated claims that the government's changes to the health service were already "turning hospitals into trading units and doctors into treatment brokers".

Senior ministers say that the pledge by Mr John Major, the prime minister, that the service will not be privatised, has changed the atmosphere of the NHS debate. Mr William Waldegrave, the health secretary, said: "We have nailed the lie about privatisation and Mr Kinnock and his colleagues have an apology to make to the unfortunate people they have deliberately frightened."

An unapologetic Mr Robin Cook, Labour's health spokesman insisted that privatisation was one of three valid charges against the government on health, along with underfunding and the introduction of a market.

Reuters makes topical move in electronic share price market

Richard Waters on the desk-top terminal battle

COMPETITION in the 1980s market for electronic share price information and company news in the UK is heating up. Despite the profits squeeze in the securities industry, companies are queuing up to set fancy terminals to fund managers, analysts and other intermediaries - and prices are coming down as a result.

The latest into the market is Reuters, the international news and information group which today launches its own UK share information service. Like other, Reuters has one goal - to displace the London Stock Exchange's Topic terminals, more than 11,000 of which currently bring the UK's electronic stock market into offices throughout the country.

The appearance of Reuters, which has long had a strong grip on the supply of information in other financial markets, is likely to represent the fiercest challenge yet to Topic's near-total dominance of the domestic equity market.

Much of the information on its new service - UK Equity Focus - is already available through other company services, but by packaging it to appeal to existing Topic users and by pricing it aggressively, Reuters is signalling its long-

expected assault on the UK share market.

The Stock Exchange says it is ready for the challenge. Mr Peter Hogarth, managing director of the Exchange's trading markets division, says: "The chances of them undermining the Topic customer base are very, very slight."

Equity Focus, like Topic 2, the exchange's year-old update to its original teletext service, is a personal computer based service. It combines share price quotes from the Exchange's SEAG and SEAG International systems, company news announcements from the exchange's RNS service, and Reuters' own company news.

Personal computer systems enable users to manipulate information for their own purposes, formatting their own pages or setting limits which alert them when a chosen share has reached a pre-determined price.

The growing competition is driving prices down. There is already heavy discounting, and Reuters' price for its news service, £150 a month, plus the £170-£250 a month cost of a terminal - is intended to undercut Topic, where charges range from £3,000 to £5,200 a year, depending on the version.

The Stock Exchange, mean-

while, is reviewing its own future in the information business. After the considerable upheaval of the past two years, it has decided not to sell Topic, but is considering joint ventures with other suppliers.

The ultimate goal - the next generation of interactive trading terminals, which will allow users to react to information that flashes up on their desktops. But according to Mr Hogarth, this remains a distant prospect for two reasons.

Firstly it is "fantastically expensive" and secondly, and perhaps more importantly, the UK's way of trading shares will probably have to change first. Most users of quote-driven markets prefer to negotiate directly with a market-maker rather than deal at the price quoted on a screen: it is usually possible to get a better price that way.

That makes automatic trading unappealing. Only in order-driven markets, where buyers and sellers enter their orders and matching takes place centrally, would people be likely to want to deal on screen. And the Stock Exchange has stuck rigidly to the orthodoxy adopted at the time of Big Bang - that London's share market will remain a quote-driven share market.

BRITAIN IN BRIEF



1m absent from work every day

British companies are complacent about monitoring and tackling staff absenteeism, according to a report by Arthur Anderson, the chartered accountants, published today. Britain is estimated to have one of the highest rates of absenteeism in the European Community: about one million employees are absent from work each working day, costing British industry around \$6 billion a year.

Yet the report - based on a survey of 100 leading British companies - finds that more than 40 per cent of businesses do not measure absenteeism at all, while only 45 per cent operate absenteeism management information systems.

Managers get 10% average rise in 1991

UK managers are still on course for an average rise of over 10 per cent in total pay this year although the rate of increase has been slowing since January, according to the executive pay index produced by the Noble Lowndes management consultancy.

The index, calculated quarterly for the Financial Times, includes the value of fringe benefits such as company cars and pensions as well as salaries and cash bonuses.

The latest figures, based on a survey of 5,276 managers in 419 companies, show that rises slowed in the July-September quarter, reducing the annual rate of increase by one percentage point from the level prevailing in April-July.

On September 30 the average total pay across all types of executives was £74,847 - a 12.5 per cent rise over the 12 months since October 1 1990. That compares with a 13.5 per cent increase over the 12 months to July 31 1991.

The survey also shows that, besides edging down rises in money pay, employers are trimming fringe benefits. For example, company cars are being replaced with less expensive models, and private medical insurance is being limited to executives themselves rather than extended to their family.

IT mergers slacken

The pace of merger and acquisition activity in the UK information technology industry slackened appreciably in the first half of 1991 as the recession deepened.

The decline in activity is all the more noticeable because of the energetic rationalisation which has characterised the industry in recent years.

Software houses specialising in particular market sectors still command a premium price, however, compared with general computing services companies.

Figures from Regent Associ-

ates, which specialises in IT acquisitions show there were 123 deals in the first six months of 1991, a decline of 14 per cent compared to the 142 recorded in the same period last year.

The value of the acquisitions in 1991 totalled £1.6bn, a decline of 32 per cent compared with last year.

The average transaction value was £13.5m compared with £16.9m in 1990 and the average price multiple on after tax profits was 15.

Ford begins UK pay talks

Pay negotiations covering 28,000 UK manual workers at Ford begin today amid union expectations that, in spite of the deep recession affecting the industry, they will win rises in excess of inflation.

As well as pushing for a large pay increase, union leaders will be seeking improvements in the pension scheme, improved job security and a reduction in the 39-hour week. The demand on hours will be strongly resisted by Ford.

Ford settlements are traditionally among the most influential in the UK, setting a target which other workers then try to match.

Men get more job training

Young men are far more likely to receive job-related training than young women, according to a review of women's training published by the Equal Opportunities Commission.

The commission reported almost one in three men aged 16-19 in full-time employment say they had training recently, compared with only one in five young women in the same age group.

NHS reforms win support

Hospital managers support some central aspects of the government's health reforms but do not believe that they will solve the "fundamental problem" of underfunding.

An extremely high level of concern about funding is shown in a survey of hospital managers in the West Midlands published by the National Association of Health Authorities and Trusts today.

The survey finds that 90 per cent of managers support the separation of the purchasing of health care from its provision - the main organisational and financial change brought about by the reforms.

But exactly the same proportion say that the government's changes "will not solve the problem of underfunding in the NHS."

School bands face last post

The end of the school band may be in sight. The already acute shortage of music teachers is set to reach crisis proportions by the mid-1990s, throwing in doubt the ability of many state schools to offer any music classes.

Despite the recession, the rise in the number of graduate applications for teacher training this year was far less for music (10 per cent) than for any other national curriculum subject.

The education department estimates that, on current trends, the supply of music teachers in England will fall about a third short of demand by 1997 - a far wider gap than for any other national curriculum subject.



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MANAGEMENT

At a depressed time for the airline industry, the partners of Airbus must keep their nerve. Paul Betts meets the chairman

Realising the reality of a 20-year dream

Jean Pierson flew to the US the other day with one of his senior executives in a crowded American Airlines Boeing 767. "The plane was full but we were told there were only two full fare-paying passengers: my colleague and yours truly," says the chairman of Airbus Industrie as he puffs a Gauloise and sips a Pernod in the European aircraft consortium's comfortable dining room in Toulouse, south west France.

Pierson, whose gruff manner and imposing waistline has earned him the nickname of "the bear of the Pyrenees", does not mince his words. Tucking into some roast partridge, he remarks matter-of-factly: "Airlines have been more damaged by the Gulf war and the recession than anyone had ever expected. Six months ago I felt the crisis would be shorter. Airline yields are terrible. The problem is if airlines can't generate cash flow, the aircraft market will inevitably become blocked."

In their public pronouncements, Airbus and its US rival Boeing continue to remain optimistic about the long-term demand for new commercial aircraft. The European consortium is forecasting deliveries totalling 11,500 new aircraft worth about \$700bn during the next 20 years, with Airbus accounting for at least 50 per cent of the market.

But Pierson is deeply worried by the immediate implications of the crisis engulfing the industry. "I see a big hole in new aircraft orders next year," he says, explaining that even so-called "strong" airlines such as American and Delta were deferring decisions on new aircraft orders.

Airlines are continuing to lose money and the banking community has lost confidence in civil aviation. Tensions have increased in the market with the US stepping up its attack on Airbus by taking the battle over government subsidies for the European consortium before the General Agreement on Tariffs and Trade. The four Airbus partners - British Aerospace (20 per cent), Aerospatiale of France (37.9 per cent), Deutsche Aerospace (37.9 per cent) and Casa of Spain (4.2 per cent) - are themselves under intense pressure, as the recent upheaval at BAe has underlined.

As far as Pierson is concerned, the consortium's management in Toulouse and its partner companies must keep their nerve in the current turbu-

lent situation. "When you make a cake you don't want to burn it," he says. "It has taken us 20 years to arrive here. We are a European success story. The US is trying to halt our expansion because we are damaging their traditional industry leadership. They are still asking why the Europeans are building aircraft when they can sell perfume and wine."

The crisis, however, has been salutary for Airbus and its partners, Pierson says. It has focused attention on collaboration, of which the Airbus chairman has always been an ardent proponent; he was production manager of the Anglo-French Concorde programme when he was only 27.

"Co-operation is the only way ahead. The industry's problems have forced the Airbus partners to come back to earth." During the past few months, tensions have surfaced between the partners because of their rival interests in the troubled regional and commuter airline market. While co-operating in the market to develop large airliners of more than 150 seats, the partners have been competing in the even tougher market for regional jets and turbo-propeller commuter aircraft of fewer than 100 seats.

Pierson believes this competition could have severe repercussions for Airbus, which is also seeking to extend its aircraft family by developing a smaller 120-seat derivative of its 150-seat A320 airliner. This derivative, known as the A319, would be a natural evolution of the Airbus aircraft range, he says. It would also enable the consortium to offer a new product to match its two US rivals, Boeing and McDonnell-Douglas, at the lower end of the airliner market.

Airbus is about to complete a feasibility study which would confirm that it could develop a 120-seat derivative of the A320 at a cost of about \$300m. "In the current market, it would be madness to launch an all-new aircraft programme," Pierson says, implying that the four Airbus shareholders would be ill-advised to go ahead with their individual projects to launch new regional jet programmes.

The partners are now considering forging a new European alliance in the commuter and regional jet market, similar to the Airbus partnership in the large airliner market. "It would be a problem if a regional airline subsidiary was set up within the Airbus partnership. But it would have to be run as a separate business," Pierson says, adding that the most important issue is to ensure consensus among the partners.

The four partners' attitude towards Airbus has been changing significantly during the past year. Despite the recession, the partners, which are both shareholders and suppliers to Airbus, now regard the consortium as one of their most promising long-term assets. "Our partners and shareholders are finally beginning to realise they can make money out of Airbus," Pierson says.

Last year the consortium made an operating surplus of \$130m for the first time in its 20-year history. Despite the crash in aircraft orders, it still has a five year backlog. "As long as we can rebuild one year's backlog each year, we remain in a healthy position," Pierson explains. The challenge for Airbus is to pursue in the present difficult environment its transformation from a secretive partnership of four European aerospace groups into an integrated enterprise of its own operating along normal private company practices.

Pierson sees several stages in this evolution. The first, which is already happening, involves turning Airbus into a more efficient, more cost-oriented operation. Airbus recently financed the development of a new aircraft by turning to the financial markets for the first time. This involved the A321, the stretched derivative of the A320 twin jet airliner. Airbus has also established a financial services subsidiary based at Shannon in the Republic of Ireland, and launched the consortium's first international bond issue.

Another example of Airbus trying to manage its affairs along more cost-effective lines is its decision to tender for work on a competitive basis by asking its four partners to bid on fixed-price contracts. More significant, perhaps, has been the gradual shift in decision-making from the partners to Airbus itself in Toulouse. This shift is expected to accelerate as Airbus becomes an increasingly dominant and profitable component of the civil aircraft activities of its four partners, all now suffering from the decline of their core defence activities.

"There will be a move to create an integrated company organised like Boeing with its own industrial and labour structures," Pierson says. The



Jean Pierson: "The Americans are still asking why the Europeans are building aircraft when they can sell perfume and wine"

next stage will be to open up Airbus to the public. But he could not say how long this process would take.

In the meantime, the consortium is facing a renewed attack from the US Trade Department and its aircraft manufacturers which accuse Airbus of distorting the market by benefiting from heavy government subsidies. "Rubbish," says Pierson. "The American manufacturers get more direct and indirect support from their government than we do."

If necessary, Airbus and its European partners will fight the US in the GATT. "What we are looking for is a fair system whereby we get the same level of support as the US companies receive." But Pierson also warns that if a compromise is not found, "we will both be losers."

Tensions between Airbus and the US have been further enflamed by British Airways' decision to buy Boeing 777 wide-body aircraft powered with US-made General Electric engines rather than buying Airbus aircraft. The European consortium felt it was well placed to win its first significant order from BA.

The combative chairman has not entirely given up on the BA order. He has written this month to Sir Leon Brittan, the EC competition commissioner, asking him to look into the conditions of the Boeing sale to BA to see if there is a case for investigation on grounds of unfair competition.

The growing friction with the US reflects the European consortium's decision to challenge Boeing head-on in the jumbo airline market, up to now the sacred preserve of the US manufacturer. This month's roll-out in Toulouse of the new long-haul A340

airliner was a first step. Pierson says Airbus was considering developing a 600-seater jumbo if and when the market demanded one. Like Boeing, it is already discussing with airlines the design of such an aircraft. Depending on demand, Airbus could launch a jumbo programme in 1996 with the first aircraft flying in the year 2002.

Pierson also wants to extend the range of international co-operation at Airbus. He is looking both towards Tokyo and Moscow. He thinks the Japanese have ambitions to become a force in aerospace. "But we must clarify with them whether they want to be frank, honest partners with us or whether they simply want to use us as leverage to strengthen their negotiating hand with the Americans. The question is how far they are already locked in with the US."

The Soviet Union is an even bigger unknown. But Pierson believes there is a long-term opportunity for Airbus. "It's still virgin territory in terms of aerospace co-operation. It's a big market." He suggests that Airbus could be building aircraft in Russia one day. The German government called this month for Soviet involvement in future Airbus projects such as in the development of a 600-seater jumbo.

Since he is now 61 and his five-year mandate as chairman was renewed earlier this year, Pierson could still be around when that happens. But his immediate concern remains the precarious financial state of the airline industry. "My problem right now is the finances of the airlines. If they don't recover and restore confidence in the banking community, we and our American friends will all have a load more problems next year."

Pharmaceuticals

A prescription for staying competitive

By Andrew Baxter

Britain's pharmaceutical and fine chemical industry has an enviable - often unparalleled - record for product quality and innovation, but there is plenty of scope for improving manufacturing capability and making better use of employees' potential.

This is the verdict of a thought-provoking report by UK consultants World Class International and the British Production and Inventory Control Society, which says the industry must shed its complacency if it is to stay globally competitive. The report is the first benchmark survey of pharmaceutical and fine chemical manufacturing plants in the UK and Ireland.

It says the industry can no longer afford to rely just on the patenting of new products to maintain profitability and that effective and flexible manufacturing is now seen as a competitive weapon in the battle for global markets.

Because of the over-reliance on new product development, manufacturing has been something of a poor relation in the pharmaceutical industry. Don Ralston of World Class International says it normally represents about 20 per cent of total costs, but as long as it "avoids the need for product recalls, there are no worries."

"Thinking in the industry has, quite rightly, always been coloured by not letting bad products out of the door - which led to the code of Good Manufacturing Practice, GMP, however, does not dictate a need for long lead times, high inventories, long change-over times, high reject rates and process losses and inefficient customer service."

The result, says Ralston, is that the industry is probably five to eight years behind the computer and electronics sectors in its implementation of world class manufacturing techniques. "These industries felt the threat of Japanese competition in the late 1970s, and have since risen to the challenge."

The timing of the survey is significant. The European Community's single market

reforms have already brought rationalisation of the number of pharmaceutical plants in Europe and for the first time, manufacturers have a benchmark against which to judge their own performance.

Similarly, if a company found itself with four UK plants after a merger when it needed only two, it would be in a better position to know how to rationalise. The report covers 25 plants from 20 companies, foreign and British-owned, in the UK and Ireland. Among its findings are:

● One of the reasons for poor manufacturing performance is the inability of the costing system to provide operational management with the information to manage. With standard costing systems, and their emphasis on direct labour, wrong signals are often sent to management - for example in the allocation of overheads and the justification of new equipment.

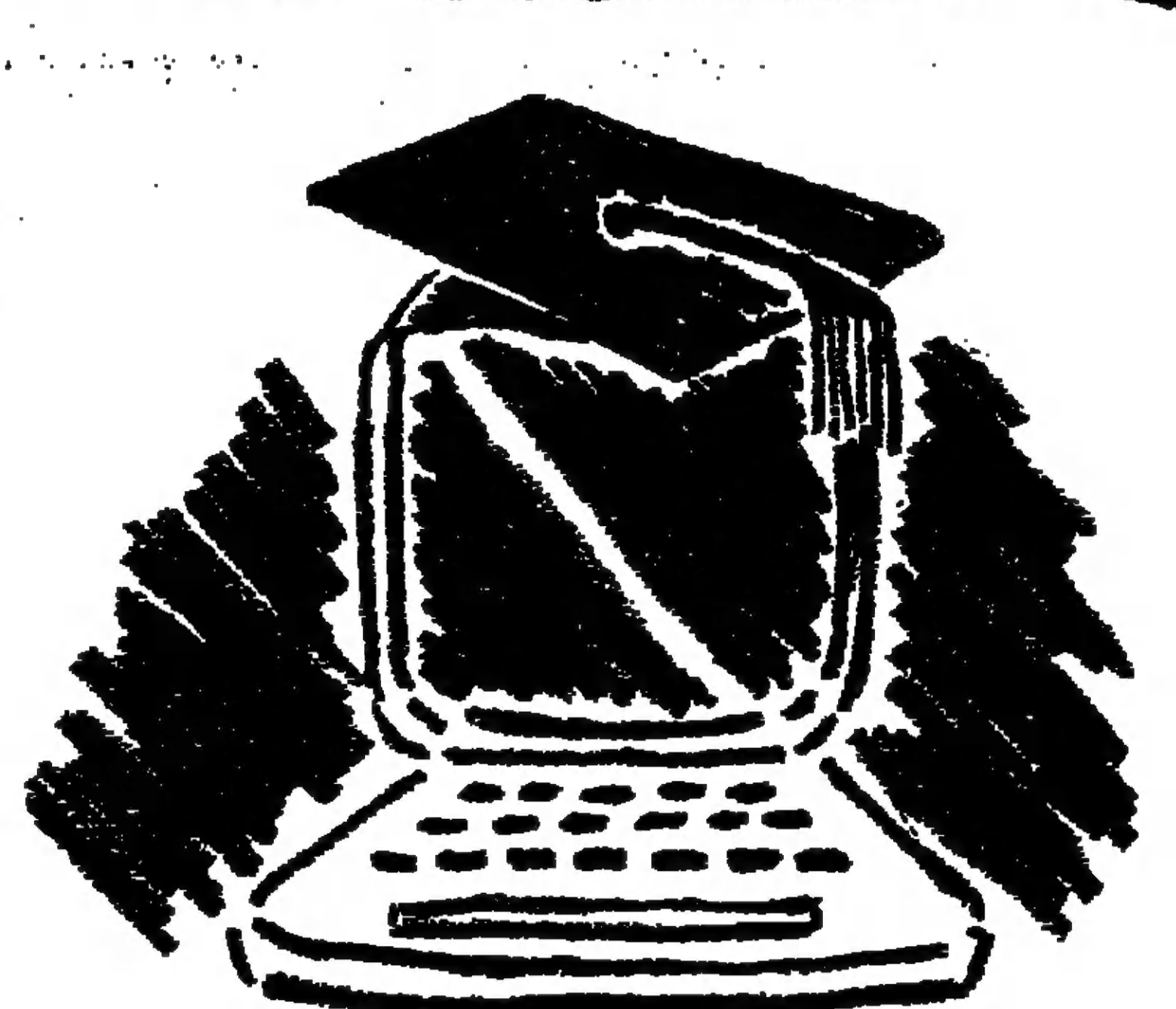
● Lead times are too long, both within the plant and from outside suppliers. These are often months for products that take only hours or days to produce.

● The level of late deliveries is often higher for items coming from other plants in the same organisation than it is from outside suppliers.

● Companies often spend millions of pounds on buildings and equipment, but little on communication, education and training. A cosmetics and toiletries plant that had 95 per cent of its employees involved in improvement teams had the lowest plant inventory among the factories surveyed.

● Only a few companies seem to have achieved a high degree of supplier development. Building a relationship with suppliers is difficult when some manufacturers have as many as 400, compared with the pared-down 30 to 40 in the electronics industry. The survey points out that a few plants are already well down the road on implementing improvement programmes, but there are no clear leaders.

Copies of the report are available from World Class International (0705 282133) or BPICS (0203 632266). Price £250.



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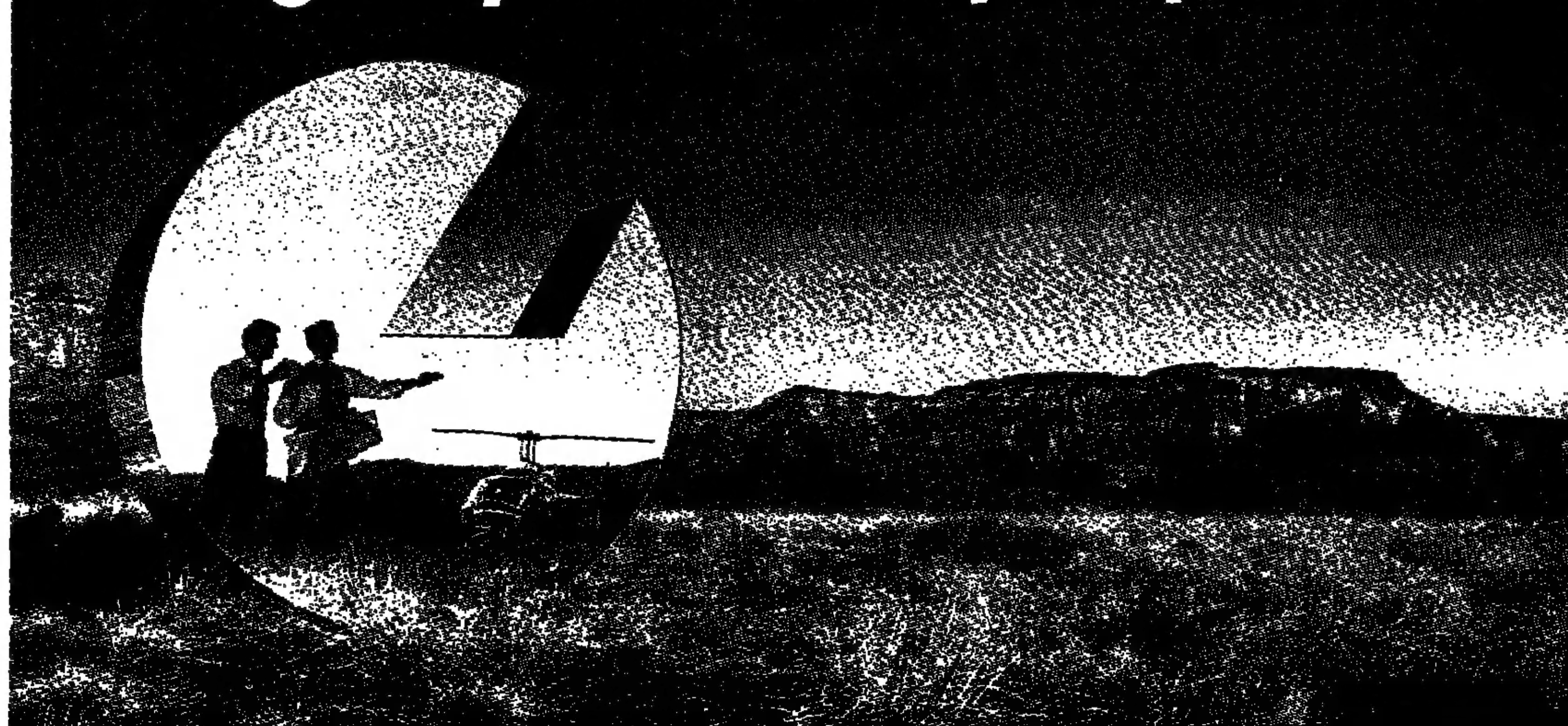
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ing is the vast co-operative banking system. And outstanding contacts with trading partners in Eastern Europe are a longstanding tradition with us.

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British Gas personnel director

Mr Dennis Cottrell has been appointed group director of personnel at BRITISH GAS from November 1. He is currently operations director British Gas West Midlands.

In 1980 he returned to the West Midlands region as industrial relations manager and was appointed director of personnel in the north eastern region in 1985. He returned to West Midlands in 1988 as director of personnel and in September 1990 was promoted to the post of regional operations director as part of the changes under the regional reorganisation review.

Mr Thorne was with Cadbury Schweppes as managing director of its Benelux soft drinks business.

SPANDEX, distributor of sign making computers and materials to the sign making

industry, has appointed Mr Mark Godden to the board of directors. He was marketing manager.



Mr Alan Shelley will be retiring as senior partner of KNIGHT FRANK & RUTLEY in April 1991 at the end of the financial year. His successor, Mr Bill Yates (pictured), joined the firm in 1964 and for 14 years until 1982 was responsible for international activities. Recently he has led the residential and agricultural division.

AMERICAN AIRLINES has appointed Mr David Scowall as managing director European sales. He replaces Mr Fred Reid who has left the company. Mr Scowall was previously general manager Europe with British Airways. Mr Don Lane has become

APPOINTMENTS

managing director of American Airlines Holidays. He was previously at American Airlines before joining Premier Holidays America as general manager.

EBOR HOLDINGS, Thirsk, has appointed Mr Tony Rae as deputy managing director and group finance director. Mr Derek Muirhead and Mr Andrew Dalton become managing director and deputy managing director respectively of Ebor Aluminium Systems, the group's main trading subsidiary.

Mr Jeremy Parrish has joined ANZ BANK as a director in the emerging markets group, specialising in Eastern and Central Europe. He was formerly executive director of ANZ Banking Group, Zurich, responsible for the securities and banking operations in Switzerland.

Mr Alan Hughes, managing director of Griffin Factors, has been elected chairman of the ASSOCIATION OF BRITISH FACTORS AND DISCOUNTERS.

CLUGSTON CONSTRUCTION has appointed Mr Barrie Stephens as director/general manager - civil engineering division.

Mr Jamie Buchanan has been appointed managing director of LE MASTRIER

JAMES & CHINN, a firm of stockbrokers based in Jersey, and a subsidiary of V.I. Carr Group - the UK and Far Eastern stockbroking arm of Banque Indosuez. He was previously an executive director of Capel-Cure Myers.



At BARRY WEHMLER INTERNATIONAL, Mr Michael Windsor (pictured) has been made non-executive group chairman. He was formerly joint managing director of Vickers and is currently chairman of the Horstmann Group and Serek Controls.

Mr Nick Loup has been appointed to the board of TRAFALGAR HOUSE DEVELOPMENTS, a subsidiary of Trafalgar House Property, as the director in charge of the West End offices division in London. He will

keep his responsibilities as a director of Trafalgar House Europe Developments.

The CABLE TELEVISION ASSOCIATION has made Mr Michael Storey, a group director of Videotron Corporation, its chairman. Mr Jim Dovey, managing director of United Artists Cable Television International, becomes vice chairman.

PERICOM TECHNOLOGY, the corporate computer systems specialist, has a new managing director. Mr Terry Wilkins has been appointed in succession to Mr Ron Cragg, thus freeing Mr Cragg to continue in his role as group chairman.

INSURANCE BROKERS INTERNATIONAL, Lloyds broker, has acquired the majority shareholding in a Guildford-based broker, Campbell Broking Insurance Services. Mr Paul Beattie and Mr Anthony Oakley, a director of IBI, join the board, the latter becoming chairman. Mr Bob de la Hay remains managing director assisted by Mr Chris Freeman.

YJ LOVELL (HOLDINGS) has appointed Mr Gerald McCormack as group financial controller. He joins from Ernst & Young, where he was senior audit manager at its Swindon office.

TRADE FAIRS, EXHIBITIONS & CONFERENCES

OCTOBER 15-17

The Interactive Multi-media Event. (Time '91)
This is the largest multimedia Exhibition and Conference in Europe with over 80 exhibitors and 60 speakers. The event will demonstrate the benefits and versatility of multimedia in such areas as retail, banking, finance, publishing, advertising, leisure, education and training. Wembley Exhibition Centre Hall 2/3. Contact: Louise Cooke. Tel: 071 583 3323. LONDON

OCTOBER 16

Europe's Future: Four Scenarios
In light of various driving forces for change, and different options for widening and/or deepening the EC over the next 20 yrs, by expert members of Study Group and guest speakers. Contact: Federal Trust. Tel: 071 259 9990. LONDON

OCTOBER 17

ACCOUNTING AND TAXATION TECHNIQUES IN FRANCE
The Selfridge Hotel, London W1. For further information contact Mary Parker-Jervis, Business Research International on 071 637 4383. LONDON

OCTOBER 18

ACCOUNTING AND TAXATION TECHNIQUES IN THE USA
The Selfridge Hotel, London W1. For further information contact Mary Parker-Jervis, Business Research International on 071 637 4383. LONDON

OCTOBER 21

PAY AND PLAY GOLF SEMINAR
Devoted to overcoming the barriers to pay and play golf development. International experts on the golf market, construction and environmental issues, finance, the law and marketing. Contact: British Sports and Allied Industries Federation. Tel: 081 681 1242. Fax: 081 681 0012. LONDON

OCTOBER 21-22

The Future of Kuwait: A Strategic Perspective
This two-day Conference at the Hotel Inter-Continental will involve international experts, Corporate Executives, Academics and Top Government Officials from Kuwait, Europe, USA, Japan, and the Middle East who will meet to discuss and present a strategic perspective on Kuwait. Contact: Strategic Investment Forum Ltd. Tel: 071 548 9919. Fax: 071 895 1366. LONDON

OCTOBER 22

DOING BUSINESS IN GERMANY
A comprehensive guide to corporate strategy. Sponsored by: Coopers & Lybrand Europe and Carr, Orlan & Partners. Covering the strategic legal, M&A, accounting and personnel differences when compared to the UK. Contact: FBEX TEL: 071 489 9944. Fax: 071 236 6140. LONDON

OCTOBER 22

COMMERCIALISING THE I.T. DEPARTMENT
Examines the arguments for an against different forms of commercialisation and explores key factors in successfully making the transition. Contact: Business Intelligence. Tel: 081 944 1591. Fax: 081 944 0332. LONDON

OCTOBER 22

ECONOMIC PROSPECTS FOR DEVELOPING COUNTRIES
Features of Industrial Production and Developing Country Trade. Organized by the Overseas Development Institute. A discussion between senior officials from the international institutions producing economic forecasts and the corporate planners, economists and policy-makers who use the forecasts. Enquiries: ODI conferences Tel: 071 487 7413. Fax: 071 487 7590. LONDON

OCTOBER 22-23

CAPITAL INVESTMENT FOR EUROPE'S RAILWAYS
An analysis of capital investment requirements and private financing options with speakers from the EIB, the Community of European Railways, EUROFINA, the EC, bankers, lawyers and accountants. Contact: Caroline Carter at Euroinvest. Tel: 044 71 779 8791 or by fax 044 71 779 8795. LONDON

OCT 22 - NOV 2

STRATEGIES FOR SURVIVAL
Two-day crisis management and communication seminars for executives who would benefit from the challenging learning experience of managing real-life business crises - as they happen. Haydock Oct 22&23; London Oct 29&30; Glasgow Nov 5&6. Contact: Communications Conferences Tel: 0737 355118. Fax: 0737 373556. BAYDOCK, GLASGOW, LONDON.

OCT 24 - NOV 28

Creative Accounting
Six Thursday evening seminars at LSE intended for senior managers with no specialist background in accounting with need for awareness and understanding of financial reality. Nicola Menkin, Short Courses Office. Tel: 071 955 7227. LONDON

OCTOBER 29

BRIDGING THE GAP
Successfully Supplying the new Private Sector. Opening address from the Rt Hon Peter Lilley MP A DIT event for potential suppliers. Q&A Conference Centre, London SW1. Contact: Paul Groves, ICM Marketing Ltd (0483) 37107. Fax: (0483) 33082. Tel: 0125-00 + VOT. LONDON

OCTOBER 29&30

European Postal Services: The Way Ahead
Proposals to open up postal services to competition, the EC's green paper and UK Government legislation will be reviewed. Tel: 071-925 2323. Fax: 071-925 2125. LONDON

OCTOBER 30

Activity Based Cost Management: The Direction For Financial Services In The 90's
CBI/DEVELIN & PARTNERS CONFERENCE. Centre Point, London. Contact: Sandra Aldred CBI Conferences Tel: 071-379 7400. Fax: 071-497 3646. LONDON

OCTOBER 30-31

The Fourth Oil Loss Control Conference
Real and apparent losses in refining and storage. Contact: Caroline Little, The Institute of Petrol. Tel: 071 636 1004. LONDON

OCT 31 - NOV 1

Operations and Settlement Strategy for the 1990's
A two-day conference for funds, investment managers and brokers keen to exploit bank office cost savings and profit opportunities. Contact: Kate Bankender The Conference Consultancy Tel: 0932 820802. LONDON

NOVEMBER 4

MAKING I.T. STRATEGY SUCCEED
Drawing on the lessons of highly experienced IT directors the conference explores the success factors and key problems associated with developing IT strategies which generate business benefits. Contact: Business Intelligence. Tel: 081 944 1591. Fax: 081 944 0332. LONDON

NOVEMBER 4/5

The new agenda and institutions of European Security Policy
Expert seminar - limited places available. Who will be taking decisions on European defence in 5-10 years? Of interest to those in monitoring developments in defence. Contact: Judy Kemp, Federal Trust on 071-259 9990. LONDON

NOVEMBER 5

TRADING WITH AND INVESTING IN TURKEY
Speakers from Turkish and UK. Governments, banks and private sectors will introduce the advantages of this rapidly developing market and provide General Election update. Contact: Richard Kemp 051 708 5999. NORTH WEST

NOVEMBER 5

PREPARING FOR THE UPTURN
Lloyds Bank/ECGD/International Factors. How to make the best of opportunities to come by improving liquidity, securing prompt payments from buyers overseas and at home, managing increasing sales. Venue: Park Row from 11.30 to 14.00. Free of charge. Contact: John Vaughan Tel: 0602 470999. NOTTINGHAM

NOVEMBER 5

WORKING WITH VDU EQUIPMENT
A seminar where expert speakers examine the implications of the EC Directive on workplace practices, health and safety, eye and eye/ear testing, screen design and office furniture and lighting. Contact: Peter Russell or Diane Morgan. Sire Conferences Ltd Tel: 01-467-2636. Fax: 01-467-7258. LONDON

NOVEMBER 5-7

TCS&D '91
The Temperature Controlled Storage and Distribution Exhibition - and 'Food Transport in the 90's' Conference. C-MEX, Manchester. Contact: Lorraine Rogers FMI International Publications Ltd Tel: (0737) 766611. Fax: (0737) 761685. MANCHESTER

NOVEMBER 5-7

Computer Graphics '91
Assess the financial and technical advantages of computer graphics technology at CGV1. An exhibition and conference featuring: business and presentation graphics, conceptual/industrial design, scientific visualisation, animation and virtual reality. Call Lynne Dewey on 081-868 4466 for details. LONDON

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Lloyds Bank/ECGD/International Factors. How to make the best of opportunities to come by improving liquidity, securing prompt payments from buyers overseas and at home, managing increasing sales. Venue: Edmund Street from 11.30 to 14.00. Free of charge. Contact: Mark Boltwell Tel: 021 236 580. BIRMINGHAM

NOVEMBER 7

THE PRACTICAL IMPLICATIONS OF THE PROPOSED EUROPEAN ECO-LABELLING SCHEME
A detailed examination of the EC Commission's Communitywide Eco-labelling scheme due to be introduced shortly by EC Regulation. A highly practical conference for product manufacturers, retailers, distributors and advertisers. Contact: Westminster Management Consultants Ltd T: (0453) 740 730 F: (0453) 740 727. LONDON

NOVEMBER 11

BREAKTHROUGH TRADING
(Stocks, Options and Commodities) Seminar with the World's leading Authority on works of W.D. Gatin David Brown. An analyst who forecasts with uncanny accuracy. Contact: Stewart D. Tindall. For free information pack. Tel: 0728 73413. Fax: 0728 73656. LONDON

NOVEMBER 12

Challenges in Energy Statistics
The Royal Society. The single market, opening of Eastern Europe, environmental concerns and privatisation of the energy supply industries have led to new challenges in this field. Will this lead to greater openness and access to information or will accurate data now become a scarce commodity? Contact: Judith or Jill at The Institute of Energy on 071-580 0008. Fax: 071-580420. LONDON

NOVEMBER 12

Outsourcing I.T. A Critical Assessment
The conference is specifically designed to help senior IT and business managers assess the potential value of outsourcing to their organisations and identify the factors which contribute to the successful selection and management of such arrangements. Contact: Business Intelligence. Tel: 081 944 1591. Fax: 081 944 0332. LONDON

NOVEMBER 12&13

INTERNATIONAL CONFERENCE ON INFORMATION TECHNOLOGY IN THE WORKPLACE
Institution of Electrical Engineers. The effects of information technology (IT) on the individual at workplace will be demonstrated and discussed as will the costs and benefits of IT applications at the organisational level. Enquiries to: J. Gordon Conference Services, IEE Tel: 071 240 1871. Fax: 071 240 7755. LONDON

NOVEMBER 12-14

In the City
The foremost IT event for the financial services worldwide banking and insurance sectors. Conveying a senior level conference and an exhibition of over 150 leading-edge technology suppliers. LONDON

NOVEMBER 12-15

BUSINESS FORECASTING USING A P.C.
A seminar incorporating hands on experience of relevant forecasting techniques and models. Speaker - Dr Donald Monson. Contact: Customer Services, Frost & Sullivan Ltd. Tel: 071-730 3438. Fax: 071-730 3343. Quote ref 10620. LONDON

NOVEMBER 14

THE 1991 AMEX BANK REVIEW PRIZE WINNERS' FORUM
Trade Blocs - Soviet and East European Integration. Conveyed by The AMEX Bank Review and The Royal Institute of International Affairs. To be held at Chatham House, 10 St James's Square, London. Enquiries RIA Conferences. Tel: 071 957 5700. Fax: 071 957 5710. LONDON

NOVEMBER 14

New Developments in I.T. for the Energy Industries
Contact: Caroline Little, The Institute of Petroleum. Tel: 071 636 1004. LONDON

NOVEMBER 18

JUDICIAL REVIEW
Keynote address by The Rt Hon Lord Justice Woolf. Problems of Law Making without legislation. Who is Judicially Reviewable? Practical Guide on how to use Order 53 RSC Using European Law in Judicial Review. A client's perspective. Contact: Charlotte Thornton (BCL) 071 637 4383. LONDON

NOVEMBER 19

RISKS IN BANKING - RECOGNITION AND CONTROL
Contributors include: Geoffrey Bell, Jules Kroll, Brian Quinn, Wolfgang Rieck, Brian Smolth, Spencer Clyfford, Touche Ross, Wall Street Journal Europe and S J Berwick. Contact: Mary Lee Tel: (0225) 466744. Fax: (0225) 442903. LONDON

NOVEMBER 19

RECESSION AND RECOVERY: THE UK Economy in the 1990's
THE HENLEY CENTRE CONFERENCE. How rapid will the recovery be and how well positioned is the UK for the competitive challenges of the 1990's? Contact: Jacqui Goss Tel: 071 353 9961. Fax: 071 353 2899. LONDON

NOVEMBER 19&20

FINANCIAL SKILLS FOR THE PROFIT MOTIVATED MANAGER
Practical, in-depth knowledge for nonfinancial executives. A two-day course enabling you to implement financial and accounting techniques and enhance your profitability. Contact: FBEX. Tel: 071-489 9944. Fax: 071-236 6140. LONDON

NOVEMBER 19&20

The Petrochemical Industry - Prospects for the 1990's
Sir Denis Henderson, Andrew Butler, John Akint and Doug Campbell are among the speakers who will examine the challenges facing the industry. Enquiries: Financial Times Tel: 071-925 2323. Fax: 071-925 2125. LONDON

NOVEMBER 20&21

1991 National Conference on Integrated Pollution Control for the Process Industries
The economic realism of IPC regulations - the pitfalls vs the potentials. Current environmental demands into financial opportunities. Contributions across the board from government and regulatory authorities to environmentalists and leaders in the industry. Contact: Stephanie Hodder IIR Scientific & Technical Division. Tel: 071 412 0141. LONDON

NOVEMBER 21

Is There A Future For The Independent In the UK North Sea?
Contact: Caroline Little, The Institute of Petroleum. Tel: 071 636 1004. LONDON

NOVEMBER 21&22

US International Tax Planning & Compliance (under subject "T" and the foreign tax credit provisions)
Two one-day Seminars. The Chiffoleau Hotel, London W1. Contact: Fiona O'Neill, The American Tax Institute in Europe. London Tel: 071 935 7502. Fax: 071 935 6951. LONDON

NOVEMBER 25

NATIONAL VERSUS EUROPEAN REGULATION POLITICAL ECONOMIC AND CORPORATE STRATEGIC DIMENSIONS
convened by the Royal Institute of International Affairs and the Strategic Planning Society. To be held at Chatham House, London. Enquiries: The Strategic Planning Society. Tel: 071 636 7377. Fax: 071 323 1692. LONDON

NOVEMBER 25&26

IT OUTSOURCING AND FACILITIES MANAGEMENT
A review of IT Outsourcing and Facilities management in the 1990's by some of the leading experts in the marketplace. Conference Organisers: Contact: Stephanie Hodder, IIR Scientific & Technical Division. Tel: 071 412 0141. LONDON

NOVEMBER 26

SAFETY/STANDBY VESSELS - The New Requirements
Contact: Caroline Little, The Institute of Petroleum. Tel: 071 636 1004. LONDON

NOVEMBER 27

Recent Advances in Management Accounting
The Chiffoleau Hotel, London. To include: Activity based management Performance measurement, Shareholder Value and Throughput Accounting. Organized in association with CIMA. For further information please contact Mary Parker-Jervis, Business Research International on 071 637 4383. LONDON

NOVEMBER 28

ACQUIRING IN FRANCE
A comprehensive guide to the M&A differences when compared to the UK. Sponsored by: Coopers & Lybrand Europe, Slaughter and May and Credit Lyonnais. Subjects covered include the strategic, valuation, legal, financing and accounting issues. Contact: FBEX. Tel: 071-489 9944. Fax: 071-236 6140. LONDON

NOVEMBER 28

LIFE AFTER THE RECESSION
One day conference on maximising company performance during economic recovery, at Cavendish House Hotel, near Warwick Airport, presented by Price Waterhouse and Harrison & Butler. Guest speakers include John Bankham, Director-General of the CBI. Contact: Brian Quinn Price Waterhouse - 0737 766300. LONDON

NOVEMBER 28&29

KNOW YOUR COMPETITORS
Computer Intelligence & Analysis. CBI Royal, 68 Regent Street, London W1R 6EL. Contact: Patricia Donald, EMP Intelligence Service. Tel: 071 487 5665. Fax: 071 935 1640. LONDON

DECEMBER 2&3

Health Care - The Changing UK Market
Changes in the provision and purchasing of healthcare, the impact of NHS reforms, developments in medical insurance and the funding of long-term care will be debated. Enquiries: Financial Times Tel: 071 925 2323. Fax: 071 925 2125. LONDON

DECEMBER 5&6

Economic Development and City Challenge - The Way Forward
Addresses every aspect of City Challenge and the implications for the inner city and economic development. Keynote speeches from the Department of Environment and David Blumhust, MP Shadow Local Government Minister. Contact: Mary Parker-Jervis, BRL on 071-637 4383. LONDON

DECEMBER 3

DECENTRALISING I.T. SERVICES
The Conference assesses different approaches to decentralising the provision of IT services and examines the problems and issues involved, including aligning IT organisation with business structure, and the need for new management processes and working practices. Contact: Business Intelligence. Tel: 081 944 1591. Fax: 081 944 0332. LONDON

DECEMBER 9

ACQUIRING IN SPAIN
A comprehensive guide to the M&A differences when compared to the UK. Sponsored by: Coopers & Lybrand Europe. Subjects covered include the strategic, valuation, legal, financing and accounting issues. Contact: FBEX. Tel: 071-489 9944. Fax: 071-236 6140. LONDON

JANUARY 21&22

Rheumatoid Arthritis - Present Studies, Future Solutions
Updates on the origins, aetiology, pathogenesis, methods of studying and treatment of this important disease. Talks include prospects for Anti-Inflammatory treatment and an overall view of Drug therapy. Contact: Stephanie Hodder, IIR Scientific. Tel: 071 412 0141. LONDON

OCTOBER 21-25

Environmentally Sound Energy Technologies
and their transfer to developing countries and European economic in transition. This is a most important meeting in view of the world Conference on Climate-Rio de Janeiro June 1992. For further information please contact: Organizing Secretariat Milan-Italy (21 722 6335). MILAN

OCTOBER 22-24

COALTRANS '91
Hotel Inter-Continental, Berlin. The 10th World Coal Trade and Transport Conference & Exhibition - the international coal industry's annual meeting place. Contact: Sonia Connors, CoalTrans Conferences Ltd., 54 Chancery Lane, London EC4A 3DF, UK. Tel: +44 (0) 81-330 5911. Fax: +44 (0) 81-330 5112. BERLIN

CONSTRUCTION CONTRACTS

Singapore riverside plan

DBS Land's subsidiary Clarke Quay Pte has awarded the main contract for restoration of Clarke Quay alongside the Singapore river to SINGAPORE PILING AND CIVIL ENGINEERING PTE.

The contract valued at \$599.55m (£30.5m) will restore five blocks of shop and warehouse and construct a five-storey park.

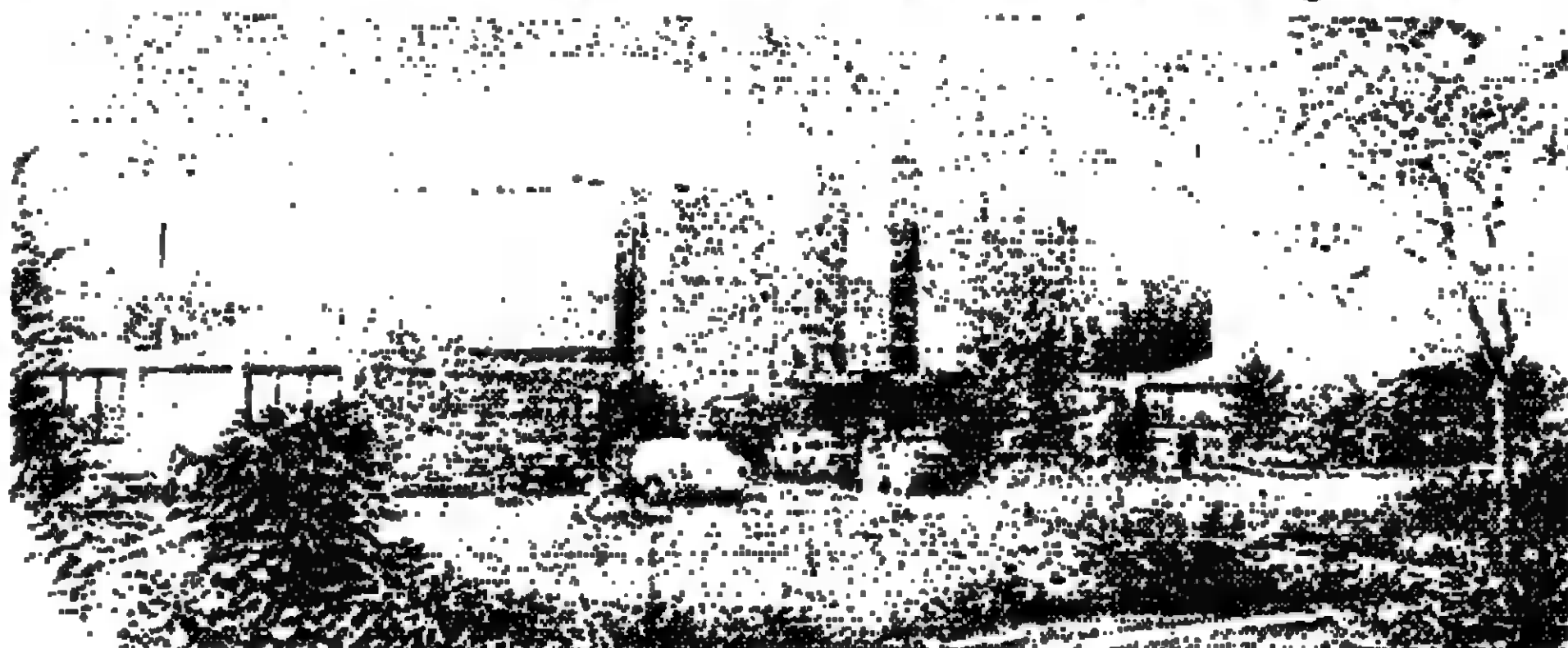
DBS Land, a unit of the Development Bank of Singapore, bought the 21,000 sq metre site from Singapore's Urban Redevelopment Authority in October 1989 for \$854m (£18.4m).

Clarke Quay will be transformed into a festival marketplace offering a wide variety of retail, food and entertainment facilities.

The overall restoration and redevelopment costs, including land and related costs, amount to about \$316m (£16.4m). The costs are within the original budget.

When Clarke Quay opens in late 1993, it is expected to revive the Singapore river front and make a significant contribution to the nation's heritage and tourism.

Flagship hotel at St Helens, Merseyside



An artist's impression of a new four-star hotel in St Helens, Merseyside

AF BUDGE (BUILDING) of Leeds has started work on a contract worth more than £5m for the construction of a four-star hotel in St Helens, Merseyside.

The project is the first development for St Helens Hotels and comprises 84 bedrooms in two four-storey blocks with a central atrium and leisure facilities set under four fully

glazed pyramid structures to the rear of the complex. Other facilities include conference and banqueting rooms, a swimming pool, cafe area and two restaurants.

Building office complex in Coventry

HIGGS AND HILL MIDLANDS has been awarded an £8.9m contract for the construction of a three-storey office and production unit by Brose in Coventry.

The project requires the construction of a complete production facility covering some 10,000 sq metres with associated office buildings providing around 1,650 sq metres of office accommodation.

The office building will have piled foundations and a concrete floor slab with a steel frame and metal cladding. The production area is some 134 metres long and ranges in

height from 12.5 metres to 15.5 metres at the central spine. In addition, external works include car parking, a lorry loading area and landscaping.

Higgs and Hill Overseas is to undertake a major upgrading and expansion of buildings at Saugster International Airport at Montego Bay for the Ministry of Public Utilities and the Airports Authority of Jamaica.

The project valued at \$5m will be undertaken over 16 months and involves the expansion of the departure concourse and lounge areas together with alterations to departure facilities and the cre-

ation of a public waiting area. The customs, arrivals and in-transit facilities are to be extended and new covered public waiting areas, walkways, additional car parking and a police station are to be provided.

The work involved in upgrading the airport covers some 17,330 sq metres and the expansion will create a further 6,367 sq metres of useable space. The single-storey extension to the departure area will have concrete foundations and in situ concrete columns with precast double T roof slabs spanning 18 metres.

Multiplex cinema for Portsmouth

Hilsea-based building contractor WARINGS has been awarded the £2m contract to build a six-screen cinema at the Port Solent Marina development on the northern outskirts of Portsmouth.

Work has started on the 1,534-seat cinema with completion planned for late summer 1992.

The 28,725 sq ft building, with a semi-basement car park and an external car park, will be located immediately adjacent to the Boardwalk restaurant and retail complex at Port Solent.

Warings were responsible for carrying out the initial civil engineering works at Port Solent, and also built the Port House and the Boat Centre.

Designed to complement the architectural features of the Boardwalk, the building will be constructed mainly of brick, with white render, decorative balustrading and exposed timber detailing.

United Cinemas International, the multiplex operator, will operate the new cinema on its completion.

£10.6m orders for Try

The TRY GROUP, based at Uxbridge, Middlesex, has won a batch of orders worth £10.6m, the bulk of which is for educational work.

Heading the list is a £5.25m project for Try Construction at St John's College, Oxford University, involving new residential and communal areas.

Designed by architects, MacCormac, Jamieson and Pritchard, a series of two and three-storey residence blocks, totalling 29,000 sq ft, will be linked by a central courtyard and ornamental gardens on two levels.

The ground floor accommodation will include an auditorium, kitchen/dining room, gallery and reception areas. The governors and trustees

of St Dunstan's Church of England School in Cheam, Surrey have awarded Try Construction a contract to build a primary and nursery school worth £2.4m. Work starts immediately on the 34,000 sq ft building which is to be completed by February 1993.

Contracts worth £2m have been awarded to sister company Try Build by The British Railways Board on the Channel Tunnel project, North Pole depot (£758,396); the PSA at RM Naval Base, Portsmouth (£599,584); British Gas at Staines (£449,680); The London Borough of Hillingdon for housing works (£36,914) and Royal Bank of Scotland at Grosvenor Gardens, SW1 (£36,522).

Married service quarters

HALL & TAWSE has won two design and build contracts worth nearly £3m from the Property Services Agency. The projects in Staffordshire and Hampshire involve the construction and upgrading of married service quarters.

Hall & Tawse Western has started work on a 35-week £1.7m scheme to demolish old buildings and construct 30 homes for servicemen's families at RAF Stafford.

The detached and semi-detached three bedroom homes are being built on a 3.5 acre site complete with landscaping, a children's play area and car parking.

The £1.35m Hampshire project has been awarded to Hall & Tawse Southern. The contract incorporates modernising and extending 10 three-bedroom homes and converting 62 two-bedroom terraced houses into 31 three-bedroom properties.

Emergency sea defences

EDMUND NUTTALL has won a £5.1m contract to undertake the permanent sea defence works at Towyn and Belgrano in Clwyd, North Wales.

This contract for British Rail follows Nuttall's substantial interim works on the site last summer involving the reinforcement of existing and emergency sea defences (a 500-metre breach in the defence occurred in the unprecedented storm of February 1990).

The contract comprises the construction of permanent works to the existing Rhuddlan Marsh Embankment sea defences. At Towyn, a heavy rock breakwater and armoured revetment is to be placed to the seaward side of the existing embankment, extending over a frontage of 1,225 metres, with returns at the eastern and western extensions. Further

along the same embankment at Belgrano, Nuttall will construct another heavy rock breakwater and armoured revetment over a frontage of 730 metres.

The works will be divided into two stages, each with different completion dates. Section 1 comprises the Belgrano works and 630 metres on the eastern side of the Towyn defences, starting immediately and with a completion set for August 1992. Section 2 involves the construction of the remaining western extension of defences at Towyn and is due to be finished in April 1992.

The whole project will involve the placing of some 400,000 tonnes of rock ranging up to primary armour stone of five to nine tonnes. It also includes the relocation of heavy rock armour.

FINANCIAL TIMES CONFERENCES

WORLD MOBILE COMMUNICATIONS

London, 31 October & 1 November

The challenge to develop a mass market personal communications system and the implications for fixed link will be examined by Mr J. Shelby Bryan, Chairman, Millicom Inc, Mr Richard Goswell, Managing Director of Mercury Personal Communications and Mr Lars Rydin, Senior Manager, Televerket. Mr Richard Callahan, Executive Vice President of US WEST, Inc, will speak on the growth of mobile communications in Central Europe and the Soviet Union.

THE EMERGING EUROPEAN TAX SYSTEM

London, 6 & 7 November

Keynote speakers at this conference will include Mrs Christiane Schreiner, Mrs Gillian Shephard and Mr Maritus van Amelsvoort. The important issue of transfer pricing, European arbitration or US advance rulings, will be addressed by Mr Charles Triplett, from the US Internal Revenue Service and Mr Thomas Menck, German Federal Ministry of Finance.

FINANCE, INVESTMENT & TRADE WITH CZECHOSLOVAKIA

Prague, 7 & 8 November

The Financial Times, in collaboration with the RIIA, is bringing together senior politicians and leading figures from Czechoslovakia and the international business community to review the political and economic developments, and the new opportunities opening up for investment and business. Ministers taking part include: Dr Vladimír Dlouhý, Dr Václav Klaus, Mr Josef Tošovský, Dr Karel Dyba, Prof Dr Ing Milan Buncák.

SPAIN'S ROLE IN THE NEW EUROPE

Madrid, 20 & 21 November

Major issues to be discussed include the new European economic order, the impact of moving towards economic and monetary union on Europe's competitiveness to be reviewed by D. Carlos Solchaga, and M. Jean-Claude Trichet; the growing regional imbalance and the use of structural funds to be assessed by D. Jordi Pujol, Mr Enako Landaburu and D. Guillermo de la Dehesa; industry and the environment to be addressed by D. José Borrell.

MANAGING FINANCIAL RISKS

London, 26 & 27 November

The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format with case studies and worked examples.

WORLD TELECOMMUNICATIONS

London, 4 & 5 December

This annual conference, the twelfth in the FT series, will look at the three interwoven trends which are changing the shape of the world telecommunications industry - privatisation, deregulation and globalisation.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2323 (24-hour answering service), Telex: 27347 FTCONF G, Fax: 071-925 2125.

PUBLIC NOTICES

Reality Post Production Limited

(In Receivership)

NOTICE IS HEREBY GIVEN, pursuant to Section 87(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at the offices of Carl Gully, Kingsway House, 200 West George Street, Glasgow, G2 2JL on Monday 28 October 1991 at 3.00 p.m. for the purpose of having laid before it a copy of the report prepared by the Joint Receivers in accordance with the said Section and, if thought fit, appointing a creditors committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of the amount due to them after deducting the value of the security, as estimated by them.

Creditors wishing to vote at the above meeting must lodge a written statement of their claim with us at or before the meeting. Proxies intended to be used at the meeting must also be lodged with us at or before the meeting.

Frank Bitt
C. J. Hughes
Joint Receivers

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COMPANY NOTICES

NOTICE OF RESOLUTION OF PAYMENT OUT OF CAPITAL

V.I.G. GROUP LIMITED

NOTICE is hereby given in accordance with the Companies Act 1985 ("the Act") that:

- V.I.G. Group Limited ("the Company") has approved a payment out of capital for the purpose of acquiring its own shares by purchase;
- the amount of the permissible capital for the above in connection to £250,000.00 and the resolution approving the payment out of capital was passed on 20 October 1991;
- the Statutory Declaration of the Directors and the Auditors; Report required by Section 173 of the Act are available for inspection at the Company's registered office; and
- any creditor of the Company may at any time within the 5 weeks immediately following the date of the resolution for payment in the case of capital apply to the Court under Section 178 of the Act for an Order prohibiting the payment.

DATED: 11th October 1991
K.A. Jones - Company Secretary

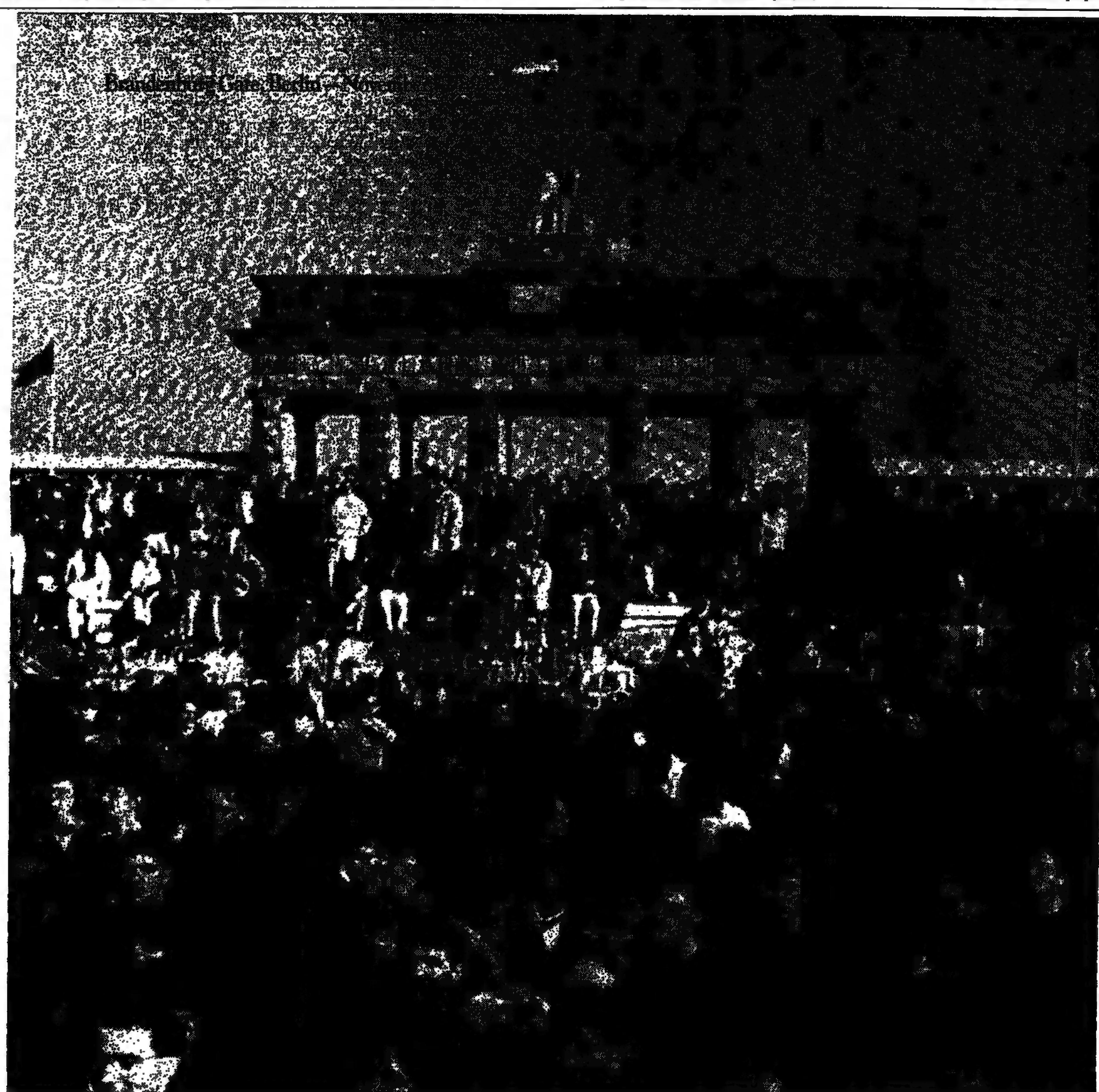
LEGAL NOTICES

RESOLUTION OF CREDITORS

NOTICE IS HEREBY GIVEN pursuant to Section 86 of the Insolvency Act 1986, that a meeting of the creditors of the above named Company will be held at the offices of J. G. Gully, Kingsway House, 200 West George Street, Glasgow, G2 2JL, on 28 October 1991 at 3.00 p.m. for the purpose of having laid before it a copy of the report prepared by the Joint Receivers in accordance with the said Section and, if thought fit, appointing a creditors committee.

A list of names and addresses of the above Company's Creditors and the report of the Joint Receivers will be laid at the offices of J. G. Gully, Kingsway House, 200 West George Street, Glasgow, G2 2JL, between the hours of 10.00 a.m. and 4.00 p.m. on the two business days preceding the meeting of Creditors.

Dated this 10th October 1991
C. J. Hughes, Director



POWERFUL THINGS HAPPEN WHEN PEOPLE COMMUNICATE.

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subsidiaries provide wireless services in many states across the U.S. And through the strong partnerships we have developed internationally, we're actively involved as the concept of the European Community comes to fruition.

Through our subsidiaries, Pacific Telesis Group often participates in communications ventures with local businesses around the

world—in places like Germany, Japan, Portugal, South Korea, Thailand and the United Kingdom.

It's the reason Telesis' products and services are making communications between people clearer, faster and easier. So that everyone can share their ideas, their opinions and even their dreams more freely than before.

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THE WEEK AHEAD

ECONOMICS

Focus on producer prices and output

BY a trick of statistical compilation, this week's UK producer prices figures unusually follow the retail prices index. The September RPI rose at an annual 4.1 per cent, after 4.7 in August, it was reported on Friday.

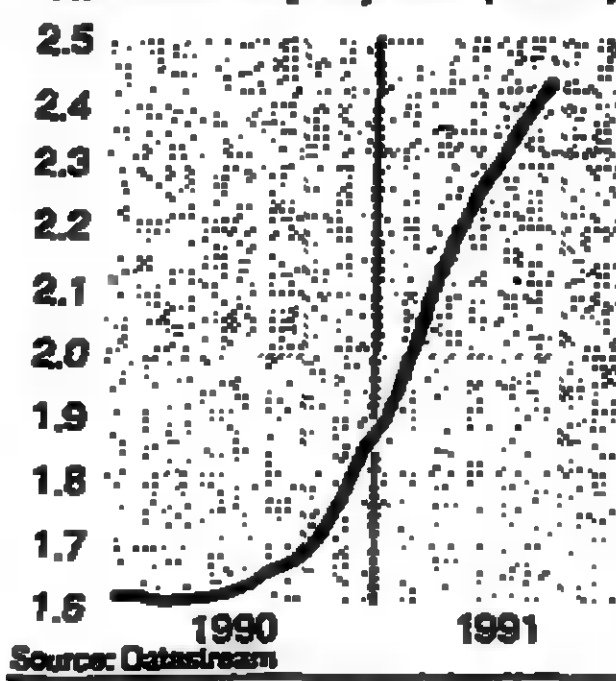
Tomorrow's producer prices will still be scanned for evidence of the sharp slowdown in underlying inflationary pressures that led the government to claim last week that UK inflation has been brought down to German levels.

On the output side, there has been a deceleration from an annual 5.8 per cent in June to August's 5.6 per cent. Economists, however, expect prices at the factory gate to lift 0.2 per cent in September to give an annual rate of 5.5 per cent.

As commodity prices dropped in September, and oil prices rose by around 0.7 per cent, a fall is expected on the input side. The seasonally-adjusted index of fuels and raw materials purchased by manufacturing industry is expected to decline by 0.7 per cent in September, giving an annual rate of a negative 3.3 per cent.

UK unemployment

Total seasonally adjusted (million)



Source: ONS

UK industrial output data tomorrow are expected to show that the recession in output bottomed out in April. Economists expect August manufacturing output to show falls on the month, but the underlying trend to improve as North Sea oil output picks up after prolonged interruptions.

On Wednesday, the state of the public finances will be glimpsed with the release of the public sector borrowing requirement for September -

an expected £1.9bn deficit. On the international front, there is not much expectation that the G7 meeting in Bangkok will try to fix the Yen within given limits.

Other notable events and statistics, with median market forecasts compiled by MMS International, the financial research company, in brackets, include:

Today: Bangkok, joint annual IMF/World Bank meetings continue. US business inventories for August. UK, parliament returns from summer recess. Japan, September trade balance (\$9.6bn). Spain, September consumer prices index (0.9 per cent).

Tomorrow: UK, producer price indices for September input (down 0.7 per cent) and output (0.2 per cent), August industrial production (0.1 per cent) and manufacturing output (down 0.3 per cent). France, September CPI (0.3 per cent). US, August business inventories (down 0.1 per cent). Japan, August machinery orders, September wholesale price index.

Wednesday: UK, September

public sector borrowing requirement US, two- and five-year note auctions, domestic car sales 1-10 October. Japan, industrial production.

Thursday: UK, September unemployment (55,000), average earnings (7.26 per cent) for August, and manufacturers' unit wage costs for August (6.9 per cent). US, September consumer prices (0.3 per cent), ex food and energy (0.3 per cent), August merchandise trade deficit (down \$5bn), merchandise exports (\$35.5bn), imports (\$40.9bn), September industrial production (0.2 per cent), September capacity utilisation (80.0), 52-week bill auction, money supply data.

Friday: UK, September provisional money supply, September housing starts, US, housing starts, building permits for September. UK, M0 (0.1 per cent) and M4 (0.4 per cent), M4 lending (\$1.5bn).

During the week: Japan, September money supply (2.5 per cent). Germany, September WPI (0.2 per cent), PPI (0.1 per cent).

Rachel Johnson

RESULTS DUE

LUCAS Industries, the automotive and aerospace engineering group, is expected to announce on Monday a collapse in pre-tax profits for the year ending July. In line with its profit warning earlier in the year, taxable profits are expected to be around £80m, as against £191.2m in the comparable period last year.

Analysts are more interested in what the company will be forecasting for the full-year in 1992. Reflecting market uncertainty, forecasts vary from as low as £50m to £130m.

Shares of Albert Fisher, the food processing group, have been under pressure over the past fortnight, falling from 110p on September 26 to close at 87p last night. The company announced its results for the year ended August on Thursday. In recent days, analysts have been scaling back their forecasts to around £90m from £94m, compared with £74.4m earned in the previous year.

One depressing factor has been a French mushroom subsidiary saddled with poor quality stocks. Besides the profit downgrading, rumours of a

rights issue have also undermined the share price.

Lloyds Chemists, which this week expressed some indignation at having its £83m bid for Macarthy referred to the Monopolies and Mergers Commission, has forecast a pre-tax profit increase of more than 50 per cent to £20.6m for the 12 months to June 30. It reports on Tuesday.

The forecast came as it announced its bid for Macarthy, which owns the Savory & Moore chain of chemists' shops. If Lloyds could add these 175 stores to its existing 635, it would consolidate its position as the second biggest chemist retailer, behind Boots. But the MMC deliberations will take about three months.

Also on Monday, Highland Distilleries is expected to report a healthy 13 per cent rise in pre-tax profits for the year ended August to £28m, fuelled by further export growth of its Famous Grouse Scotch whisky. Highland, whose results were 19 per cent ahead at the interim stage, predicted that second-half trading would be more difficult.

URBAN DEVELOPMENT

The FT proposes to publish this survey on

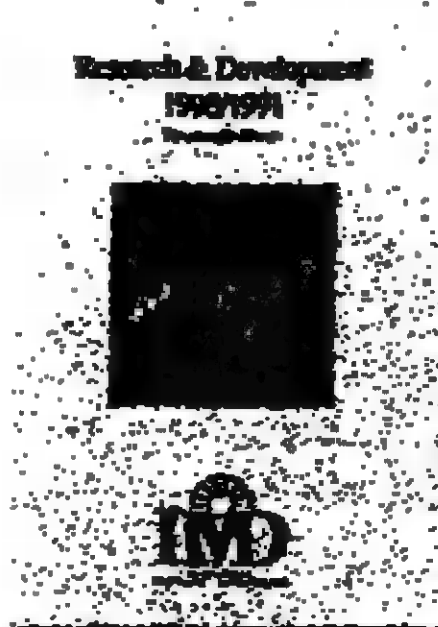
November 11 1991.

The FT is read by 47% of Chief Executives of Europe's largest companies who expect their spending on premises/industrial sites to increase. As the FT is also the leading daily publication for reaching relocation decision makers in the UK, this survey will be of vital importance as an advertisement medium.

To receive the editorial synopsis and advertisement details, contact, Ruth Pimcombe, Financial Times, Alexandra Buildings, Queen Street, Manchester M2 5HT. Tel: 061 834 9381. Fax: 061 832 9248.

Data source: Chief Executives in Europe 1990 BMRC Property Decision Makers 1990

FT SURVEYS



This 84-page "Equations for Change" brochure provides an overview of IMD's recent R&D activities.

Vision, Strategy and Change - three key themes guide our multi-disciplinary research projects with our industry partners.

Our current project portfolio includes:

- Manufacturing 2000
- Management Development 2000
- World Competitiveness Report
- Enhancing Cross-Functional Interaction
- Managing External R&D
- Competitive Dynamics
- Corporate Governance
- Society and Corporations
- Family Businesses
- Services Management
- Managing the Environment
- Central-Europe and the Soviet Union

In addition, over 30 faculty research projects are in progress.

How we collaborate with industry to develop effective management programs that will work for you.

To be relevant, executive education cannot be developed in a vacuum. That's why IMD works with industry in researching the needs of international management practice today and tomorrow.

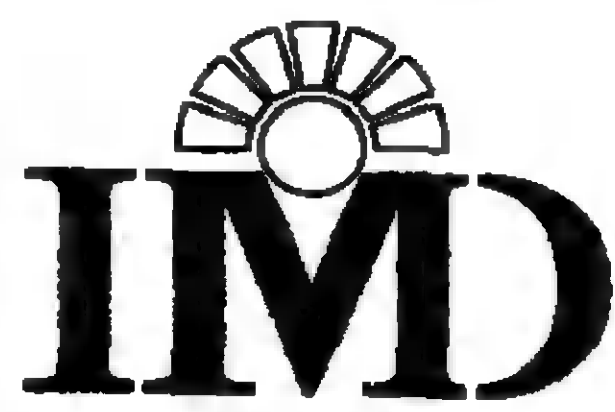
Our approach is one of close collaboration, linking strategy with practice, boardrooms with classrooms, and functional expertise with general management.

In 1990 alone, 150 senior executives from industry, IMD faculty and staff spent over 10,000 man-days on

research projects with direct impact on the quality of our programs and on management performance.

Manufacturing 2000 and Services Management are two examples where companies from around the world commit to on-going research by contributing time, expertise and financial backing.

At IMD, teaching is also learning. And learning is sharing. That's how management development works best, not only for you, but also for us.



A New School of Thought

For a copy of "Equations for Change" and our 1991/1992 Program Portfolio, write or call Anouk Mignot, Room 201 (direct line: ++41 21 618 03 37), International Institute for Management Development (IMD), P.O. Box 915, 1001 Lausanne, Switzerland. Tel.: ++41 21 618 01 11. Fax: ++41 21 266 725. Tlx: 455 871.

PARLIAMENTARY DIARY

■ Today Commons: debate on the defence estimates. Lords: Export and Investment Guarantees Bill, report stage.

■ Tomorrow Commons: second day of debate on the defence estimates. Debate on the

future of the European coal and steel community.

Lords: British Technology Group Bill, third reading. Seven Bridges Bill, second reading. Question to government on action to alleviate difficulties in the car industry.

■ Wednesday Commons: Cardiff Bay Barrage (No. 2) Bill, second reading. Lords: Debate on the defence estimates.

■ Thursday Commons: Debate on outstanding reports of the

Public Accounts Committee. Lords: Debate on EC report on the future of the CAP. Debate on the EC report on civil liability for damage caused by waste.

■ Friday Commons: Debate on the policing of London.

UK COMPANIES

TODAY

COMPANY MEETINGS: Cook (D.C.), Cedar Court Hotel, Donby Dale Road, Calder Grove, Wakefield, 10.00. ECU Tel, 25, Copthall Avenue, E.C., 12.30. Mid Wynd Int. Inv. Tst., 10. Glenfinlas Street, Edinburgh, 11.00.

BOARD MEETINGS:

Frank: European Leisure, Highland Distilleries, Kalamazoo, Lucas Inds., Lyles (S.), Multitrust, Prestwick, Tay Homes, Interim, Britannic Grp., Doeflex, Helene, Palma Grp., Rascal, Venturi Int. Tst.

TOMORROW

COMPANY MEETINGS: Howard Higgs, Kingston Lodge Hotel, Kingston Hill, Kingston upon Thames, 10.30. McKay Securities, 20, Parkside, Knightsbridge, S.W., 12.00. Practical Int. Co., 111, Cannon Street, E.C., 12.30.

BOARD MEETINGS:

Paterson Zochonis, St. Ives, Interim, Brown (N.), Elswick, Farnell Elect., London Atlantic Inv. Tst., Polymark Int., Quadrant, Sierston, Serrard & National, Ulfrey, Sutcliffe Water.

Fletcher's Livery Hall, Cloth Street, E.C., 10.30. Armistage Bros., Armitage House, Colwick, Nottingham, 11.00. Close Brothers, 33, Great St. Helens, E.C., 12.00. Jot Higgs, 20, Fenchurch Street, E.C., 12.30. Macro 4, The Brewery, Chiswell Street, E.C., 12.00. Smith (W.H.), Millbank Tower, S.W., 11.30. Wholesale Filings, Institution of Electrical Engineers, Savoy Place, W.C., 10.30.

BOARD MEETINGS:

Farnell, Amer Grp., Boot (Henry), Brook Service, Chesport Racecourse, Soviet Oriental Inv. Tst., Hunting, Smith (James) Estates.

Elbief, Prince of Wales Lane, Birmingham, 12.00. Newmark (Louis), 15-25, Ormside Way, Redhill, 11.30. SWP Grp., The Registry, Royal Mint Court, E.C., 11.00. Saville Gordon, 2, Stirling Road, Edgobaston, Birmingham, 11.00.

BOARD MEETINGS:

Finale, Albert Fisher, Castle Comm., Cradley Grp., M.Y. Higgs, Interim, Amer Grp., Boot (Henry), Brook Service, Chesport Racecourse, Soviet Oriental Inv. Tst., Hunting, Smith (James) Estates.

Brewery, Chiswell Street, E.C., 12.30. Braxway, All Saints Church Hall, Walsall Road, Darlaston, Wednesbury, 10.30. Ex-Lands, 10, Norwich Street, E.C., 11.00. Second Alliance Tst., Meadow House, 64, Reform Street, Dundee, 12.30. Usher (Frank), 100, The Broadway, West Haddon, N.W., 11.30.

BOARD MEETINGS:

Finale, Value & Inc. Tst., Interim, Contra-Cyclical Inv. Tst., Dwynebras, HTV, Halls Homes & Gardens, Le Grueset, Mezzanine Cap. & Inc. Tst., Owen & Robinson.

FRIDAY OCTOBER 18

COMPANY MEETINGS: Black (Peter), The

Company meetings are annual general meetings unless otherwise stated.

DIVIDEND & INTEREST PAYMENTS

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SUNDAY OCTOBER 20

Abingworth, Mayfair Hotel, Stratton Street, W. 3.30. Aiumaso, Farmers &

CONTRACTS & TENDERS

REPUBLICA DEL PARAGUAY AVISO LLAMADO A LICITACION PRESTAMO N°2087 - PA

El Gobierno de la República del Paraguay ha recibido del Banco Mundial un préstamo equivalente a 31 millones de dólares para contribuir a sufragar el costo del Proyecto de Desarrollo de Área de Casapá. Parte del importe de dicho préstamo será destinado a la realización de obras de infraestructura con arreglo al contrato en virtud del cual se hace este llamado a Licitación.

Licitación Pública Internacional N°3 - MOPC - DGV - Proyecto Casapá.

El Ministerio de Obras Públicas y Comunicaciones, Dirección General de Vialidad invita a las empresas constructoras de los países miembros del Banco Mundial, inclusive Suiza, y Taiwan, China a que presenten propuestas para la construcción de 50,775 Km. de longitud de un camino troncal de todo tiempo entre las localidades de Nand y San Juan Nepomuceno, tramo I: Ruta 8 - San Antonio (25,0 Km.) y tramo II: San Antonio - San Juan Nepomuceno (25,775 Km.). Podrán participar en la presente Licitación los proponentes que tengan existencia legal de por lo menos diez años y que hayan realizado en los últimos cinco años contratos de obras similares cuyo valor agregado sea dos veces mayor del valor del contrato objeto de la presente Licitación.

La obra incluye pero no se limita a lo siguiente:

- * Movimiento de suelo para una plataforma final de 11,00 m. en terraplenes y desmontes.
- * Mejoras en el trazado y perfil.
- * Adquisición de material triturado de 0,20 a 0,25 m. de espesor, mezclado con suelos locales, para dar tráfico en todo tiempo.
- * Construcción de banquetas con suelo seleccionado.
- * Construcción de hormigón armado, caños y puentes de madera con muros de mampostería de piedra.
- * Construcción de drenes superficiales y subterráneos.
- * Construcción de defensas y señalización vertical.

Los oferentes interesados en adquirir un juego completo de los Pliegos de Bases y Condiciones, deberán presentar una nota al Director de la Dirección General de Vialidad, Ing. Paul L. Sarubbi Balanzá a la dirección abajo mencionada. Los documentos estarán disponibles al público interesado a partir del 14 de octubre de 1991 a un costo de no reembolsable de \$200.000 (doscientos mil guaraníes) que deberá ser depositado en la Cuenta N°804-Rentas Fiscales Varías, en el Banco Central de Paraguay. Los interesados del exterior que no tengan representación en Paraguay y que deseen adquirir el Pliego por correo, deberán efectuar un giro adicional del equivalente a \$8500 por ejemplar, a la cuenta y dirección antes mencionada. Los gastos de envío de los documentos pertenecerán.

Las ofertas, escritas en castellano y acompañadas de una garantía de seriedad de la oferta de acuerdo a lo estipulado en el Pliego de Bases y Condiciones, se recibirán hasta las 10:00 horas del 29 de noviembre de 1991 en el Salón de Conferencias del Ministerio de Obras Públicas y Comunicaciones, fecha y hora en que procederá la apertura de las ofertas en acto público presidiado por S.E. el Señor Ministro de Obras Públicas y Comunicaciones. Se aceptarán las ofertas enviadas por correo pero no las enviadas por fax o telex, ni las entregadas fuera de esta fecha y hora.

Dirección General de Vialidad
Ministerio de Obras Públicas y Comunicaciones
Calle 21 de Mayo, esquina Alberdi
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REPUBLIC OF PERU MINISTERIO DE PESQUERIA FORIP-FONRESPSE TENDER NOTICE JAPANESE NON-PROJECT GRANT AID

The Government of the Republic of Peru has received a grant from the Government of Japan to contribute to the promotion of economic structural adjustment and intends to apply the proceeds of this to eligible payments under the contract for which this invitation to bid is issued.

In this respect the Government of the Republic of Peru has authorized the Crown Agents for Overseas Governments and Administrations to act as its procurement agent and Crown Agents now invite bids from eligible bidders from OECD/OC countries (excluding the Republic of Peru who are ineligible) for the supply of the following required by FORIP-FONRESPSE.

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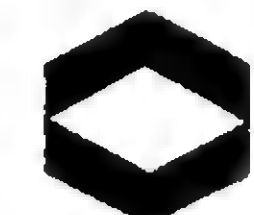
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Interested bidders may obtain the bidding documents for a non-refundable fee of US\$ 150.00 or its equivalent in other currency by contacting the following address:

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St. Nicholas House,
Sutton, Surrey,
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For the attention of Mr. M. Russell, BJ Dept
Telex: 916205 A/B Caland G
Fax: 081 643 0038 and 081 643 8232

Documents may also be obtained from Crown Agents offices in Lima, Peru, Miami, USA, Japan and Singapore. Please quote reference BJ/180078/1

The tender closing date is 26th November 1991.



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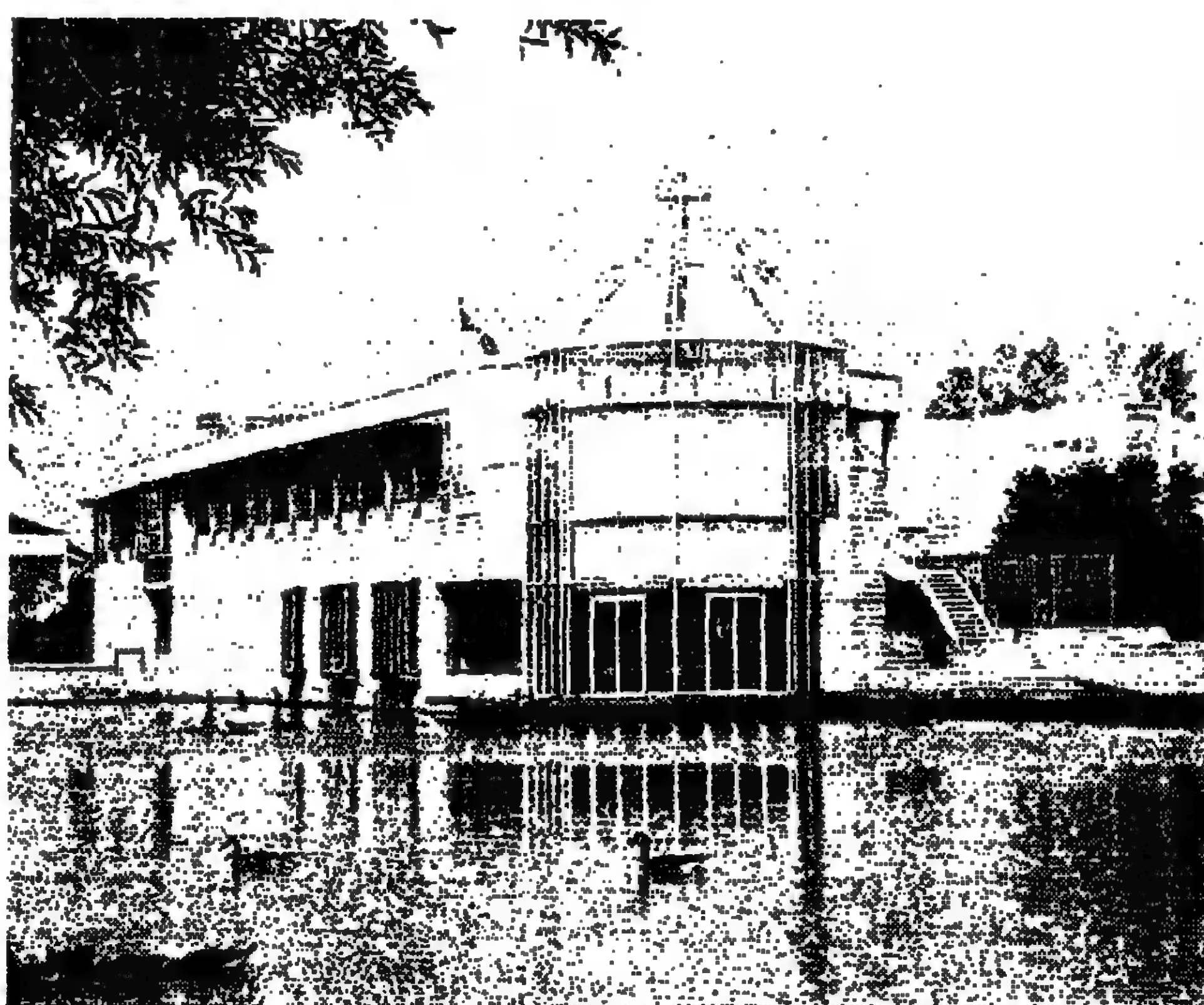
Where patronage proves a point

If there was a Financial Times Patron's Prize for Architecture, patronage would be a key factor in securing good buildings, one of the first recipients would certainly be Stuart Lipton. His various development companies have done more to raise the standards of commercial architecture than any other group of property companies. They have also done some daring things, like taking on the redevelopment of Liverpool Street Station with its supporting commercial development, or adding the apparently unlikely opportunity of reclaiming a huge waste tip near Heathrow Airport and transforming it into Stockley Park. Now that the sensible decision has been taken to build the Channel Tunnel rail link through East London to King's Cross, the Lipton/Foster proposal for the redevelopment of the Kings Cross Railway Lands are likely to become a reality.

In the long short list for this year's FT Architecture at Work Award six of the twelve entries are products of Lipton/Foster. Four of them are at Stockley Park, for the Stockley Park Consortium Limited. The site of this major business park is some 350 acres of former gravel workings and rubbish tips near Heathrow airport. A masterplan was prepared by

Arup Associates creating a 250 acre landscaped park, an 18 hole golf course and 90 acres of commercial development. At the centre of the development is a building called The Arena - a social and sports club with shops, restaurant and conference facilities, designed by Arup. Unlike the lightweight pavilions which house the commercial activities, the Arena is a blockwork bastion with a large rotunda - not uninfluenced by James Stirling's rotunda at the Staatsgalerie at Stuttgart. It lies long and low by its lake, with earth banking decreasing its apparent volume. Inside the 25 metre swimming pool has lovely long views of the landscape and terraces. The choice of masonry blockwork has given it a somewhat harsh and defensive appearance - something that the developers must also feel as creepers are being planted on the south wall to soften it.

For the business "pavilions", the Consortium has selected a range of architects. The first of the three buildings visited by the FT jury, now tenanted by Apple Computers, was designed by the relatively young firm of Troughton McAslan Limited. This building broke the mould established by the early Arup pavilions, that looked faintly Japanese with their gently



Two buildings on the FT Architecture Awards shortlist: The Arena at Stockley Park (left) and Broadgate, London, both designed by Arup Associates

pitched roofs and submission to the landscaping. Troughton McAslan has created an elegant prism with a curved barrel vault roof, and decorated the prism with "sails" as sunshades and bright blue fire escape stairs. Internally, the double height circulation street works well and is well used by the client. Also, the wall cladding selected for the outside undulates and waves about in a way that completely undermines the ideal of the perfect, flat, polished prism. The building occupied by

the UK operation of American toy company Hasbro Bradley demonstrates the success of the more traditional Arup formula. This building retains its almost Japanese profile and relates well to the watery landscape. Arup's buildings at Stockley, unlike some of the later ones, do not look as though the architect is just trying to improve the basic shed. They have a solidity and permanence. Hasbro Bradley has made the most of the interior of its premises, particularly with a fine collection of carefully chosen

contemporary art. In the FT jury's view, the most beautiful new building at Stockley Park is the one designed by Ian Ritchie - known only as "R.S." The architect has designed a sealed glass cube behind a slender colonnade that supports a series of sunscreens. It is the harmony and elegance of its proportions that please as well as the almost pin-striped neatness of the whole conception. Looking out from this building on to the artificial Arcadian landscape of the park is a "romantic"

experience. The world of Motopia that is in reality so near has been banished and the tenants of these pristine temples are sealed in air conditioned comfort in a temporary, somewhat unrealistic paradise. In the City of London Lipton has also applied his ideological commitment to the heroic power of the Modern Movement. It is a certain belief that an entirely new world can be created. He chose to do so at Liverpool Street where he was faced with the relics of the 19th century -

a crumbling railway infrastructure, the need for a new station and the opportunity for major commercial development. Broadgate occupies part of the site - some 8.5 acres developed according to another Arup masterplan. The four main office buildings surround a new square, the centre of which is occupied by an ice rink in winter and an arena in summer.

This is not the London equivalent of the Rockefeller Centre on New York's Fifth Avenue, because it is isolated from the City in its own enclosed world. The architecture with its repetitive external frames almost overdoes on atria, pink granite and grid patterns. Apart from the ice rink and the service shops it is an office world graced with trees and squares, but silent and empty after hours. Broadgate is a very high standard urban park - perfectly tailored, cool and planned. This new world still seems rather unreal.

Colin Amery

La Bohème

GLYNDEBOURNE

Autumn brings mists, mellow fruitfulness, and Glyndebourne Touring Opera, one of Britain's most valuable and necessary purveyors of opera. After the customary opening fortnight at the home theatre, the company fans out across the country and beyond - Dublin is this year a new stopping-point on the schedule. The bill of fare - *Jenůfa* (in the 1989 festival production by Nikolaus Lehnhoff) and *Così fan tutte* (ditto this year's Trevor Nunn production) - is completed by a brand-new *Bohème* devised specially for the tour.

The mixture is a sensible one, though it's permissible to wonder why the special GTO resources could not have been directed toward a less familiar part of the same repertoire (Puccini's *Traviata*, say, much in need of discriminating re-discovery in this country). But no doubt these reproaches could be made only because, as shown on Saturday, the new *Bohème* - conductor Ivor Bolton, producer Aidan Lang, designer Russell Craig - proved so comprehensively ill-executed. Success would have settled the argument beyond question.

The Glyndebourne label always raises expectations of a basic level of expertise and finesse. This *Bohème* gives off the feeling of a student performance promoted above its station. The problems start with the actual sound: prolonged, loud, clogged, coarse-toned, with hardly a let-up in the orchestral assault. Mr Bolton, a stylish interpreter of 19th-century dramatic music, seems totally out of his element in Puccini, over whose instrumental lines the GTO Orchestra are permitted to



David Maxwell Anderson as Rodolfo and Anne Dawson as Mimì

rampage with bombastic booms and a woeful lack of concern for dynamic variety. If the conductor was unhelpful in the dangers of confronting Glyndebourne's tricky acoustics with Puccini's scoring, someone more experienced should have been there to guide him. One's heart goes out to the young cast: climaxes are a matter of "shout or drown" for almost all of them.

The production is worked on a single set made variable by its metal walkways and overhead ganties - in Act 3 the combination achieves the effect and atmosphere of a narrow precinct in some particularly disheartening modern

shopping complex. A certain ingenuity marks the swift end-of-act scene-changes, and one midway through Act 2, which I personally should have been glad to sacrifice for the faintest impression of directorial insight into character and situation.

Until the death scene the staging shows scant awareness of who these young people are, how they interact, and why an audience should care about them. The cast is, I guess, inherently not very strong - the lower-voiced Bohemians sound a rather woolly-toned crew - but much more could have been done with all of them.

The robust vocal sparkle of Susan McCulloch's Mimì is a passing pleasure, and the unhelpful delivery, musicality and care over detail of Anne Dawson's Mimì the performer's most reliable asset. Of David Maxwell Anderson, the Rodolfo, it is painful to have to write ill. As those who have followed him since his student days will know, this young Scot currently figures as Britain's brightest young *soprano* tenor hope. If he goes on belting the way he did on Saturday, and fails to consolidate technical support, the career will surely be a short one.

Max Loppert

Decadence

NEW END THEATRE, HAMPSTEAD

TEN YEARS after its premiere here, Steven Berkoff's *Decadence* returns to The New End Theatre, Hampstead. It has aged gracefully, like a difficult dowager screaming obscenities from the fireside. But it is still worth seeing.

Berkoff's four characters come over as easy class-stereotypes: Helen and her lover Steve guzzle champagne and chocolates at the opera, while Steve's wife Sybil and her lover Les will beer in front of the TV. They characters tell of their past lives and present hopes; their collective kick at misery passes for plot. All four are superbly played by Emma Parish and Mike Tucker, two pinstriped horrors inventively directed by Rikki Tarasac. The set is black, minimal, deprivation chic: there is only the inevitable white sofa.

Decadence is not about decadence but excess. Berkoff makes the English mistake of assuming that decadence means over-in-

dulgence in the bedroom or restaurant. *Decadence* is a cultural malaise, a spiritual calling that enervates the soul and cloy the appetites. As such, decadence is essentially undramatic, a one-way ticket to sickly impotence. Berkoff's public bestiality proves it: excessive eating, drinking and whoring are not dramatic, they are not even spectator sports; they may provide the thrill of a healthy crime, but they are solipsistic.

However, the real strength of *Decadence* is its ability to deliver some wickedly funny episodes: Helen recounts the joys of hunting - "If you haven't hunted, explaining it to you is a bit like explaining sex to the Pope" - while she rides Steve round the sofa. Steve in turn spits out a bawling monologue on Mescal. Both reveal in wild, Johnsonian catalogues of food which even Epicure Mammón would have been proud to compile. Sybil and Les, on

the other hand, are brutalised and cynical. Les's thinks about the rich ("They can fiddle, screw the State, form companies, and liquidate"), while Sybil thinks about men: "You don't get them by being nice, you get them by shrewd cunning and device."

Berkoff's bruising homilies are wrapped uncertainly in couplets which fall apart and show different registers of language at work. The mix of the licentious and the lyrical makes *Decadence* - even ten years on - a disconcerting and troubling play. There is no love in the Berkoff world, no tenderness and no kindness: just violence and indecency. The language still shocks, and theatre still needs plays like this; but as long as Berkoff prefers the jenny to the scalpel, his social dissections are apt to be messy, inexact and unpredictable.

Andrew St George

The Constant Wife

ENGLISH THEATRE, FRANKFURT

O to see ourselves as others see us! Away from home, the charms of Maugham marital comedy are more quintessentially English than ever: artifice, repartee, dragon-fly grace. "A broad grin is such a bore in an open car", "decency died with dear Queen Victoria", the German audience, by turns amused and bemused, stared at lines like these as if they came on scrolls unrolled from Mars. Yet director Martin Harvey's strength is to evoke, in intonation and pitch of phrase, in every glance and shade of countenance, in chit 1920s set and potent cheap music trilling between scenes, that baffling other world of British upper class life between the wars.

The *Constant Wife* recalls both Coward and Wilde. Though Maugham is neither as original or witty a satirist as Wilde nor as dramatically out-

rageous as Coward, he was a feminist like them and had a flair for the well-made play about wives deceiving their husbands and going scot-free. Harvey gives him the lightest touch. Adulterous couples hover round each other in swoons of politeness, slyly bodies droop over art deco furnishings.

Individual fiances - Milton Cadman's distracted charm as the husband, Deborah Makepeace his shrieking frivolous mistress - are carefully delineated; good ensemble playing ensures that all share a repertoire of gestures and movements which suggest but do not absolutely confirm deceit. Harvey's cast accepts guilt, audacity, humiliation - anything to uphold the social fabric.

Fittingly in a play about keeping up appearances, cos-

tumes (Ursula Birkelbach) define character and make each scene change a visual treat: frilly pastel silks for mistress Marie-Louise; outside cuts and colour clashes for gauche sister Martha (Jessica Carney); 1920s languid designer elegance for icy, controlled Constance.

On the development of Constance depends the humour and underlying seriousness of the piece. When Ethel Barrymore took the role at the 1926 opening, she fluffed her lines, included suspects from other plays and mixed up acts one and three. "Oh darling, I've ruined your beautiful play but it'll run a year", she told a furious Maugham afterwards. ("She had and it did", he used to say.) Here, Leslie O'Hara emphasises Constance's initial self-control, teases it into manipulation of

her husband, while revealing at the same time the vulnerability that makes the character so attractive.

As she knocks a year off her age (to 35), fears for her last chance of love, refuses to deceive herself but still lets her vanity be touched, Strauss's Marchallin comes to mind. It is a beautifully modulated performance.

This is the first production in the newly refurbished home of Frankfurt's English Theatre. Funded by the City of Frankfurt, it moved from fringe theatre last year to West End-style premises. Its repertoire of "typical" modern English and American plays this year is to include Shaffer's *Slush* and August Wilson's *Fences*, on this showing enticing prospects both.

Jackie Wullschlager

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM

Musiktheater 20.15 Dutch National Ballet in works by four Dutch choreographers: Rudi van Dantzig, Toer Van Schayk, Hans van Manen and Ted Brandens. Runs till Oct 30, with next performances on Wed, Fri and Sun. Tomorrow, Thurs and Sat: *Il barbiere di Siviglia* (8255 455/credit card bookings 6211 211)

ATHENS

Concert Hall 20.30 Yehudi Menuhin conducts the Young Musicians Symphony Orchestra in an all-Mozart programme: the overture to *Die Zauberflöte*, the Symphony No 41 and Piano Concerto No 21, with Arnold Cohen. Repeated tomorrow (722 5511)

BERLIN

MUSIC Staatsoper unter den Linden 19.00 Siegfried Kurz conducts *Die Zauberflöte*, repeated tomorrow. Fri: Carl Orff double-bill, Sat: Heinz Fricke conducts *Tristan und Isolde*. Sun: John Cranko's *The Taming of the Shrew* (East Berlin 2004 782) Deutsche Oper 19.30 Franz Weiser-Mörs conducts the Ponnelle

production of *Fidelio*, with Lisbeth Belslev as Leonore and Klaus König as Florestan. Tomorrow: Jose Carreras recital. Wed: La bohème. Thurs: *Il trovatore*. Fri: Wolfgang Rihm's *Oedipus*. Sat: Stravinsky ballets choreographed by Béjart and Balanchine. Sun: Lohengrin (West Berlin 3410 249)

THEATRE

East Berlin: this week's repertoire at the Berliner Ensemble includes Mother Courage tomorrow, Galileo Galilei on Wed and a Kurt Weill evening on Thurs (2827 712). The Deutsche Theater has Kleist's *The Broken Jug* tonight and the Shakespeare/Heiner Müller Hamlet plays on Sat (2871 225), with Ibsen's *Ghosts* tomorrow and G.B. Shaw's *Heartbreak House* on Sat at the Kammertheater (2871 226). The Maxim Gorki Theater has the Rome-Theater *Präpalle* production of *Lorca's Blood Wedding* on Thurs and Fri (2082 748).

WEST BERLIN

the Schaubühne has Kleist's *Amphitryon* tomorrow, Wed, Sat and Sun, with Luc Bondy's production of *The Winter's Tale* on Thurs and Arthur Schnitzler's play *The Lonely Road* on Fri (880023). The Schiller Theater repertoire includes Lessing's *Minna von Barnheim* on Thurs and Goethe's *Iphigenie auf Tauris* on Sat (3195 238). The Renaissance Theater has Peter Shaffer's *Amadeus*, directed by Gerhard Klingenberg, daily till Oct 29 (3124 202)

BARCELONA

Gran Teatre del Liceu 21.00 Antoni Ros Marba conducts Jochen Ulrich's production of *Salome*, with a cast led by Susan Hlnshaw, Fiorenza Cossotto and Manfred

Jung. Repeated on Wed, Fri and Sun (412 1466)

CHICAGO

Lyric Opera 19.30 Samuel Barber's *Antony and Cleopatra*. Richard Buckley conducts Elijah Moshinsky's new production, with a cast led by Catherine Malfitano, Richard Cowan and Jacques Trussel, also Fri, Wed and Sat: *Le nozze di Figaro* (332 2244)

GENEVA

Grand Théâtre 20.00 Ballet of the Grand Théâtre, directed by Grand Théâtre, in choreographies by Christopher Bruce, Jiri Kylian and Kim Brandstrup. Also tomorrow, Wed and Thurs (212311). Fri in Victoria Hall: Armin Jordan conducts the Orchestre de la Suisse Romande in works by Debussy, Prokofiev and Rouseel (282511)

LONDON

Covent Garden 17.00 Bernard Haitink conducts Götz Friedrich's production of *Siegfried*, with Rene Kollo, John Tomlinson, Ekkehard Wlaschka, John Dobson and Gwyneth Jones. Tomorrow and Sat: *Rigoletto*. Thurs: *Götterdämmerung* (071-240 1066) Royal Festival Hall 19.30 Andrzej Panufnik conducts the BBC Symphony Orchestra in his Fifth Symphony (Sinfonia di sfere). The rest of the concert, consisting of Sibelius' *Pohjola's Daughter* and Rakhmaninov's *The Bells*, is conducted by Alexander Lazarev. Tomorrow: Esa-Pekka Salonen conducts Berg. Wed: Mariss Jansons conducts The London

Philharmonic. Thurs: Ashkenazy conducts the RPO. Fri: Mahler's *Resurrection* Symphony. Sat: Wynton Marsalis. Sun: Atlanta Symphony Orchestra (071-928 8800) Barbican 19.45 Antoni Wit conducts the Polish National Radio Symphony Orchestra in music by Sibelius, Chopin and Brahms. Wed: Dave Brubeck. Thurs: Tilon Thomas conducts Bernstein. Fri: Rattle conducts the CBSO. Sat: Colin Davis conducts Mozart (071-836 8891)

MILAN

Teatro alla Scala 20.00 Song recital by Renato Bruson, accompanied by Robert Kettelson. Tomorrow, Wed, Thurs, Fri: John Cranko's production of *Romeo and Juliet*. Sat and next Mon: Luciano Berio conducts the Orchestra of La Scala, with Jose Carreras (7200 3744)

NEW YORK

Metropolitan Opera 20.00 Leonard Slatkin conducts Giancarlo del Monaco's new production of *La fanciulla del West*, with a cast led by Plácido Domingo, Sherill Milnes and Barbara Daniels, also Fri. Tomorrow and Sat matinee: Don Giovanni. Wed and Sat evening: *Die Zauberflöte*. Thurs: *Un ballo in maschera* (862 6000)

PARIS

Opéra Bastille 19.30 Myung-Whun Chung conducts Jean-Pierre Miquel's production of *Idomeneo*, with Keith Lewis, Carol Vaness and Sylvia McNair. Also Thurs and Sat (4001 1616) Théâtre des Champs-Élysées 20.30 Carlo Maria Giulini conducts the

Orchestra of La Scala Milan in Schumann's *Third Symphony*, Ravel's *Mother Goose* and Stravinsky's *Firebird*. Thurs: Inbal conducts Mahler (4720 3537) Châtelet 20.30 Esa-Pekka Salonen conducts the Ensemble InterContemporain and the Philharmonia Orchestra in a Berg programme, including the Violin Concerto played by Gidon Kremer. Tomorrow: Trio Fontana (4028 2840)

STRASBOURG

Palais des Congrès 20.00 Jonathan Darlington conducts Tobias Richter's production of *Le nozze di Figaro*, with a cast including Danielle Borat and Jean-Marie Frémont, also on Thurs. Wed and Fri in Théâtre Municipal: Salieri's *Tazare* (8875 4823)

VIENNA

MUSIC Staatsoper 20.00 La fille mal gardée. Tomorrow and Sat: Boris Godunov. Thurs: *La bohème*. Fri: *La traviata* (51444 2260) Volksoper 19.00 La Cage aux Folles, also Fri. Tomorrow, Wed, Thurs, Sat and Sun: Béjart Ballet Lausanne in Maurice Béjart's new work *Death in Vienna*, with music by Mozart (51444 3313) Konzerthaus 19.30 Richard Stoltzman clarinet and Klaus Thunemann bassoon join the Arts Quartet for a programme of chamber music by Beethoven, Poulenc, Brahms, Steve Reich and Gottfried von Einem. Tomorrow: piano recital by Peter Serkin. Wed and Thurs: Rafael Frühbeck de Burgos conducts the Vienna

Symphony Orchestra. Fri: Peter Eotvos conducts the Ensemble InterContemporain in the opening concert of this year's Wien Modern contemporary music festival (7124 6850)

THEATRE

This week's repertoire at the Burgtheater includes Jürgen Fimm's production of *Der Schwierige* by Hugo von Hofmannsthal (tomorrow, Thurs and Sat) and a reading of Hofmannsthal's text for *Der Rosenkavalier* (Fri). The Akademietheater has *Othello* tonight, tomorrow, Thurs and Fri, followed by *Bohème* Strauss' *Schlusschor* on Sat and Sun, directed by Hans Hollmann (51444 2216)

ZURICH

Opernhaus 20.30 Recital by Montserrat Caballé, accompanied by Manuel Burgueras. The programme includes songs by Stradella, Paisiello, Vivaldi, Rossini, Granados and Turina. Tomorrow: *Der Rosenkavalier* with Edith Mathis as the Marschallin. Wed and Thurs: Bob Wilson's production of Lohengrin. Thurs: Eugene O'Neill. Fri: ballets by Bernd Roger Blienert and Pierre Wyss. Sat: *Il barbiere di Siviglia*, (262 0908) Kirche St Peter 19.30 Borodin Quartet plays Shostakovich's String Quartet No 15, and Quartets by Prokofiev (221 2283) Tonhalle This week's events include a concert by Yuri Bashmet and the Moscow Soloists on Fri (261 1600) and a Zurich Chamber Orchestra concert on Sun, with Grigory Sokolov soloist in Mozart's Piano Concerto No 23 (252 1737)

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Monday October 14 1991

The priorities of the G7

THE MEETINGS of the governors of the International Monetary Fund and World Bank are the one occasion of the year when economic development in the erstwhile Third World should be at the head of the policy-makers' agenda. It is not to be. The meeting of the policy-making Interim Committee of the IMF yesterday was overshadowed by the discussions of the group of seven leading industrial countries. These focused neither on the problems of the Third World, nor on co-ordination among the countries of the First World, but on the dire straits of the dominant part of the Second World. This concentration of attention comes at a price: neglect of matters that are far more amenable to successful G7 action.

"The ministers and governors recognised that the Soviet Union and the republics are confronting serious economic and financial problems." They did not need to go to Bangkok to reach this conclusion. When a former superpower is estimated by the IMF staff to be experiencing a 12 per cent decline in gross national product this year, when its total budget deficit is estimated at some 30 per cent of GNP, when the only limits on the prospective rate of inflation is the efficiency with which the printing presses are operated, it is certainly confronting serious problems. The question is whether solutions exist and, if they do, what role the G7 can play in finding them.

Clear commitment

The G7 has called for "the introduction of comprehensive economic reform programmes: the clear commitment by both the centre and the republic authorities to the time sequencing of all financial obligations; the establishment of an operational framework for fulfilling existing and future financial responsibilities of the centre and republics; and the full disclosure of Soviet economic and financial data." This is sensible enough, so far as it goes, as is the determination to concentrate on technical assistance, symbolised by the welcome given to the recent agreement on a Special Association with the IMF.

The insane over-centralisation of the Soviet Union has now created an equal and opposite political reaction in the form of a correspondingly powerful thrust towards decentralisation. Boris Yeltsin, has agreed to sign a treaty of economic union this week, but the significance of that event is far from obvious. He may not be able to deliver the other republics; he may not even

be able to deliver Russia.

Comprehensive programmes of economic reform come from coherent states with coherent governments. When the Soviet Union had a government, most of its leaders did not wish to reform; and now that most of the leaders wish to reform, it no longer has a government. The G7 cannot hope to determine events in the Soviet Union. It should put its weight behind efforts to sustain later republican commerce. But it would be a serious mistake for the G7 itself to promote any particular political or economic solution, especially when reform is likely not merely to fail but to prove bitterly unpopular as well.

Undue attention

Fortunately, the G7 looks likely to avoid such errors. But it has not avoided the mistake of paying undue attention to the Soviet problem. This does not mean that more attention should have been paid to macroeconomic co-ordination, on which ideas circulating in the G7 remain confusing. That Japan's rising current account surplus should be reduced, even though the IMF emphasises the need to increase world savings; or that the yen should appreciate, even though the desire for lower world interest rates is as likely to bring it down.

Debt relief is one area where more G7 action would have been desirable. The dire plight of many of the poorest developing countries, despite decades of concessional assistance, deserves a more generous response, though it also demands hard-headed questioning of the wisdom underlying much of that assistance.

Yet the most important issue for decision by the G7 is the completion of the Uruguay Round of trade negotiations within the General Agreement on Tariffs and Trade. Mr Arthur Dunkel, GATT's director-general, has stated that texts must be completed by November 1 for government approval. It is time for governments - particularly, where agriculture is concerned, those of France, Germany and Japan - to be counted, as the Germans seem at last to have accepted. Either they will let the liberal international economy, which virtually all those represented in Bangkok now wish to join, continue on its remarkably successful way, or they will bring that 40-year process, so essential for past western success, to a premature halt. It is time for G7 leaders to face some difficult political choices, but the instead of delivering complacent lectures about the need for painful economic adjustment abroad.

Renewing the Commonwealth

THE Commonwealth, that highly-diversified grouping of 50 former British colonies and dominions, long ago lost the central role it played in the affairs of its member states. Britain, once its undisputed leader, has progressively lost interest in the association, as the focus of its economic and foreign policies shifted to Europe. Yet in spite of this, and the acrimonious debate over South African sanctions which has widened the rift between Britain and the other members over the past decade, not a single government has suggested that the Commonwealth should be given the coup de grace.

The fundamental reason for this reluctance to wind up an organisation which no longer appears to have a clearly-defined international role is not only inertia. It is the deeply-held feeling in many of the member countries that their common history, language and, to some extent, culture, are a genuine justification for the continuing association. Since, though these sentiments may be, they are not sufficient.

Unless the heads of government of the member states, meeting in Harare this week, can come up with some specific new common objectives and tasks, the organisation's future looks bleak indeed.

Enhanced role

The role of the organisation in providing the less-developed countries with economic expertise and specialised training through the Commonwealth Fund for Technical Co-operation, could also be enhanced. In particular, it could demonstrate its concern for the future prosperity and stability for South Africa by implementing a proposed new programme for training black South Africans for jobs in the civil service and local government.

If, at the same time, the Commonwealth is able to adopt a genuinely co-ordinated position for next year's United Nations Conference on the Environment and Development, it will have gone some way to demonstrating that its continued existence is justified. But the prime ministers meeting in Harare will have to work hard to convince the sceptics and give the organisation the new international image which it so desperately requires.

Imagine owning a pocket-sized camera which you could use to take a photograph, display it instantly on a high-definition television or a computer monitor, send it in seconds to colleagues or relatives anywhere in the world, and edit and manipulate the image before making a colour print on a desk-top machine.

It will be some time before you will be able to walk into your local camera shop and buy the necessary equipment. But already photographic, computer and electronics companies in the US, Europe and Japan are rushing to ensure that they can provide such cameras when the technology and price are right.

The key to these advances is the introduction of digital technology to the capturing, storage and transmission of images. Digital technology has already made a huge impact on another consumer market, the music industry, where the compact disc has largely replaced the vinyl record. The camera business has proved more resistant to the electronic revolution because the old-fashioned photograph provides a better quality of picture than the digital products that have been introduced so far.

As any photographer knows, however, traditional pictures have their drawbacks. They become tattered and faded and occupy large numbers of shoe boxes or photograph albums.

Hence the interest of photographic and electronics companies in coming up with something better. Digital images could be displayed, manipulated, stored, and transmitted with great ease and speed while bypassing the traditional darkroom and its complex chemistry.

The battle to provide a digital camera goes beyond the consumer market. Electronic cameras could be used by the publishing industry and by news photographers. They are also ideal for businesses and institutions ranging from estate agents to hospitals, where convenient storage, trans-

The digital still camera with the same number of pixels can take a photo with resolution twice that of a still taken off a video tape

mission and display is more important than achieving fine image resolution.

Indeed, it is in the commercial and industrial sectors that the companies involved in electronic pictures expect to score their early successes. Many of those involved in producing the new cameras doubt that the traditional photograph will ever be completely replaced in the consumer market. Nevertheless, aspects of the electronic imaging system will soon be available to ordinary photographers.

The early attempts to introduce digital cameras were not encouraging. Sony's Mavica electronic camera, introduced in 1984, never took off because the image quality was too low and the price too high for ordinary consumers. In the past year, however, Toshiba and Fuji Film, both of Japan, have introduced digital cameras aimed at the business rather than domestic user.

As the world's largest film maker, Eastman Kodak of the US has moved to protect its market by announcing a product which combines traditional and electronic technology. Together with Philips, the Dutch electronics group, it is introducing a system which allows photographers to store pictures on a compact disc. These photographs can then be shown, and manipulated on a television screen. Unlike the Japanese products, the product is aimed firmly at the mass consumer market.

While a broad consumer market for wholly electronic pictures remains on

Michael Skapinker and Steven Butler examine the impact of digital technology on photographic images and equipment

A picture of things to come

the distant horizon, the business and industrial market is already within grasp.

The first big sale of Toshiba's new system was to Japan Airlines, which is using digital transmissions over high capacity ISDN (integrated system digital network) phone lines to link aircraft maintenance workshops at different airports. A second opinion on a repair job can be had in seconds by relaying a still video image. The digital transmissions are replacing a crude system that relied on instant Polaroid cameras and fax machines.

Mr Sonosuke Togashi, manager of Fuji's electronic imaging products division, says his company made the mistake of following Sony's lead and launched an electronic product in 1985 aimed at consumers. Although sales were disappointing, Fuji did begin to establish a firm foothold in niche commercial markets - selling educational and image storage systems to dentists, construction companies, and hospitals. Mr Togashi does not see the digital system as a threat to makers of consumer film products, where users are interested in sharp images. He believes they will mostly be used by companies which need to distribute pictures to different sites or to customers.

Since the launch of its electronic imaging products six years ago, Fuji has sold 150,000 machines in Japan that can read images stored on floppy disk and display them on a video screen. Fuji has built the business on the back of a service of transferring negatives to floppy disks.

Mr Takeharu Nioka, senior manager of Toshiba's imaging and information systems division, takes a similar view to that of Mr Togashi. "We cannot imagine these products in household use," he says. "We will never replace chemical photography."

While this may be true, there is no doubt that electronic cameras will one day take over part of the traditional photography market and could limit its growth. In five years or so, electronic camera prices should fall to the several hundred pound threshold that puts them within reach of ordinary consumers. Fuji's recently-launched camera cost ¥680,000 (£3,045).

Some in the industry believe the traditional market will eventually stop growing and decline. Whether and how quickly that can happen depends on the development of four technologies.

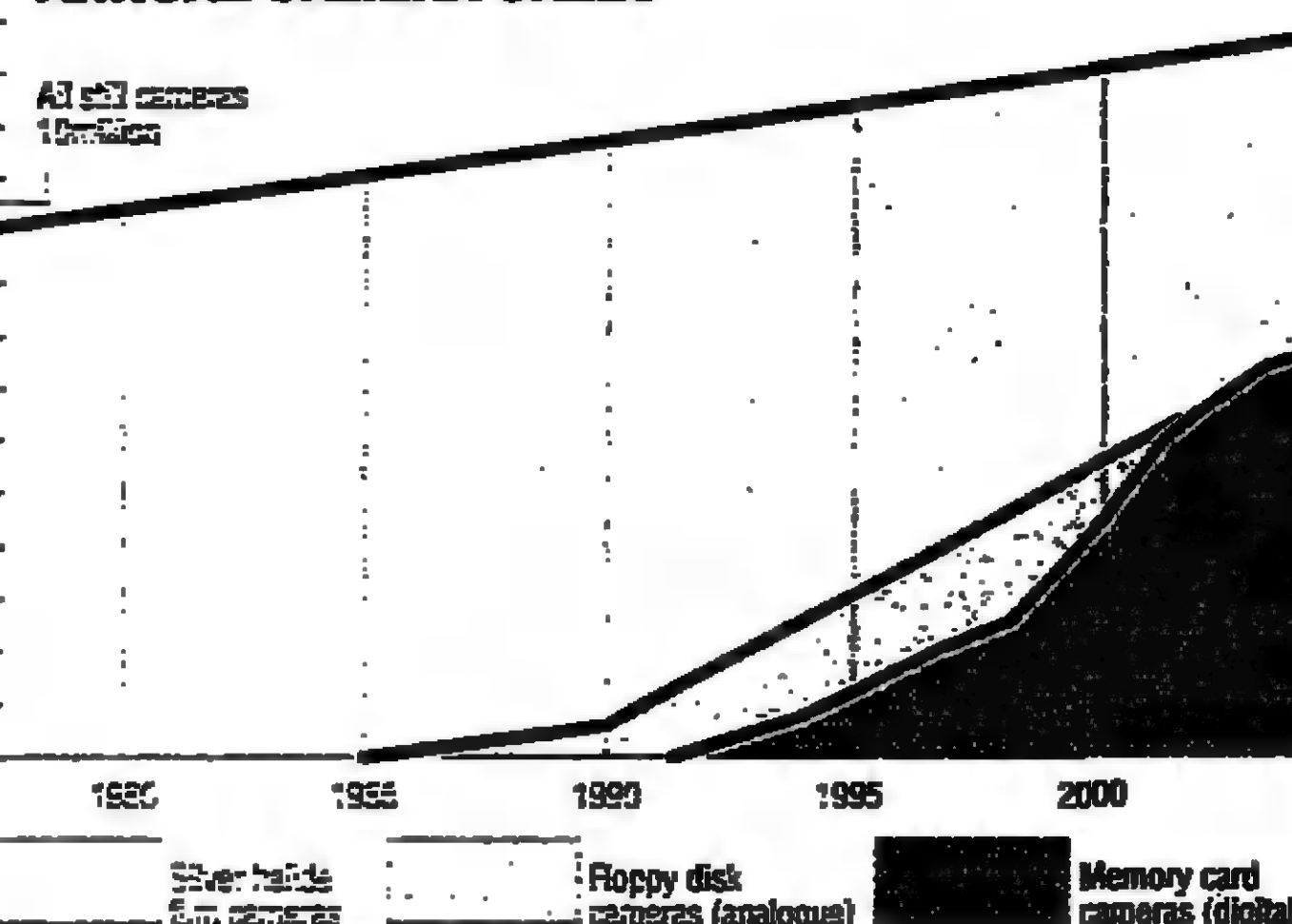
Charge coupled devices (CCD). CCDs are the electronic light sensing elements in hand-held video recorders. They will require substantial development before they can be successfully used for photography. The digital still cameras and high quality camcorders use 1/3 inch CCDs that have 400,000 pixels - picture elements equivalent to grains of a photograph. The digital still camera with the same number of pixels can take a photo with resolution twice that of a still taken off a video tape. Even so, a 400,000 pixel photo looks busy when enlarged, and cannot compare with the 30m pixels in chemical films.

Mr Togashi believes, however, that a 1/3 inch, 1.2m pixel CCD, equivalent



Fuji's Memory Card Camera

ANNUAL CAMERA SALES



Source: Toshiba

to the standard for high definition television, should be available in five years. This would make the resolution high enough for many publishing uses, perhaps even some glossy magazines, although an obvious quality gap with chemical films will remain for big enlargements.

Image compression. A single photo image, depending on the degree of resolution, can be translated into a prodigious amount of electronic information - enough to occupy an entire floppy disc, depending on how it is processed. In order to process, store and transmit the information efficiently, the electronic data must be compressed by using complex mathematical formulas and sophisticated integrated circuits. Fuji and Ricoh, the camera and office machine com-

pany, both claim some success in developing this technology.

Storage. Fuji and Toshiba use integrated circuit cards containing S-Ram (static random access memory) chips. Unlike the more commonly-used D-Ram (dynamic random access memory) chips, S-Rams rely on ordinary battery or electric charges and do not require additional charges of electricity. The cards can be re-used indefinitely, and are less fragile than CDs. Toshiba's card has 18m bits of storage, accommodating 12 photos, while Fuji, using more sophisticated compression, can store 21 photos on an 8m bit card. They are, however, expensive. Fuji's memory card alone costs ¥150,000 (£672).

Printers. Development of high quality colour printers at a reasonable

price is still some way off. This will probably force the industry to rely on services provided by commercial printers, much as colour negatives are now sent out for prints.

The flexibility of photo transmission also depends on increasing worldwide use of ISDN lines. Toshiba successfully transmitted a digital photograph from Berlin to Tokyo over ordinary telephone lines, but it took 20 minutes. Using an ISDN line, on the other hand, the transmission takes just 30 seconds for Toshiba, seven seconds for Fuji.

While Japanese companies explore the business and commercial market for electronic pictures, Kodak is attempting to ensure it does not get left behind. Both Kodak and Fuji are convinced the traditional photograph still has plenty of life in it. Even as digital technology moves forward, says Mr Togashi, chemical films will improve with faster speeds and even finer resolution.

Nonetheless, Kodak believes electronic technology will have a role to play in its traditional market - hence its joint project with Philips to develop a system for storing photographs on CDs.

Kodak will launch the photo CD next summer. It hopes widespread use of its product will establish a standard other companies will be forced to follow. "We want to establish our position in the market as the company that will specify the way images are put into digital form," says Mr Ravi Khanna, the UK-based Kodak product manager for photo CD.

The photos can be displayed by connecting a CD player to a television. Consumers will have the option of receiving a photo CD that holds 100 photos when they take film in for development. To see the pictures, the photographer will have to buy a new CD player, selling for between £200 and £400, which will play both audio and photo discs. The photo discs themselves will cost about £11, similar to the price of an audio CD. On the screen, the picture can be manipulated, using remote control to magnify parts of the photograph.

Mr David Mercer of EIS Strategic Decisions, a high technology consultancy, says that one of Kodak's difficulties will be creating a wide enough network of photo developing shops capable of transferring images to CDs. The equipment is expensive, although prices should eventually drop. He also questions the rationale for the new machines.

"You have to ask whether people will want to sit at home watching a still picture on the television when they can buy a camcorder for £500 and watch a moving picture instead."

The biggest danger for Kodak, however, must be that it will be sidelined technologically. While it is attempting to graft the CD on to existing photo technology, Japanese companies are selling both the cameras and entire image processing systems. These include not just storage on disc and integrated circuits, transmission and printing, but the use of CDs as well.

The expertise the Japanese companies gather could be used for products going well beyond photographs. Ricoh, for example, hopes to exploit its image compression technology not only in still cameras, but in video cameras, colour video telephones, colour facsimile machines and colour copiers.

Mr Togashi, at Fuji, talks speculatively about one day selling a whole camera the size of a card containing integrated circuitry, which would be little bigger than a credit card.

If consumers do decide they want to look at still pictures on their television screens, Kodak may preserve its traditional business from the ravages of digital technology.

Given the far-ranging nature of the Japanese companies' imaging ambitions, however, the worry for the west must be that it will miss yet again the development of a new industry with huge commercial potential.

Shooting the gospel bearer

■ The mighty Lord Hanson may be one of Britain's most feared corporate predators, but he still sounds a novice at dealing with his own public relations.

Weekend reports of his angry response to an intemperate article by an obscure hack come as the latest sign of his surprising sensitivity to ill-informed criticism. Great Captains of Industry should have thicker skins.

In the days when he hired Michael Shea, the Queen's ex PR man, Hanson seemed keener on getting his name in the society columns than in the financial press. But now he is concentrating on the latter, he seems to be having trouble getting value for money from his moving array of public relations advisers.

Indeed, his shrill rebuke of Sir Tim Bell, Mrs Thatcher's former image-doctor, says more about Hanson than the luckless Bell.

It is hard to imagine a top company with a less polished PR machine than Hanson's, where even simple financial queries often have to be dealt with by vice chairman Martin Taylor. And while Lord Hanson might not think much of Sir Peter Parker, whose son Alan is defending ICI, his rebuke is hardly the sort of thing one commits to a letter, even a confidential one. Better said over a glass of port at Brook's Club.

The question of who leaked Lord Hanson's trashed epistle to Sir Tim Bell is less interesting than why it was leaked. Brian Basham, another Hanson adviser, says he has no idea. So does Alan Parker, a former Basham side-kick, whose own firm's reputation depends on how well it fights ICI's corner. If there is any truth in the persistent rumours that Lowe Bell, Sir Tim's outfit, is thinking of getting closer to market leader Sandwick, then the leaked Hanson letter could be

OBSERVER



a spoiling tactic. Even a loose alliance of number one and two in the industry would create a force in the public relations business that would tower over the likes of rising stars like Parker and Basham.

Bitter bit

■ Talk about catching a Tartar!

Like many of British Gas's customers who happen to be out when the meter-reader calls, the Esker household found the resulting estimated bills for its consumption were off the mark. In its case the company was under-charge, and did so repeatedly despite being told four people now lived there instead of the one occupant of times gone by.

What's more, by the time British Gas caught up with reality, it had raised its prices. So it charged for the whole historic difference between estimated and actual usage at the higher rate. The only trouble from its point of view was that, unlike most folk who get unavailing snared in such bureaucratic

tangles, the head of the household is an acerbic Scotsman called James McKinnon, the gas industry regulator.

Pat answer

■ Pleased with his newly acquired personal computer, a colleague decided to test its spellcheck - one of the five-star sort that, not content with pointing out where you've gone wrong, hazards a guess at what the answer should have been. The test phrase was "South Armagh".

The PC swallowed "South" all right but had several hiccups over the next bit. Finally it offered the suggestion: "Earmuff".

Pepper up

■ A bit more point as well as pep may be injected into the regular meetings between economists from the UK Treasury and the groves of academe, now the London School of Economics' Professor Charles Bean has been made chairman of the Treasury's academic panel.

So far, the meetings between the two sides have been going on for over a decade with no obvious benefit to either. Although the academic participants sometimes get animated about such things as new developments in abstract economic-modelling techniques, they tend to end up talking largely to one another. Meanwhile the Treasury participants are apt to say little at all, for fear of giving away government secrets.

Ex-Treasury man Bean, 38-year-old deputy director of the LSE's centre for economic performance, holds lively views albeit believing in no particular economic orthodoxy. He is also one of the few practising members of his

trade in the UK to come over well on the telly.

With the first session under his presidency due on Friday, he says he wants to live up to the meetings and turn them into more of a broad forum for policy-making. Whether the Treasury will let him is another question.

Time out

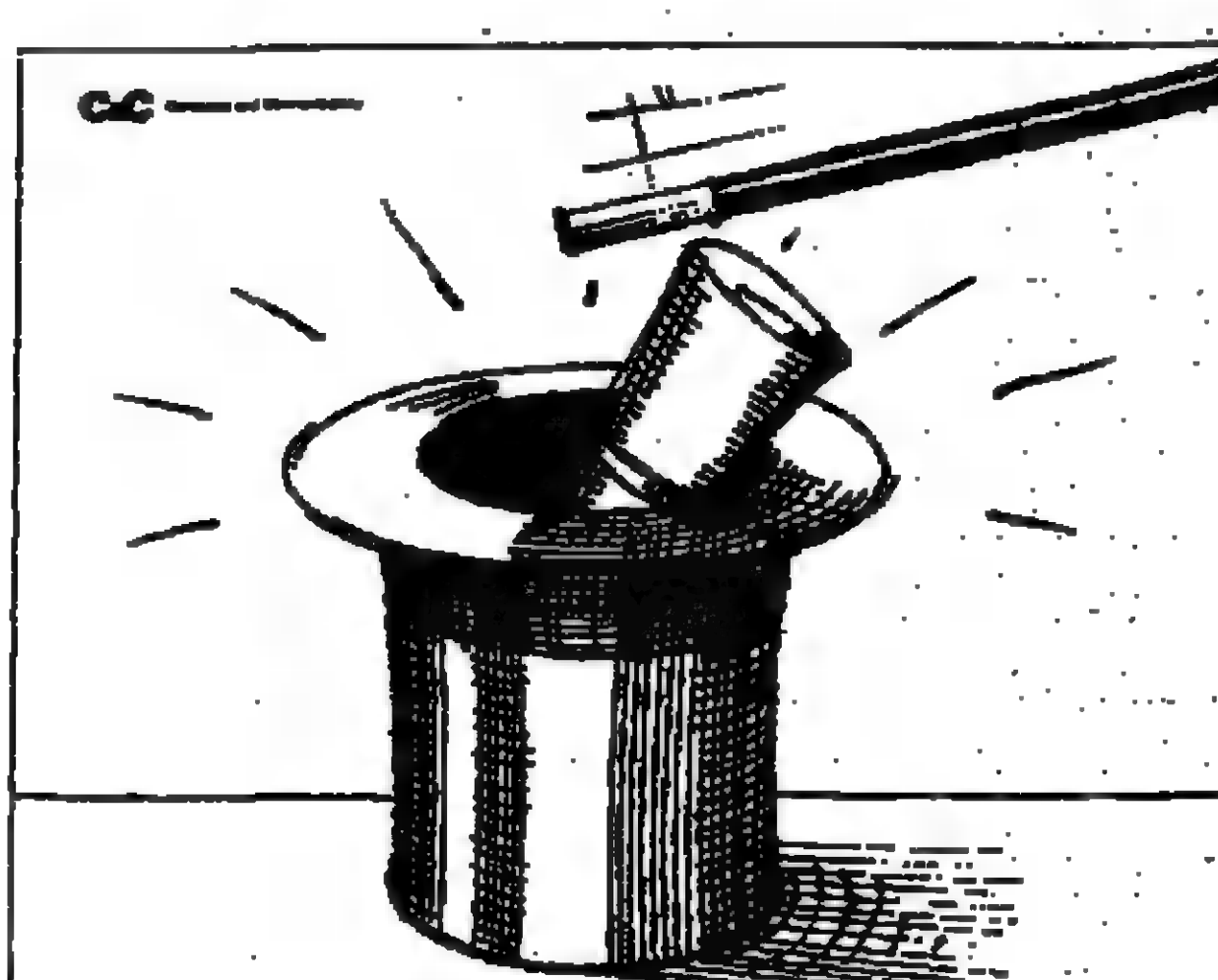
■ Britain's small building societies can breathe easily for a few months. The Cheltenham & Gloucester, the building society with a seemingly insatiable appetite for its smaller competitors, is settling down for three uneventful months.

Chief executive Andrew Longhurst has put the society on hold for three months and is taking a sabbatical. After pushing C&G into number six position in the building society league table, Longhurst's move has astonished his staff though there are apparently no ulterior motives behind his move.

"It is just that, a sabbatical, and nothing else," a C&G spokesman says firmly. The sabbatical, marking Longhurst's 10th year as C&G's chief executive, was suggested to him by his board over a year ago, but remained a closely guarded secret to his staff until a fortnight before his departure. Longhurst will spend his three months off travelling in France and Germany with his wife. Last instructions to his deputy holding the fort at the society's giant Gloucester HQ were: "No initiatives."

Hearsay

■ With humour of any kind in perennial short supply, Observer was asked to hear a posh accent at the next lunch table say: "I'll tell you the latest sick joke." It went like this: Seeing a bearded passenger in a turbid airport, a stewardess on an Air India flight smiled and asked: "Are you relaxing?" "No, Sohan Singh," he said.



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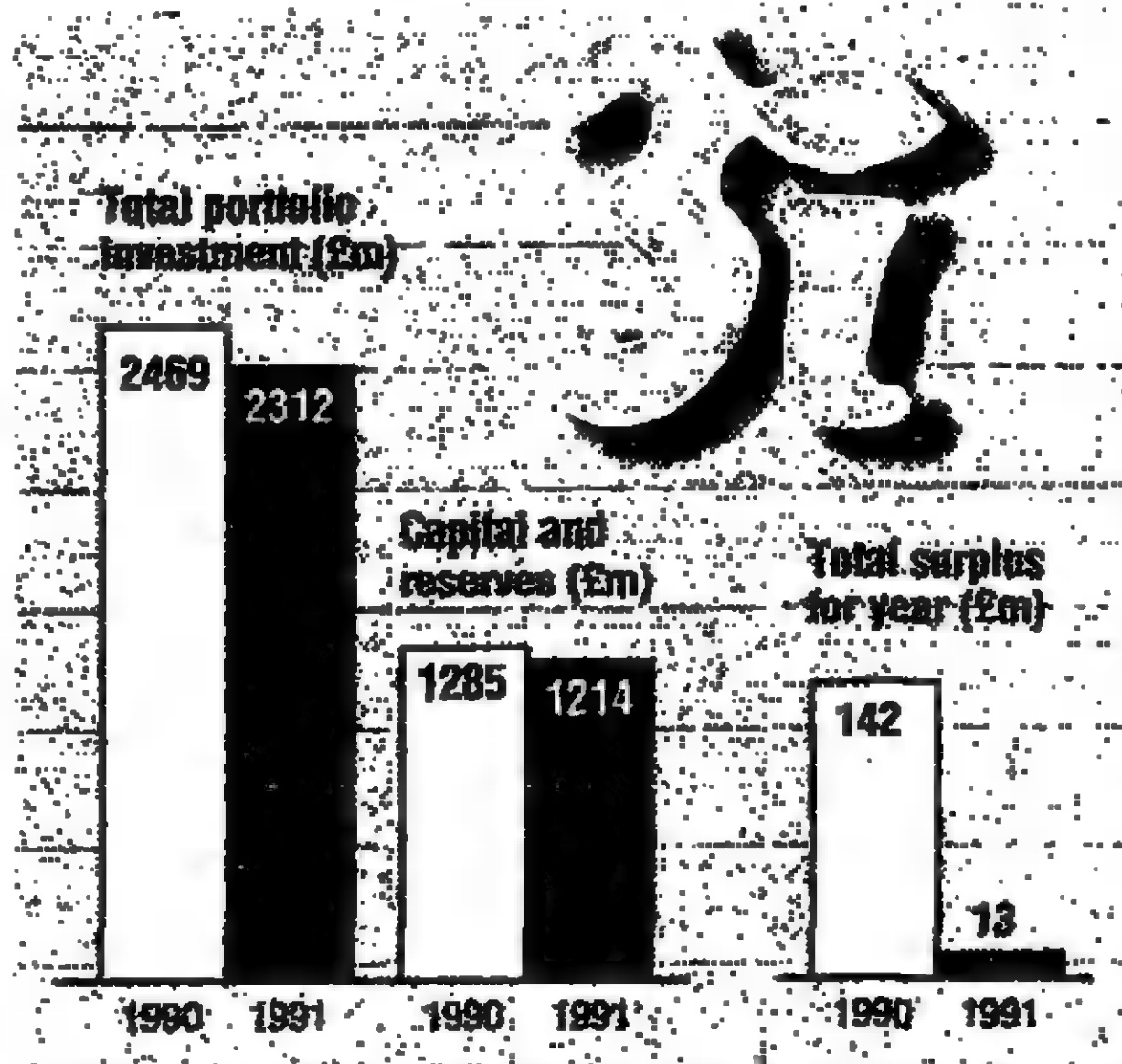
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Risky business may start to play safe

Robert Peston says 3i's flotation next spring is provoking concern over its investment horizons



Amount invested (£m)	1990	1991	1992
Independent private	491	465	345
Independent public listed	141	143	137
Captive bank	192	242	249
Captive pension fund	49	63	32
Captive other	21	73	94
3i	364	406	224
BES	22	16	11
Government	18	12	14
TOTAL	1298	1420	1106

2469 2312

Capital and reserves (£m)

1285 1214

142

73

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without its support.

It helped establish 3i in 1946 as a contribution to the post-war reconstruction of Britain.

3i was then called the Industrial and Commercial Finance Corporation. It aimed to "fill the Macmillan gap": a reference to the former lord advocate, Lord Macmillan, who in 1931, as chairman of a Royal Commission on Finance and Industry, pointed out that small companies often had difficulty securing injections of equity or loan stock.

The commission proposed that a new investment company should be formed, which would act as an intermediary between small companies and the capital markets. The investment company would be big enough to raise capital through share and bond issues and would then inject the proceeds into small companies.

For the first 35 years of its existence, 3i expanded steadily, facing little competition. However, the economic climate changed radically in the last decade. Research by the business consultant Mr Graham Bannock shows that the number of UK businesses rose from 1.7m in 1979 to an estimated 2.9m in 1990. As a result, 3i has made 44 per cent of all its investments since 1980.

The venture capital industry mushroomed. In 1981, there were only 44 venture capitalists in the UK and in that year they invested £68m in 163 companies. By 1989, there were 124, investing a total of £1.42bn in 1,302 companies.

3i was no longer a virtual monopolist, but it still dominated the industry. In the same year, it made 743 British investments worth £497m and generated a total after-tax return for its shareholders of 231m.

But the competition from new venture capital investment companies forced it to re-examine its overheads. Staff numbers have been cut by 25 per cent over the past two years. Last week's casualty was Mr Derek Satch, who left his post as a group managing director in charge of UK investments after 19 years with the company.

In 1988, it began to "refocus

on its core". It decided not to take on any new property developments and to sell all its properties over a period. A management consultancy service for small companies has been closed down and 3i has reduced its exposure to the most risky forms of investments, the financing of brand new or immature businesses.

Sir John Cuckney said that about 50 per cent of 3i's assets are in the form of "development capital" - sizeable investments in comparatively well-established companies. The funds are provided for projects whose profitability can be measured. "We look for an earnings stream from any investment," said Mr David Marlow, 3i's chief executive.

3i's expertise has always been in supplying finance, not in the active management of businesses. It takes minority stakes in companies and has no direct involvement in directing them unless they run into serious difficulties. There is no deadline for the sale of an equity investment. "Usually we realise the investment at the instigation of the customer," said Sir John. This abdication of control over when capital gains are made is what forces 3i to demand dividend payments from customers.

Much of the rest of 3i's investments are injections of replacement capital, or deals which involve it buying existing shares in a company rather than adding to that company's stock of assets. These deals - the most popular in the 1980s - being the management buy-outs - are also relatively less risky than providing start-up finance.

Mr Marlow said 3i would have concentrated on less risky customers, whether or not it was going to be floated. It has always aimed to be self-financing and not tap its shareholders for funds. The last time the banks put any funds into 3i was 1975.

There is no reason for 3i to become more risk averse, following flotation, according to Sir John. Its existing investment policy allowed it to come through the recession, which hit the small business sector particularly hard, in relatively strong condition. Its net assets fell only slightly from £1.38bn to £1.21bn in the financial year ending on March 31.

Small companies are, however, companies are, however, investment horizons may be shortened when its bank shareholders sell. 3i's new owners are likely to be life insurance companies and pension funds. Anxiety about whether they will be as far-sighted as the banks, in their demands for returns from 3i, is understandable.

In 1988, it began to "refocus

on its core". It decided not to take on any new property developments and to sell all its properties over a period. A management consultancy service for small companies has been closed down and 3i has reduced its exposure to the most risky forms of investments, the financing of brand new or immature businesses.

Sir John Cuckney said that about 50 per cent of 3i's assets are in the form of "development capital" - sizeable investments in comparatively well-established companies. The funds are provided for projects whose profitability can be measured. "We look for an earnings stream from any investment," said Mr David Marlow, 3i's chief executive.

3i's expertise has always been in supplying finance, not in the active management of businesses. It takes minority stakes in companies and has no direct involvement in directing them unless they run into serious difficulties. There is no deadline for the sale of an equity investment. "Usually we realise the investment at the instigation of the customer," said Sir John. This abdication of control over when capital gains are made is what forces 3i to demand dividend payments from customers.

Much of the rest of 3i's investments are injections of replacement capital, or deals which involve it buying existing shares in a company rather than adding to that company's stock of assets. These deals - the most popular in the 1980s - being the management buy-outs - are also relatively less risky than providing start-up finance.

Mr Marlow said 3i would have concentrated on less risky customers, whether or not it was going to be floated. It has always aimed to be self-financing and not tap its shareholders for funds. The last time the banks put any funds into 3i was 1975.

There is no reason for 3i to become more risk averse, following flotation, according to Sir John. Its existing investment policy allowed it to come through the recession, which hit the small business sector particularly hard, in relatively strong condition. Its net assets fell only slightly from £1.38bn to £1.21bn in the financial year ending on March 31.

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Samuel Brittan

Two nightmares before the world economy



Two rival nightmares are confronting the world economy: monetary slump and inflationary risks.

The evidence on the possibility of a monetary slump was presented in my Economic Viewpoint October 3. In a sentence it is that broad money supply growth in the Big Five industrial economies has slowed to a crawl. The article was predictably and gloatingly seized upon by some UK technical monetarists, who said "we told you so" in their earlier warnings about the deflationary impact of Britain's exchange rate mechanism membership.

Unfortunately such critics cannot tell the difference between a warning signal and a forest fire. There is an alternative interpretation of the monetary data. It is that the broad money supply is not a leading indicator, as monetarists had hoped, but a coincident one, which marches in time with economic activity and inflation. It slowed with the world economic slowdown and will pick up if activity recovers in line with international Monetary Fund and other mainstream forecasts.

Before dismissing this as a response from the followers of discredited forecasting models, we should remember that the impeccably monetarist US Shadow Open Market Committee (do you do?) The question is not easy to answer. Unfortunately, neither the technical monetarists nor the fatalistic gloom and doom mongers get as far as asking it.

Nor unfortunately do the authors of a new IMF Economic Outlook. They do, however, raise a legitimate worry of an opposite kind. This comes from additional investment demands in the 1990s from three sources. In order of magnitude, they are German unification, reconstruction in the other former communist countries and the rebuilding of Middle Eastern facilities. These potential new demands are estimated at \$100bn a year, equivalent to 0.6 of the annual gross national product of the

main industrial countries. The IMF hopes that these pressures will be offset by the resumption of the trend towards budget balance in the industrial world once world recovery gets into its stride. If corrective fiscal action is not taken, the IMF fears that world real interest rates will be nearly half a per cent higher than otherwise necessary (and nearly 1 per cent in the case of Germany). Between the lines, it is obviously concerned that the effect will be larger and that the leading nations may react to these pressures with excessive monetary ease. Thus the danger would be of inflationary rather than deflationary pressures.

Unfortunately we cannot just hope that the rival deflationary and inflationary threats will just offset each other. But thinking of them together, the germ of a policy idea emerges. If the monetary alarmists turn out right, might it not be sensible to inject extra demand by a fairly generous attitude to claims for help from central and eastern Europe and the former Soviet Union. Such structural and investment aid might be a more secure basis for world recovery than forcing more credit on overborrowed western companies in the service sector.

My personal criticism of the unnecessarily high budget deficit in the west, and especially in the US, is that it makes the fiscal weapon unusable on the rare occasions when there really is a wolf at the door in the shape of a threat of slump. The advantage of help for the former communist countries is that financial markets may see it as a once-for-all call on resources. Much of it, incidentally, could be placed "off-budget", for instance by encouraging low interest credits from the private sector or by using the IMF's own resources.

If there turns out to be no wolf and no slump threat then a more orthodox appraisal of aid requests would be in order. We do not have to apologise for taking the state of the west's own economy into account in deciding how much help to provide, and on what terms, for the former communist countries.

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LETTERS

Channel rail link: welcome reflection of London development strategy, but massive bottleneck beckons

From Mr Martin Simmons.

Sir, Your conclusions regarding the Channel Tunnel link (October 10) are too pessimistic and short-term as regards the benefit of the choice to the London region.

We must look to the situation in London in 2000 and beyond, and not the London of the 1980s. Our vision of the capital's development is an "eastern sunrise", reversing the tide of modern history which has attracted growth westwards from central London to an extent which is no longer sustainable. East of the centre we have capacity for new growth based largely on the recycling of previously urbanised land. It is starting with Docklands, but the opportunities extend through eastern London to north Kent and Thurrock in Essex. The realisation of this vision of an eastern development corridor pointing at continental Europe requires new transport infrastructure, both local and international, to create the highest levels of accessibility in the London region and so attract investment and development.

Do not assume, because there was a growth in commuting to central London during the 1980s, that this will occur in the future. There will con-

tinue to be much redevelopment at the centre, but the emphasis will be on quality, and lower employment densities. I expect that, overall, the number of jobs there will start to decline. The growth in employment, and the future stimulus to commuting, will be in the east. It is beginning with Canary Wharf, and the demand for staff will continue as the opportunities at Stratford and down-river are taken up by business parks and leisure schemes. While there is likely to be much new housing in the developments, an advantage in attracting job growth this side of London is that new firms can also draw on areas such as north and east Kent with capacity to provide new staff.

The London Planning and Advisory Committee has been arguing for the choice of route to reflect the development strategy for the London region. Let us, therefore, welcome a transport decision which is taken on strategic and not pure transport criteria. Let us be thankful that it will underpin London's future prosperity as a world and capital city in the new Europe.

Martin Simmons, chief planner, London Planning and Advisory Committee, Eastern House, 8-10 Eastern Road, Romford RM1 3PN

From Mr Alan Cornish.

Sir, The government's decision on the Channel Tunnel rail link route must surely call into immediate question current plans for the A12 (Hackney Wick to Mill Lane) improvement. Construction is due to start within six months. When finished, this will be the only trunk road to connect Stratford - with its existing Freightliner Terminal and relocated Spitalfields Market at Hackney - to the M11/M25, and the national trunk road network. Yet this "improvement" would have only two lanes in each direction, and no hard shoulders. And the Watford section is to be built in a series of tunnels and cuttings, so later widening would be virtually impossible.

In that context it was heavily criticised by objectors through successive public inquiries on grounds of under-capacity. Now, with the proposed addition of an international passenger-rail terminal at Stratford, plus reserve rail capacity for two further lines for freight, the under-capacity of this key road is critical. Surely to proceed with building such a massive bottleneck would be totally ludicrous.

Alan Cornish, director, Aico Associates, 21 Tenison Avenue, London E11 3QN

Oxfam's 'positive' response

From Mary Cherry.

Sir, Ironically, the day Ansel Herz's letter was published (October 10) criticising the recent inquiry into Oxfam's political activities, the International Monetary Fund warned the international community of the desperate plight of 30m people facing starvation in Africa.

Oxfam and other agencies have been urging the need for a greater response to the famine in Africa, drawing attention to what we believe are the underlying causes of this level of want. Unless these underlying causes are tackled then the 1990s could easily become the "decade of disasters" predicted in our recent "Fairer World" report.

Oxfam's trustees have responded positively to the Charity Commission inquiry and co-operated fully with it. Those specific activities which the inquiry found unacceptable have been discontinued. The chief charity commissioner has, however, clearly stated: "It is not the intention of the law, nor the business of the courts and the Charity Commission, to stanch the contribution of charities to public life. Charities have a wealth of knowledge and experience to bring to bear on the solution of problems and not solely on their treatment."

For those facing famine in Africa and desperate poverty elsewhere in the world, agencies such as Oxfam can mobilise immediate relief and support longer-term development projects. But our long experience of this work indicates that our role as witness and subsequently catalyst to action by the wider international community is often the only effective action in the face of such enormous odds. We welcome the recognition by the Charity Commission of this vital role and clarification of where the appropriate boundaries lie for permissible activities by charities in this difficult area.

Mary Cherry, Chair, Oxfam, 274 Banbury Road, Oxford OX2 7C

Fax service: LETTERS may be typed on 071-673 0666. They should be clearly typed and not handwritten. Please send for the full resolution.

Components of Albright & Wilson's discharges

From Mr J A Pickup.

Sir, Mr Sawyer's high-minded censorship of Albright & Wilson's effluent discharge at Whitehaven (October 10) stands incongruously alongside the antics of the 23 Greenpeace activists who "attacked" our installation on September 11, generating several hundred thousand pounds of damage and causing considerable danger to our plant operators and themselves in the process. They have been remanded to appear in court on a charge of criminal damage on November 7.

The Albright & Wilson process discharges naturally occurring components in the mineral phosphate rock back

into the sea. The composition of the feedstock ensures that the overall load to the environment from the effluent cannot exceed the total quantity of heavy metals prescribed in the legal consent. In fact, in 1990-91, we have discharged less than 75 per cent of our permitted level in the consent. All Greenpeace demonstrated in the recent court case was that it was possible to gather an unrepresentative sample from the outlet pipe at a single point in time.

Mr Sawyer's reference to consent exceedances on 70 per cent of occasions relates, as Greenpeace well knows, to higher concentrations of metals because we were using less water at the request of the

authority which controlled our discharge; no more metals - just less water with them - and no greater environmental impact.

Albright & Wilson has developed a process that will largely eliminate the discharge of heavy metals into the Irish Sea during 1992. Nothing that Greenpeace can do will speed this project up. We must hope that it will not attempt to do anything which could slow it down.

J A Pickup, corporate affairs manager, Albright & Wilson, PO Box 3, 210-2

Kohl calls for end to racist violence

There were several attacks in the industrial areas of North Rhine-Westphalia, including two unsuccessful attempts to burn immigrant hostels.

Professor Hans-Dieter Schwind, chairman of the government commission on violent crime, warned of a rising spiral of violence, not only with gangs imitating racist attacks across the country, but with immigrants resorting to violence to defend themselves.

Indexed bonds: a hedge against deflation

This implied threat looks like a purely British dilemma. However, if you restate in purely economic terms - a really bad recession could bring in a potentially inflationary regime - you are talking



By Anthony Harris

But perhaps the habit will spread. Any government which feels that the market is doing less than justice to its own national industry should try this good-faith guarantee with advantage (for instance Italy, Spain and, indeed, Germany). And in the US, the case persuaded a lot of senior officials, notably Beryl Sprinkle and Michael Darby, in the early 1980s. Ed Guay (of Sigma, the Hartford, Conn. money manager), who ran a private-sector lobbying effort, tells me that the final vote came not from a official side, but from a threatened market maker, Salomon Brothers. Again, never again.

Croatian authorities reimpose blockade on barracks in Zagreb

"There are extreme groups, on both sides, who are waging their own war against each other in the republic," an EC monitor said. "These fanatical groups are not interested in peace. The hatred is now very deep. This convoy has been



A Yugoslav soldier takes cover during gunfire in Pakrac, Croatia

defence minister. A statement by Yugoslavia's federal government yesterday said Mr Vance "was interested in hearing about the genesis of the Yugoslav crisis and about the programme of reform carried out."

Four back Hill claim against Thomas

When she refused, Prof Hill testified, Judge Thomas harassed her with descriptions of explicit pornography. Judge Thomas has called the hearings a "high-tech lynching".

Economic model review

A less radical approach, would be to maintain a separate Treasury model but to augment it with software provided from outside forecasters.

EC nears agreement on energy tax to combat global warming

G7 will sus

tain help to

convince the Americans." The US - responsible for 23 per cent of world CO₂ emissions - has refused to commit itself to cutting emissions and has rejected the Kyoto Protocol.

G7 will sustain help to Soviets

The meetings took up two days of an unprecedented three-day G7 meeting. Although they ended without hard financial decisions, Mr Norman Lamont, the British chancellor, and other G7 ministers, hailed the talks between

Mr Waigel said Mr Yavlinsky assured the group that the time was politically ripe for reform. "The Soviet people have accepted - rather like

The Soviet representatives requested a continuing dialogue with the G7.

Chernobyl accident

The fire broke out on Friday night and was completely extinguished at 2am on Saturday.

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INSIDE

Nova cuts payout to pay for expansion

Nova of Alberta has cut its quarterly dividend by more than half and delayed plans to hive off its gas pipeline and chemicals businesses into two separate companies. Nova said the cut in the dividend, from 13 cents to 6 cents a share, was needed to conserve cash for the costly expansion of its pipeline network in the face of the weak petrochemical market. Page 19

UK link for Pittsburgh airport

The English accent of Mr Michael Bell of BAA, the privatised former British Airways, is a sharp contrast to the mid-Western drawl of the people surrounding him in the new \$600m-plus Pittsburgh airport complex now being built. The site, still a morass of dangling wires, concrete slabs and general construction debris, is where BAA has tendered for, and won, a contract to handle the retail space and poster sites. Page 18

Some sort of solution

As the first round closed in an auction for Executive Life of California, the seized Los Angeles-based insurer, "some sort of solution" seemed an appropriate phrase. On the one hand, a respectable number of "bids" - eight in all - had been submitted by the deadline, and policyholders' prospects looked better than six months ago. But on the other, the quality of certain proposals seemed in doubt. Page 19

Alliance rumours scotched

Invergordon Distillers, the Scotch whisky group facing a £350m hostile bid from Whyte & Mackay, the UK drinks arm of American Brands, denied it was considering cross-shareholdings with any group to keep its independence. Page 18

Waiting for action

The hope of action on several bond-sensitive economic issues brought the international bond market to an abrupt halt at the end of last week as participants waited for the outcome of G7, IMF and related meetings taking place in Bangkok. Page 21

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Bae steps up cash call campaign

By Norma Cohen, Investments Correspondent

BRITISH AEROSPACE's chief executive plans a whirlwind tour of institutional shareholders over the next two weeks to drum up support for the company's £422m (£430m) rights offer. On Friday, the company's share price closed at 371p, well below the 380p price for the new shares. Bae's advisers believe the share price must rise above 400p in order to induce shareholders to take up their rights. The offer closes on October 28.

In a move which underscores the company's concern about the possible collapse of its rights offer, Bae's interim chairman, Sir Graham Day, plans to visit institutions individually to deliver an upbeat assessment of the company's prospects.

In outlining the company's future direction, Sir Graham is expected to tell shareholders that Bae is considering the appointment of a US-style chief operating officer who will report to Mr Dick Evans, chief executive, and who will also have a seat on the company's board of directors.

Institutions had raised questions about the company's long-term strategy and internal reporting systems after learning that it did not know the full extent of its first six months financial performance until well after the end of the period.

Also, Sir Graham is expected to reiterate the company's opposition to a merger of its defence operations with those of GEC, telling shareholders it is not in their interest to support such a move.

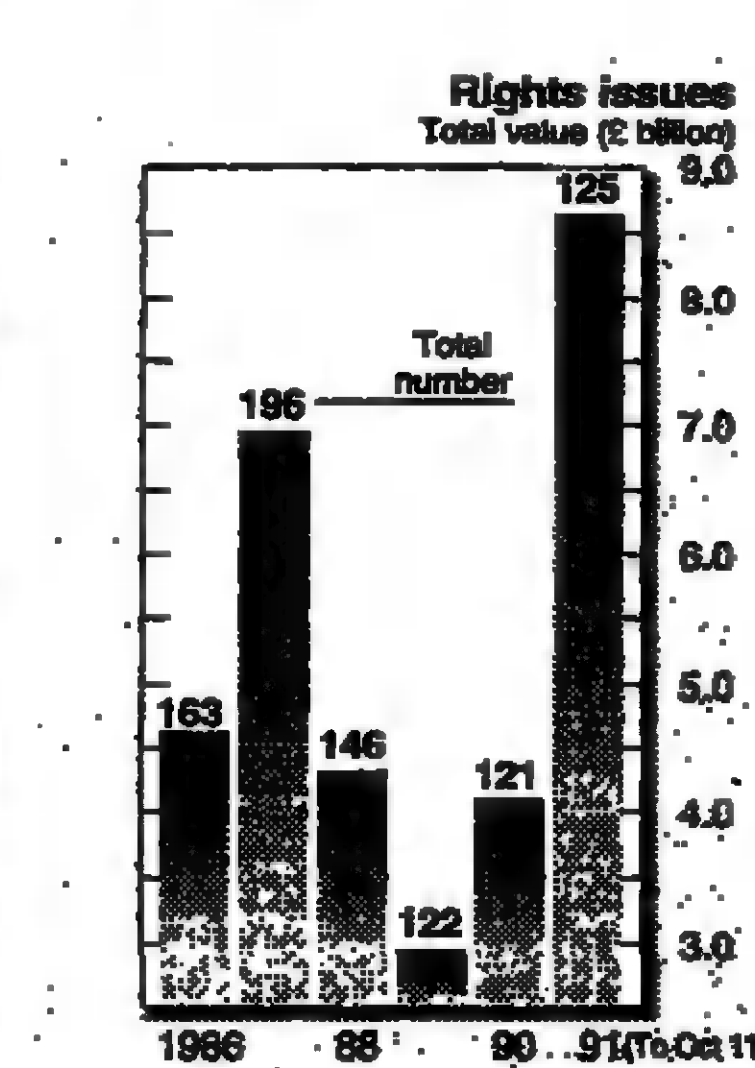
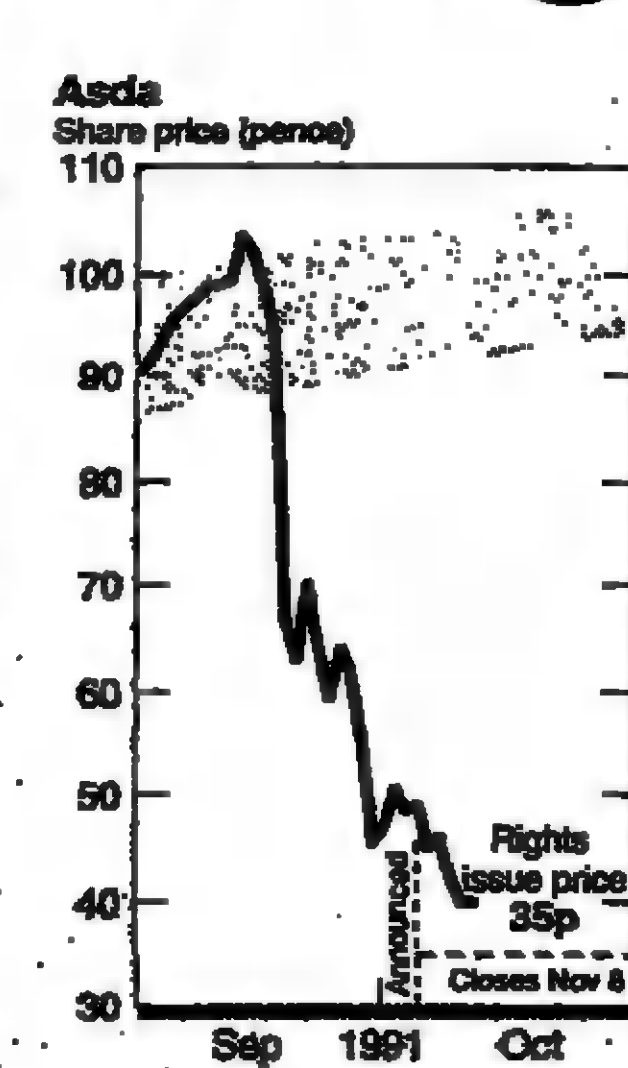
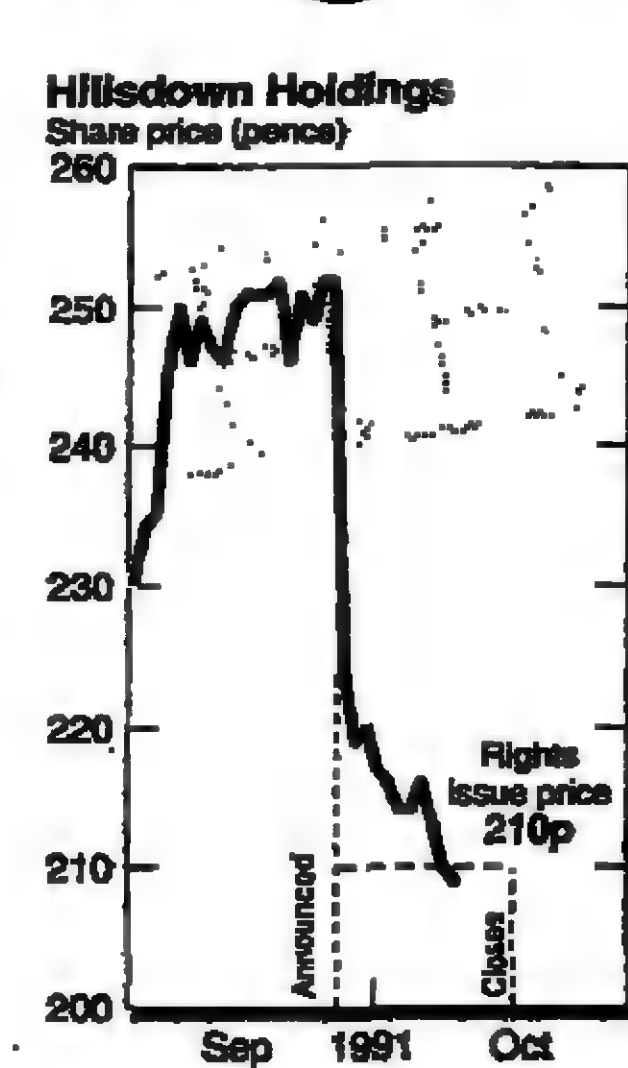
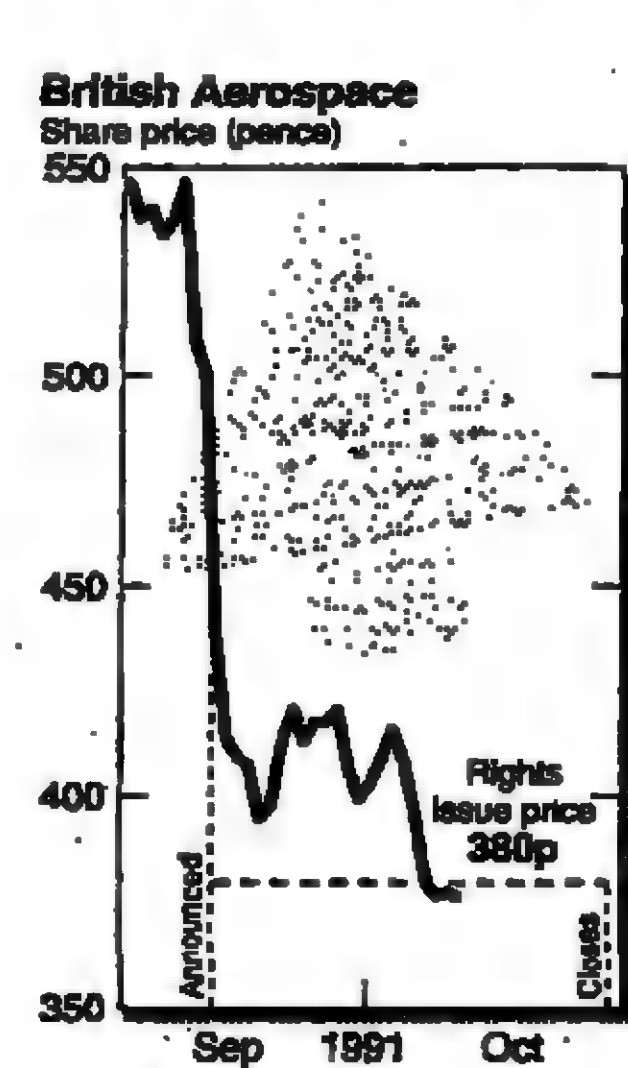
GEC has raised the possibility of taking a 30 per cent stake in Bae with an eye towards merging the two companies' defence operations.

But Sir Graham will tell shareholders that such a tie-up will force Bae to use GEC components on its military orders, reducing flexibility to design products for individual customers.

Sir Graham will also tell shareholders that demands for working capital peaked over the summer and will decrease towards the end of the year. The company had a net cash outflow of £831m in the first half of the year.

Meanwhile, shareholders will also be told that the company is seeking profit margins in the company's Rover subsidiary of between 5 per cent and 8 per cent - roughly in line with those of its Japanese competitor - by the end of the decade. It believes it might achieve profit margins of 8 per cent by the mid-1990s.

All wrong over rights



The future of cash calls in the UK has been thrown into question, write Norma Cohen and Richard Waters

Company, the pension fund consultancy, pension funds had an average 4 per cent of assets in cash at the end of June, and are likely to have run that down further in the past four months. At the end of 1990, funds had an average 7 per cent of assets in cash.

For their part, institutions concede they have not been highly selective about which rights offerings they will underwrite. Accepted practice calls for institutions to underwrite a portion of stock roughly equal to their holding in the company. Partly because they receive underwriting fees of 1 1/2 per cent - more if the shares must be held longer - institutions view underwriting as a commercial decision, separate from the decision to hold shares.

"It's money for old rope," said one institutional fund manager. In the case of Bae, shareholders have calculated that the market price of shares can fall to 374p before they actually lose

money on their underwriting positions. The offering closes on October 28.

Indeed, with more than £8bn raised in rights offerings this year, institutions have earned roughly £100m in underwriting fees.

But the threatened failure of major rights issues is forcing institutions to rethink that strategy. The investment chief at one major life assurance company said: "Increasingly, we are starting to view the decision to underwrite as a decision to hold the shares because it looks increasingly likely that we may get stuck with the shares."

Meanwhile, institutions concede that accepted practice requires them periodically to underwrite offerings in companies they are not enthusiastic about.

"There is a system in place in the City which most institutions take the rough with the smooth: they take whatever is on offer."

says one senior merchant banker. "There isn't a lot of cherry-picking."

Institutional shareholders in Asda, the supermarket chain, say they agreed to underwrite the issue, partly because the share price of 85p appeared cheap. Shares closed on Friday at 80p.

But for a debt-laden company with no senior management - its chief executive departed last June - institutions concede they participated unhappily. "I'm embarrassed to say I did the underwriting," said one Edinburgh-based shareholder.

"We did underwrite, but that's because we felt that if we didn't, the banks would own the company," said one shareholder. Meanwhile, some institutional investors have begun to suggest that brokers rethink the fee structure for rights offerings.

"As it is, the safe companies are subsidising the risky ones," said one fund manager. He suggested that if underwriting fees were negotiated with sub-underwriters, it would discourage gratuitous fund-raising exercises.

Institutions say privately that a handful of brokers - particularly Casanova which controls a disproportionate number of equity issues - have tremendous sway over underwriting. Those institutions which resist participating in unattractive offerings fear being cut out of highly profitable ones.

About 200 institutions participate regularly in sub-underwriting. In the case of Bae and Asda, some institutions were reportedly reluctant to underwrite new shares proportionate to their existing holdings, forcing brokers to spread the underwriting even wider.

"If a big institution does not want to take up its full proportion, that sends a bad signal and puts a greater burden on others," said one broker.

Hanson's acquisition of a 2.22 per cent stake in ICI on May 14 led many analysts to predict that the acquisitive conglomerate would eventually make a full-scale takeover bid.

Those expectations have faded and there is now a widespread view in the City of London that Hanson is looking to sell its 20m ICI shares.

Hanson paid an average 1194 1/2p per share: ICI shares closed on Friday at 1310p. Observer, Page 16

Hanson PR 'failed to stem bad publicity'

By Clive Cookson in London

LORD HANSON believed that his company lost this summer's underdog public relations war with Imperial Chemical Industries, according to a letter he sent to his senior PR adviser, Sir Tim Bell, at the end of August.

A leaked copy of the letter published in yesterday's Observer newspaper shows that Lord Hanson, chairman of the Hanson group, blamed Sir Tim and his company, Lowe Bell Communications, for failing to stem the tide of bad publicity which followed Hanson's acquisition of a 2.2 per cent stake in ICI.

"We're disappointed with the press recently," Lord Hanson said in the letter, dated August 26. He told Sir Tim that Mr Alan Parker, ICI's public relations adviser, "shows himself to be running circles around us."

Lord Hanson was upset about the way Mr Parker and his PR company, Brunswick, allegedly "managed to imprint in the media's mind the Lord White Lifestyle" lie.

The letter was provoked by an article in The Mail on Sunday of August 26. The newspaper had attacked Lord Hanson for investing shareholders' money in a bloodstock partnership in which Lord White, chairman of the company's US subsidiary, Hanson Industries, also held a personal stake.

Sir Tim was not available yesterday to comment on the letter. Mr Martin Taylor, Hanson vice-chairman, also declined to comment. "It's all history now," he said. "I can't remember what our view was seven weeks ago."

However, Mr Taylor said Sir Tim's company was still a "premier adviser to us." He declined to discuss Hanson's view of ICI's public relations campaign now, saying "We're in the midst of our offer for Beazer."

Mr Parker and ICI's chief press officer, Mr Martin Adeney, were equally reticent. They declined to discuss Lord Hanson's claim in the letter that Mr Parker "spends his client's money trying to discredit us."

The mystery of the D-Marks that disappear

THE ramifications of the Soviet Union's economic crisis seem endless.

Not only is the crisis the dominant theme at this year's annual meetings of the International Monetary Fund and World Bank in Bangkok, but there is also a chance it could upset the trend to lower interest rates in the UK and other big industrial countries.

The Soviet crisis - and the civil war in Yugoslavia - are thought to be significant factors behind a sharp rise in German money supply that threatens to take M3, the Bundesbank's chosen money supply measure, to the top of its target range of between 3 per cent to 5 per cent very soon. But the Bundesbank cannot be sure and may yet be tempted to push German interest rates higher again.

A sharp growth in cash holdings of D-Marks provides the link between interest rate trends in the Group of Seven countries and the turmoil in the Soviet Union and Yugoslavia.

The D-Mark is a favoured hard currency in both countries. Indeed, when a top-level US government delegation visited Moscow recently it was chagrined to find that it had been quartered in a hotel where all transactions were conducted in D-Marks.

This spread of the D-Mark is thought to explain why German cash in circulation is currently expanding at an annual rate of 8.5 per cent. This in turn has helped push growth of M3 to around 4.5 per cent. And, according to Mr Helmut Schlesinger, the Bundesbank president, a quickening of the M3 growth rate to 5 per cent is likely.

So long as the D-Mark notes are held and used outside Germany they should have no impact on German domestic monetary conditions and therefore would be neutral from an inflationary viewpoint. But the Bundesbank admits that it has no clear idea about the volume of cash circulating outside Germany.

The mystery of the D-Marks that disappear

rate could still be above the 4 per cent level at the end of the year, which by German standards is unacceptably high. Inflationary pressures abound. There is still a monetary overhang from the union of eastern and western Germany. Wages in Germany are rising at a faster rate than in Britain and there is little sign that wage inflation will ease next year.

Credit is also expanding rapidly. Mr Schlesinger said it was growing at an annual rate of more than 10 per cent while credit commitments are growing even more quickly, by 30 per cent. He said that government interest rate subsidies appeared to be playing a big part in this aspect of German monetary expansion.

Germany's efforts to privatise the former state-owned companies of eastern Germany also have helped fuel the credit boom. The Bundesbank believes that Germany may be in a phase of corporate acquisitions echoing those experienced in the Anglo-Saxon countries in the 1980s.

Friday's G7 meeting dealt with the monetary aspects arising from Germany being in a different stage of the business cycle from the US and the UK.

While German money supply growth threatens to burst its target bands, the expansion of M0 in Britain and M2 in the US is weak. This, Mr Schlesinger said, was throwing a shadow over the prospects for recovery in the two countries.

Such divergences are the reason why the G7 long since abandoned co-ordinating interest rates in favour of the "flexible" doctrine in which countries go their own way in setting monetary policy. Germany, the US and Britain have all used this freedom over the past 12 months. But last week's downward wobble of sterling against the D-Mark again raises the question as to whether Mr Norman Lamont, Britain's Chancellor of the

The IMF now has 155 members with Albania expected to be admitted in the next few days. Once the present eight applicant countries, which include the Soviet Union, have been admitted to the fund the only sovereign nations of any economic significance to be left outside will be Cuba and North Korea. Taiwan is another exception having been booted out of the fund some years ago to make way for China.

An interesting aspect of the special association agreement signed between the IMF and the Soviet Union earlier this month is that it opens the way for closer ties between the fund and the individual Soviet republics that could facilitate their entry into the IMF in the event of their leaving the union.

It was agreed that the IMF should "provide favourable consideration" to requests from the union republics for the extension to them of the technical assistance and co-operation agreed between the fund and the Soviet authorities in Moscow. The IMF would "inform" the union of any such request by a republic but would not involve the union in the dialogue.

There are signs that this paragraph in the agreement will set off a healthy competition between the republics and the Soviet authorities to meet the IMF demands for accurate data on their economies.

It is understood that President Mikhail Gorbachev is anxious to help the IMF because he sees membership and the assistance that it could bring as a way of helping to keep the union together. Many republics are keen to comply with IMF wishes so that they can be in a better position to go ahead on their own, if they decide on such a course.

But the difficulties facing the Soviet and republic authorities in assembling the economic data that the IMF requires are formidable. Whether eventual IMF membership will help maintain the Soviet Union or speed its disunion will not become apparent for some time.

M&A deals feel effects of Gulf war

By Michio Nakamoto in London

CROSS-BORDER mergers and acquisitions activity in the third quarter of this year fell to the lowest level seen since international deals were affected by the world stock market crash in October 1987. However, industry specialists said activity was picking up.

Cross-border M&A deals in the three months from July to September fell to \$15.5bn, according to figures compiled by KPMG Peat Marwick, the accountants and consultants.

This is the lowest figure since 228 completed deals were announced in the last quarter of 1987 which included the October stock market crash.

The effects of the Gulf War and the recession in 1991 were more marked on the value of cross-border deals, which slumped to a lower level than in the fourth quarter of 1987.

The value of international M&A deals in the third quarter was \$10.5bn compared with \$10.5bn between October and December, 1987.

However, this was not as low as the \$9.8bn in the first quarter of 1991 when the Gulf War hit international activity. "People are beginning to think of cross-border activity and there are a lot of opportunities," said Mr Richard Agutter at Peat Marwick.

Mr Agutter said areas of opportunity for increased cross-border M&A included: businesses were focusing more on core activities, selling non-core activities at more realistic prices.

Entrepreneurs who started in the 1980s were looking to sell and retire. Cash flow shortages were forcing companies to sell.

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CABLE AND SATELLITE BROADCASTING

The FT proposes to publish this survey on

October 21 1991.
The FT is read by 50% of Heads of International Finance in Europe's leading companies. If you want to reach this important audience, call Edward Batt on 071 873 4196 or fax 071 873 3062.

Data source: IFM 1989.

FT SURVEYS

COLOMBIA

The FT proposes to publish this survey on

December 6
This survey will be read in 160 countries worldwide, including Colombia where it will be widely distributed. In Europe 89% of the professional investment community regularly read the FT. If you want to reach this important audience, call Paul Maraviglia on 071 873 3447 or fax 071 873 3079.

Data source: Professional Investment Community 1989 (MPG Inc.)

FT SURVEYS

Invergordon scotches rumours of alliance

By Michio Nakamoto

INVERGORDON Distillers, the Scotch whisky group facing a £350m hostile bid from Whyte & Mackay, the UK drinks arm of American Brands, denied that it was considering cross-shareholdings with any group to keep its independence.

"No cross-shareholding is being contemplated with any party, despite considerable press speculation about poison pills," Mr Edward Pickard, Invergordon finance director said yesterday.

Although there has been speculation for some time that Invergordon was considering a share alliance in order to ensure its independence, this is the first time it has publicly denied that such a move was being contemplated.

Mr Pickard was responding to suggestions by Whyte & Mackay in its offer document detailing the £350m final and increased cash offer which was sent out late on Friday, that the distiller has plans for a share alliance and to press reports that it had considered such an alliance with La Martini Quinze of France.

"In my opinion if the bid were to lapse Invergordon would be looking to conclude a cross-shareholding deal," Mr Michael Lunn, chairman and chief executive of Whyte & Mackay, said. Shareholders should therefore consider the implications of such a deal by Invergordon which would dilute their interests and could in future deny shareholders a bid premium for their shares, the offer document says.

However, Mr Pickard emphasised that La Martini is one of several customers in France and no talks have taken place on cross-shareholdings with them.

A spokesman for the group also stated categorically that "there are no deals which in any way give one group of shareholders preference over any other."

Technically during a takeover bid, any such deal involving cross-shareholdings would have to be approved by shareholders and would therefore be unlikely to be successful. That rule does not apply, however, where there is no bid.

An expansion plan clouded by uncertainty

Nikki Tait reports on BAA's first expedition into the US airport market

LEAPING through a morass of dangling wires, concrete slabs and general construction debris, Michael Bell of BAA, the privatised former British Airports Authority, enthuses "If you could just visualise a McDonalds, Burger King or Wendys over there..."

In truth, it is difficult to visualise anything. Like all big capital projects a year from completion, the new \$600m-plus Pittsburgh airport complex is a bewildering concrete jungle, through which the architect's X-shaped docking structure, "people mover" rails and adjoining terminal building are only dimly recognisable.

What is inescapable is Mr Bell's English accent, a sharp contrast to the surrounding mid-Western drawl. For, in its first expedition into the US airport market, BAA has won a contract to handle the retail space and poster sites at Pittsburgh's new facility.

Nobody is pretending that this, in itself, is going to be a great money-spinner, although Mr Bell, previously general manager at Heathrow's Terminal One and in charge of the Pittsburgh project, says it should be profitable. But a push into overseas airport management is a potential expansion avenue for a company whose growth prospects back home are under a cloud.

Indeed, it is no secret that BAA officials - Mr Bell included - have already made exploratory trips to Denver, where an entirely new \$2bn



BAA will need to secure tenants for 120 retail spaces

plus airport complex is due to open in 1993. BAA, which runs eight UK airports, is non-committal when asked about the prospects there.

Back in the reality of Pittsburgh, there is no denying the "Midfield Project's" local significance; regional economists suggest that the eventual job generation could number 10,000. Although the scheme is not usually classed as a "new airport" because existing runways will be retained, it does represent substantial expansion, offering 75 jet gates against the current 52, with room for further additions.

All airlines, meanwhile, are due to shift from the existing terminal building in October 1992, and this increasingly shabby edifice will be then be devoted to unspecified "alternative use".

BAA's role in all this is to design and lease all the retail

space in the new buildings, and to handle the on-site advertising. That means securing tenants for some 120 retail spaces, ranging in size from 300 to 3,500 sq ft, overseeing their operations, supplying facilities, and so on.

From a financial standpoint, BAA will guarantee a minimum return to the Pittsburgh airport authorities, plus a share in profits. The UK company itself plans to make money by taking a rental income from the concessionaires, based on a percentage of sales. Contracts between BAA and the concessionaires will range from three to seven years, while the company's deal with the airport runs for 15 years.

This arrangement, in itself, is something of a break with US tradition. As at the current Pittsburgh terminal, US airport authorities have tended to

lease the space to, say, a food and beverage operator and a non-food operator. Pittsburgh's new thinking is that, by bringing in a "middle-man" to manage the retail space, it can increase the variety and quality of outlets.

So, according to Scott O'Donnell, director of Pittsburgh's Department of Aviation, it was BAA's experience back in the UK, as well as the fact that it offered the highest return, which won it the contract over four rival bids.

In fact, the 17.1m passengers who passed through Pittsburgh airport in 1990 was remarkably similar to the 17.5m seen at Heathrow's Terminal One, although in Pittsburgh's case about 63 per cent are "connecting" travellers while at Terminal One a similar proportion is "origin and destination".

All of which would sound like a winning situation if it was not for the shaky state of America's airline industry generally, and USAir in particular. USAir, the sixth largest US carrier, is easily the most dominant force at Pittsburgh, commanding 82 per cent of the airport's traffic. American, the second largest, accounts for less than 10 per cent and leases only two gates at present.

USAir, however, made a \$501m loss after tax last year. Worse, it has warned of a \$500m-plus deficit in the current 12 months, and has remained gloomy about prospects for 1992.

Whether this has implications for the airport is a debat-

able point. So far, consolidation by USAir has increased business for Pittsburgh. The closure of its Dayton hub is largely responsible for the small increase in flights from Pittsburgh planned for the New Year.

Some analysts also make the point that a respectable third of Pittsburgh's traffic does start and finish in the city, suggesting that, even in the worst possible scenario, some-one is likely to service the city's business community.

That said, the cloud of uncertainty is undeniable. What, for example, might a merger between USAir and some other carrier somewhere down the road mean for Pittsburgh?

Moody's, the Wall Street rating agency which recently produced a comprehensive report on airport debt, gave an Aaa rating to Pittsburgh, but it still noted: "Given that more than half of Pittsburgh's passengers are generated by USAir's connecting traffic, the airport is vulnerable to the fall or partial loss of this market should USAir falter."

This is also a matter which seems to have preyed on Mr Bell's potential customers. He admits that some of the larger potential concessionaires have decided to do their own bit of the situation, although he claims that no-one has backed out because of USAir's troubles. In fact, Mr Bell is remarkably optimistic.

The proof, however, will only come when the names of concessionaires, and the profits of this new business, are delivered.

Fiat takes lead in sale of Poland's motor industry

By Brian Bollen

THE accelerating privatisation of eastern Europe produced what is potentially last week's largest international mergers and acquisition transaction.

Fiat of Italy underlined its commitment to the region, particularly Poland where it has had links for some 70 years, by agreeing to buy 51 per cent of FSM (Fabryka Samochodow Malolitrazowych). This marks the start of the sale of Poland's motor industry and will be the country's largest privatisation yet.

The continuing restructuring

of Europe's construction industries saw Halfen, the German building materials group, launch an agreed cash offer for Unistrut, the UK metal framing company.

The purchase of AW Cash Valve of Illinois marks the first US acquisition for IML of the UK.

Medeva, the fast-expanding UK pharmaceuticals company, made its second US purchase in the past six months giving it its first significant marketing presence there.

In the financial services sector Bank of Ireland joined in the restructuring taking place in the US banking industry. It will become the largest bank in New Hampshire with the purchase of two small ailing banks from the Federal Deposit Insurance Corporation.

The week saw another link-up between a US corporate finance boutique and a Japanese institution with Long-Term Credit Bank of Japan agreeing to buy Peers & Co of Wall Street.

Schroders, the UK merchant bank, plans to bolster its far eastern presence with an investment management joint venture in Malaysia, where it is advising on privatisation. The Minet Group, one of Britain's largest insurance

broking companies, said its purchase of a majority stake in Oy Ykkosmekanite-Firebreakers from Finnish investment house Nobiscum Oy forms another important link in its European expansion chain.

Maxwell Communication Corporation continued its asset sales programme to reduce debt, disposing of the directors business of Macmillan, the US publisher. The purchase fits with Reed International's expansion strategy.

Lion Nathan, the New Zea-

land brewing group, will become Australia's biggest brewer with the purchase of Australian Consolidated Investments, formerly Bell Resources, and once a vehicle for the late Robert Holmes & Court.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
American Brands (US)	Invergordon Distillers (UK)	Spirits	\$350m	Improved final offer
Reed International (UK)	Unit of Macmillan (US)	Publishing	\$24m	Maxwell asset sale
Lion Nathan (New Zealand)	Australian Consolidated Investments (Australia)	Brewing	\$72m	Forming Australia's biggest brewer
Medeva (UK)	Adam Laboratories (US)	Pharmaceuticals	\$45.4m	Growing too fast?
Halfen (Germany)	Unistrut (UK)	Building products	£10.6m	Agreed cash offer
Long-term Credit Bank of Japan (Japan)	Peers & Co (US)	Financial services	\$12m	Needs Federal Reserve approval
IMI (UK)	AW Cash Valve (US)	Building products	n/a	First US buy
Minet Group (UK)	Ykkosmekanite-Firebreakers (Finland)	Insurance	\$0.6m	Continuing European growth
Fiat (Italy)	FSM (Poland)	Car manufacture	n/a	Interest letter signed
STET (Italy)	Victori Comunicacoes (Brazil)	Telecoms	n/a	LatAm growth strategy

Source: FT Mergers & Acquisitions International

New Issue

September 1991

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Yen/ECU Forex-Linked Notes due 1992

NOTICE IS HEREBY GIVEN that in accordance with Condition 4 (a) of the Notes the Issuer has elected for the third interest period from and including 5th October, 1991 to but excluding 5th October, 1992 for each Note to bear a sum of interest calculated in accordance with paragraph (c) of Condition 4.

Furthermore, in accordance with Condition 5 (a) of the Notes the Issuer has elected to redeem all of the outstanding Notes on 5th October, 1992 at their Redemption Amount calculated in accordance with paragraph (c) (i) of Condition 5.

Noteholders shall be entitled to ascertain, once calculated, the interest payable on each Note in respect of the third interest period and the Redemption Amount payable on each Note on 5th October, 1992 by enquiring at the specified office of any Paying Agent.

Bankers Trust Company, London Agent Bank
14th October, 1991

MNC Financial, Inc.
(formerly Equitable Bancorporation Overseas Finance N.V.)

U.S. \$50,000,000

Guaranteed Senior Floating Rate Notes due 1994

For the three month period 11th October, 1991 to 13th January, 1992 the Notes will carry an interest rate of 5 3/4% per annum with a coupon amount of U.S. \$148.51 per U.S. \$10,000 Note, payable on 13th January, 1992.

Bankers Trust Company, London Agent Bank

CHEMICAL NEW YORK CORPORATION
US\$250,000,000 FLOATING RATE
NOTES DUE OCTOBER 1997

In accordance with the provisions of the Notes issued in January 1991 for the interest period from 11 October 1991 to 13 January 1992 the Notes carry an interest rate of 5 3/4% per annum.

The interest payable on the relevant interest payment date, 13 January 1992, against coupon on 25 will be US\$719.06 per US\$250,000 note.

CHEMICAL BANK
Agent Bank

Investors Hotline

"The Technical Trader" 0836 405 485
"Share Watch" 0836 405 484
For more information on the relevant interest payment date, 13 January 1992, against coupon on 25 will be US\$719.06 per US\$250,000 note.

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NOTICE IS HEREBY GIVEN that pursuant to Condition 6(b) of the Notes, the Company will redeem all of the outstanding Notes at their principal amount on 18th November, 1991 together with accrued interest from 25th November, 1990 to 18th November, 1991, amounting to U.S. \$539.31 per U.S. \$5,000 Note, on and after that date, interest on the said Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on 18th November, 1991 upon presentation and surrender of the said Notes, with all Coupons appertaining thereto, at the offices of the following Paying Agents:

Bankers Trust Company 19, Appold Street, Broadgate, London EC2A 2HE
Banque Indosuez Luxembourg 39, Allée Scheffer, L-2520, Luxembourg

Notes previously drawn for redemption and not yet presented for payment, should be presented for payment in the usual manner to either of the above mentioned Paying Agents.

The Republic of Austria Pass-Through Securities Limited shall be discharged from its obligation to pay principal and interest on the Notes ten years and five years, respectively, from the Relevant Date for the payment thereof.

Bankers Trust Company, London Agent Bank
14th October, 1991

BANK OF NEW ZEALAND
Cayman Islands Branch

NZ\$150,000,000

Floating rate notes due 1992

For the three months 10 October, 1991 to 10 January, 1992 the notes will carry an interest rate of 7.63% per annum. Interest payable on the relevant interest payment date 10 January, 1992 will amount to NZ\$19,231.78 per NZ\$1,000,000 note and NZ\$96,158.90 per NZ\$5,000,000 note.

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COMPANIES AND FINANCE

Executive decision draws nearer

In 100 per cent certain, said John Garamendi, California's high-profile insurance commissioner, with typical aplomb, "that we'll get some sort of solution." That was five months ago, and he was talking about the debacle at Executive Life of California, a Los Angeles-based insurer whose business he had just seized.

Last Friday night, as the first round in an auction for Executive Life closed, "some sort of solution" seemed a highly appropriate phrase. On the one hand, a respectable number of bids - eight in all - had been submitted by the deadline, and policyholders' prospects looked a lot better than they did six months earlier. On the other, the quality of certain proposals seemed questionable.

Executive Life's fate was - and is - important for a number of reasons. The first is simply size. When the insurer was seized in April, it represented the largest insurance company collapse in US history, involving hundreds of thousands of investors. They were immediately barred from withdrawing their money, and could only wonder what their policies would eventually be worth.

More than this, the episode was a damning consequence of the Drexel Burnham Lambert era. The insurer had been a big customer of the defunct investment bank, and its collapse was the first time the funds have taken such an aggressive stance in an insurance failure case.

The next two bidders are different action groups representing holders of municipal bonds which were backed by Executive Life savings contracts. The insurer has stopped paying out on these contracts, deeming them non-insurance products - with the result that some muni-bonds have defaulted, and legal action has flowed. Finally, there is an offer from

This motley collection comprises a French consortium, whose leading lights are Albus Finance, a Credit Lyonnais subsidiary, and MAAF, a big mutual insurer; a US grouping led by West Coast investment bankers, Hellman & Friedman, and the Chicago-based Zell/Chilmark fund; a second US

Nikki Tait reviews proposals for rebuilding the failed Executive Life of California group as bidders make a final pitch for the complex job

consortium made up of Bechtel Investments, The David Geffen Company, and Texan investment business, Rainwater Inc., and Broad, a large quoted financial services group, also based in Los Angeles.

The second set of bids emanates from parties with a vested interest in how the insurance company's affairs are resolved. The most interesting comes from the National Organisation of Life and Health Insurance Guaranty Associations, an umbrella organisation for the various state insurance guaranty funds.

The purpose of these funds is to help make good policyholder losses when a local insurer goes bust - drawing money from other solvent insurers in the state - but this is the first time the funds have taken such an aggressive stance in an insurance failure case.

The next two bidders are different action groups representing holders of municipal bonds which were backed by Executive Life savings contracts. The insurer has stopped paying out on these contracts, deeming them non-insurance products - with the result that some muni-bonds have defaulted, and legal action has flowed. Finally, there is an offer from

the creditors committee of First Executive, the parent company, now in bankruptcy proceedings.

Clearly, given that the centre of all this interest is an insurance company, with complex liabilities on the one hand and a jumble of assets on the other, comparisons of the bids

together with the insurers better quality assets and a \$300m capital injection from the MAAF consortium, would provide the basis for the continuing insurance business. Higher-quality junk bonds remaining with this operation would be supported by a \$500m guarantee, and policyholders would see an 85 per cent recovery before any NOLHA top-up.

In the Hellman & Friedman case, the insurance operations would be recapitalised with a \$300m cash injection, with another \$450m supposedly available on "stand-by". The junk would be retained as an asset of the ongoing company - having been given an initial book value of "around \$30m" - and policyholders would get to share in the profits of the ongoing business. During the first five-year period, they would get either 50 per cent of the first \$200m profit, or 15 per cent of all profits made, whichever was higher.

Not surprisingly, the French - whose proposal is certainly among the most thorough so far - argue that security for policyholders is paramount. Equally, however, the insurance commissioner must be sure that the junk is not being acquired at a "rip-off" price.

Of course, last week's deadline does not mean the bidding process is at an end. On Friday afternoon, the court which is technically overseeing Mr Garamendi's conservatorship of Executive Life issued an order giving the bidders another week to improve on existing offers. Since some of these - such as the Broad offering - seem to be in an unfinished state at present, significant changes could unfold.

It will be a full week later, on October 25, when the Californian insurance department announces its recommended selection to the court. Only then will policyholders have some idea of what the future holds.

Zentralsparkasse und Kommerzbank Aktiengesellschaft, Wien

and

Österreichische Länderbank Aktiengesellschaft

have merged to form

Bank Austria
Z-Länderbank Bank Austria AG

The undersigned acted as financial advisor to both Zentralsparkasse und Kommerzbank Aktiengesellschaft, Wien and Österreichische Länderbank Aktiengesellschaft and assisted in the negotiations.

Salomon Brothers International Limited

Nova slashes dividend by half

By Bernard Simon in Toronto

NOVA Corporation of Alberta has slashed its dividend by more than half and delayed plans to live off its gas pipeline and chemicals businesses into two separate companies.

Nova said the cut in the quarterly dividend, from 13 to six cents a share, was needed to conserve cash for the costly expansion of its pipeline network in the face of the weak petrochemical market. Capital spending on the pipeline network is estimated at \$400m (US\$531) this year, and a similar amount in 1992.

The split between the regulated gas pipeline division and the chemicals business was

originally expected to take effect at the end of this month. However Nova now says that a feasibility study on the break-up, which began last April, will not be completed until some time in 1992.

Nova suffered an \$18m loss in the three months to June 30, and has long-term debt of \$3.2bn. It has warned that a separate chemicals company will probably not pay any dividends for three years.

Mr Ted Newall, who took over as chief executive last month in anticipation of the split, said the pipeline business, which collects almost all the natural gas delivered to

Alberta border points for transmission to other parts of North America, was Nova's "first priority".

Mr Newall said margins on chemical sales remained depressed in spite of a modest pick-up in demand during the third quarter.

As part of its efforts to cut debt, Nova has put its 43 per cent interest in Husky Oil of Calgary up for sale. Husky's controlling shareholder is Mr Li Kashing, the Hong Kong magnate. Mr Newall said Nova was also reviewing its other non-pipeline businesses with a view to "greater focus and concentration".

Japanese equities lure fund managers

By Terry Byland

FUND managers are taking a positive view of Japanese equities and plan to increase their holdings in this sector, according to the latest survey by Gallop for Smith New Court, the international investment house.

The October survey indicates that managers would finance the increased investment in Japanese shares partly by reducing their holdings of US equities, on which many managers have suddenly turned bearish. They would also reduce their holdings of UK government bonds and cash.

Of 99 investment institutions surveyed - handling total funds of \$465bn - 63 per cent said they planned to raise their holdings of Japanese shares. A balance of 38 per cent - up from 25 per cent in September - are bullish towards the Nikkei Index over the next three months, and 74 per cent over the next 12 months.

The median forecast for the Nikkei in three months is 25,426, against 24,156 in September.

The UK stock market is still regarded favourably, with 27 per cent of managers planning increased investment. On balance, a majority of 21 per cent of managers take a bullish view of London and the consensus forecast is for an FT-SE Index at 2,666 in three months and 2,902 a year from now.

But 15 per cent of the managers polled plan to decrease US equity holdings. The average forecast is for a Dow at an unchanged 2,985 in three months.

Other European equities also attract support with 25 per cent intending to increase investment in these markets compared with only 19 per cent in September.

Alcan hit hard by weak prices

ALCAN Aluminium has blamed poor prices due partly to heavy Soviet metal sales for a 94 per cent slump in its third-quarter earnings, writes Bernard Simon.

The Montreal-based company's net income tumbled to US\$6m, or zero cents per share, from US\$97m, 41 cents, a year earlier.

The latest figure includes a \$8m after-tax charge to cover restructuring in North America, the UK and Brazil. An \$8m gain was realised from the sale

of land by Alcan's Japanese affiliate.

Revenues fell to just under \$2bn from \$2.2bn. Ingot shipments rose to 235,000 tonnes from 217,000 tonnes, but average prices dipped by 18 per cent to \$1,371 per tonne. Deliveries of fabricated products dropped to 335,000 tonnes from 376,000 tonnes, with prices falling by an average of 6.4 per cent to \$3,821 per tonne.

Alcan, which suffered losses in the two previous quarters, recently cut its quarterly divi-

dend to 15 cents from 28 cents a share.

Mr David Morton, chairman, said although demand for aluminium was about the same as last year, prices were being hit by excess supply. Only in Latin America have earnings improved in recent months.

Interest charges have also risen markedly, to \$58m in the third quarter, from \$44m a year earlier. For the nine months to date, earnings dropped to zero from \$55m. Interest payments rose to \$179m from \$137m.

NRI TOKYO BOND INDEX					
PERFORMANCE INDEX					
	11/10/91	Average 1991 (%)	Last week	12 wks ago	26 wks ago
Overall	163.40	6.34	163.73	156.41	153.41
Government Bonds	163.59	6.09	162.17	153.99	151.23
Non-Government Bonds	162.76	6.41	165.29	158.19	155.32
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29
Govt & Non-Govt	163.13	6.38	164.01	156.09	153.29

Hongkong Bank to merge brokers

HONGKONG and Shanghai Banking Corporation is to merge its stockbroking businesses based in Hong Kong and inject them into a new holding company for stockbroking and merchant banking activities, writes Angus Foster in Hong Kong.

The bank is merging subsidiaries James Capel (Far East) with Wardley-Thomson under a new holding company Wardley James Capel Holdings. Wardley's regional corporate finance business will also be held through the new holding company.

REPUBLIC INSURANCE COMPANY

Republic Insurance Company of 2727 Turtle Creek Boulevard, Dallas, Texas, United States of America wishes to make clear that since 8th January 1986 it has had no shareholding in the company formerly known as Republic Insurance Company (U.K.) Limited, and now known as Pan Atlantic Insurance Company Limited.

On that date all the shares held by Republic Insurance Company in Republic Insurance Company (U.K.) Limited were sold to Pan Atlantic Underwriters Limited of P.O. Box 1055, International Building, Bermudiana Road, Hamilton 5, Bermuda.

Rodamco, ABP consider accord

By Ronald van de Krol in Amsterdam

RODAMCO, the Netherlands' largest property investment group, and ABP, the big Dutch civil servants' pension fund, are considering co-operation in foreign property investment. They declined to give details, but said the proposed co-operation would not involve ABP - the world's second largest pension fund - making a bid for Rodamco. Rodamco is part of the Rotterdam-based Robeco investment group.

A partnership would help ABP realise its goal of expanding its tiny overseas property holdings. Until 1988, ABP was forbidden by law from investing in foreign property, shares or bonds. Since then, it has built up a foreign property portfolio worth more than Fl 800m (\$420m).

UK GILTS

US MONEY AND CREDIT

UK gilts yields

Restated at par (%)

Year	Oct 11, 1990 (%)	Oct 4, 1991 (%)
0	9.95	9.95
5	9.60	9.60
10	9.85	9.65
15	9.65	9.45
20	9.60	9.40
25	9.60	9.40
30	9.65	9.45

Source: Wirtgen Securities

was about 7.25 per cent, compared with 7.5 per cent in July. A low figure would confirm the large recent decline in the annual rate of earnings increases, which have come down from 9.5 per cent at the beginning of the year. It would press home the message that there is little immediate sign of any rapid upturn.

As for the pound, in the coming weeks the currency is almost certain to come under more pressure, partly due to the political flurries that are likely to hog the attention of financial markets in the run-up to the general election. There is also next month's expected

Gilts would feel some effect of any further moves to sell sterling, and also suffer as a result of expectations about a surge in gilt issues in 1993-93, which would be needed to pay for the new privatisation issues. According to some projections, the total volume of gilt issues for 1991-92 will be £15bn, of which about £2bn have already been announced. The total for 1992-93 might be as high as £20bn, with a further push to new gilt issues and increased yields.

In the short term, many gilt market operators feel the latest indications about the fragile state of the UK economy will spur on the market. But the jumpiness over sterling, and the uncertainty about the issues which is around the corner, means that the market faces a bumpy road ahead.

Peter Marsh

	Last Friday	1 week ago	4 wks ago	12-month High	12-month Low
Fed Funds (weekly average)	4.75	4.75	5.19	11.00	2.00
Three-month Treasury bill	5.00	5.15	5.59	8.25	2.75
Three-month Treasury note	5.00	5.20	5.27	8.10	2.50
Three-month prime CD	5.00	5.42	5.60	7.47	4.48
90-day Commercial paper	5.25	5.27	5.48	8.75	4.41
90-day Government paper	5.30	5.30	5.40	10.05	5.35

	Last Fid.	Change as of	Yield	1 week ago	4 wk. ago
3-month Treasury	99 1/8	—	7.17	7.14	7.03
90-day Treasury	100 1/8	—	7.13	7.06	7.03
30-day Treasury	100 1/8	-1/4	7.13	7.06	7.03

Money supply: in the week ended September 30, M1 rose by \$4.6bn to \$875.4bn.

So, still betting that at least one more easing is odds-on, the Treasury 30-year long bond gained to close the week at 100 1/8 where it yields 7.03 per cent. That was slightly below the 7.78 per cent yield at the end of the previous week, and a shade below Friday's high, which occurred at 113.0am, when the Federal Reserve often signals changes in interest rate policy. But it still reflects a markedly rally from the mid-week lows, when a

accepted, against an expected 50 per cent or so.

Meanwhile, an interesting pattern seems to be emerging from treasury auction proceeds to date. According to statistics published subsequently by bidders in the New York Federal Reserve district, where many Wall Street-based primary dealers are counted, total bids for the 10-year note were only 53.9 per cent of the issue. This compares with about 99 per cent at the previous seven-year note auction in July.

The mid-week lull, when a bout of nerves sent the long-bond yield back to 7.94 per cent.

That mid-week setback owed a good deal to the disappointing auction of seven-year notes

year more auction in July.

Instead, there were proportionately heavy sales to bidders in the Atlanta and Richmond Federal Reserve districts. The two areas received 8.5 per cent and 8.1 per cent of the issue respec-

The auction size, \$9.38bn, was a record for seven-year maturities, and reports subsequently suggested that bidders in the sale received more stock than they had expected. Some 72 per cent of bids at the 7.2 per cent average bid price were

Whether the new pattern persists will be instructive to watch.

Meanwhile, in its first bond market "call" for three decades, the US government announced that it would redeem early — next February — the tranche of 7½ per cent Treasury bonds due 1995. Not all US bonds — indeed, not even the majority — are subject to call provisions, but those that are present bondholders with a simple risk: the stock is usually redeemed at par.

The effect on this particular issue was immediate. Down tumbled the price of the bonds in the Wednesday announcement, from 101½ to 100%. By Friday's close, it had lost another %.

As for the week ahead, a fairly steady stream of economic statistics will start to flow once the Columbus Day holiday is over.

Among the key figures will be the Consumer Price index for September, due on Thursday, where analysts are predicting an increase in the core rate of about 0.3 per cent. Meanwhile, September's industrial production data, also set to arrive that day, are expected to show a modest 0.3 per cent rise.

Nikki Tait

GERMAN BUNDS

NON-GERMAN banks are likely to be able to take a greater share of future Bund issues following changes to the government-debt issuing process announced by the Bundesbank last week. These are the first significant changes since the system was overhauled in the summer of last year.

At that time, the Bundesbank abandoned its exclusive reliance on a syndicate of mainly-German banks. The syndicate was maintained, but for only part of an issue, and was complemented with a tender process whereby banks could pitch in the open market.

The foreign banks' share of the syndication is believed to be about 20 per cent. This is likely to rise as a result of the latest change, although the new allocations will not be made public.

In addition, the Bundesbank would hold back a certain per-

centage of each issue for dripping out into the market when conditions were favourable.

But for imminent German unification, it is likely the Bundesbank would have been bolder and would have got rid

bold, and would have got rid of the syndicate altogether, thereby coming into line with the US. But recognising that the government was about to face a quantum leap in borrowing requirements, the Bundes-

Bankers assume the reasoning behind this compromise was broadly as follows: the Bundesbank could be certain of funds from the consortium

at a time when funds would be amply needed, but would have to pay a price for this certainty in the form of a relatively generous commission structure to the syndicate members. The tender process, by introducing an element of competition, would enable the Bundesbank

The allocations to the members of the consortium favour the domestic colossi such as Deutsche Bank, Commerzbank and Dresdner Bank.

What the Bundesbank intends to do from now on - and this was not fully understood in the Frankfurt banking community last week - is to allocate Bunds to members of the

the syndicate in accordance with institutions' placing power.

While in the past the allocation was an arbitrary administrative decision, in future it

will reflect the performance of the institutions in previous tenders, of which there have been nine since the original reforms were introduced last summer. There is no question that the mechanics of each individual issue will be changed: the allocation under

the consortium will come first, followed by the tender and then the tap. The fact that proportions set aside for each bank will depend in some part on their performance in previous tenders will provide incentive for banks to pitch aggressively during the tender process.

The Bundesbank is understood to be pleased with the way the system has worked since the reforms were introduced last summer.

The latest changes do not reflect any dissatisfaction with the system, but are designed to give foreign institutions greater incentive to flex their market muscle.

If the strategy is successful, the Bundesbank will raise still cheaper funds and gain better access to the placing power of non-German institutions.

David Waller

David Waller



Republic of Finland

£200,000,000 10³/₈ per cent. Bonds 1998

S.G. Warburg Securities

Credit Suisse First Boston Limited	Goldman Sachs International Limited
Lehman Brothers International	Samuel Montagu & Co. Limited
UBS Phillips & Drew Securities Limited	
Barclays de Zoete Wedd Limited	Baring Brothers & Co., Limited
sche Bank Capital Markets Limited	Hambros Bank Limited
J.P. Morgan Securities Ltd.	BNP Capital Markets Limited
Dresdner Bank Aktiengesellschaft	Morgan Stanley International
Swiss Bank Corporation	Yamaichi International (Europe) Limited

FT/ABD INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRATEGIES										SEAN CHINE STRATEGIES									
Symbol	Price	Yield	Vol	Chg	Vol	Yield	Vol	Chg	Vol	Symbol	Price	Yield	Vol	Chg	Vol	Yield	Vol	Chg	Vol
AMER 1/8 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1/8 94	100	10.00	100	+	100	10.00	100	+	100
AMER 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 3/8 94	100	10.00	100	+	100	10.00	100	+	100	AMER 3/8 94	100	10.00	100	+	100	10.00	100	+	100
AMER 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 1 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1 94	100	10.00	100	+	100	10.00	100	+	100
AMER 1 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 1 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 1 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 1 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 2 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 2 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 2 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 2 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 2 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 2 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 3 94	100	10.00	100	+	100	10.00	100	+	100	AMER 3 94	100	10.00	100	+	100	10.00	100	+	100
AMER 3 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 3 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 3 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 3 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 3 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 3 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 4 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 4 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 4 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 4 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 4 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 4 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 5 94	100	10.00	100	+	100	10.00	100	+	100	AMER 5 94	100	10.00	100	+	100	10.00	100	+	100
AMER 5 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 5 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 5 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 5 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 5 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 5 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 6 94	100	10.00	100	+	100	10.00	100	+	100	AMER 6 94	100	10.00	100	+	100	10.00	100	+	100
AMER 6 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 6 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 6 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 6 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 6 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 6 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 7 94	100	10.00	100	+	100	10.00	100	+	100	AMER 7 94	100	10.00	100	+	100	10.00	100	+	100
AMER 7 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 7 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 7 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 7 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 7 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 7 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 8 94	100	10.00	100	+	100	10.00	100	+	100	AMER 8 94	100	10.00	100	+	100	10.00	100	+	100
AMER 8 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 8 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 8 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 8 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 8 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 8 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 9 94	100	10.00	100	+	100	10.00	100	+	100	AMER 9 94	100	10.00	100	+	100	10.00	100	+	100
AMER 9 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 9 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 9 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 9 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 9 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 9 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 10 94	100	10.00	100	+	100	10.00	100	+	100	AMER 10 94	100	10.00	100	+	100	10.00	100	+	100
AMER 10 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 10 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 10 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 10 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 10 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 10 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 11 94	100	10.00	100	+	100	10.00	100	+	100	AMER 11 94	100	10.00	100	+	100	10.00	100	+	100
AMER 11 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 11 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 11 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 11 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 11 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 11 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 12 94	100	10.00	100	+	100	10.00	100	+	100	AMER 12 94	100	10.00	100	+	100	10.00	100	+	100
AMER 12 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 12 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 12 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 12 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 12 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 12 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 13 94	100	10.00	100	+	100	10.00	100	+	100	AMER 13 94	100	10.00	100	+	100	10.00	100	+	100
AMER 13 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 13 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 13 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 13 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 13 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 13 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 14 94	100	10.00	100	+	100	10.00	100	+	100	AMER 14 94	100	10.00	100	+	100	10.00	100	+	100
AMER 14 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 14 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 14 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 14 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 14 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 14 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 15 94	100	10.00	100	+	100	10.00	100	+	100	AMER 15 94	100	10.00	100	+	100	10.00	100	+	100
AMER 15 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 15 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 15 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 15 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 15 3/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 15 3/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 16 94	100	10.00	100	+	100	10.00	100	+	100	AMER 16 94	100	10.00	100	+	100	10.00	100	+	100
AMER 16 1/4 94	100	10.00	100	+	100	10.00	100	+	100	AMER 16 1/4 94	100	10.00	100	+	100	10.00	100	+	100
AMER 16 1/2 94	100	10.00	100	+	100	10.00	100	+	100	AMER 16 1/2 94	100	10.00	100	+	100	10.00	100	+	100
AMER 16 3/4 94	100	10																	

STRAIGHT BONDS/Yield to redemption of the bid-price. Amount shown is expressed in millions of currency units. 7/4 8.130 2007/8 14 5 (7.1)

FLUATING RATE NOTES/US dollars unless indicated. Margin above six-month offered rate for US dollars. C.paid - current coupon.

CONVERTIBLE BONDS/US dollars unless indicated. Prem - percentage premium of the current offered price of buying shares via the bond over the most recent share price.

WARRANTS/Security warrant prem - contract premium over current share price. Bond warrant ex yld - exercise yld at current warrant price.

Listing prices on October 1, 1992

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INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Kuwait in \$5bn deal for reconstruction

KUWAIT has turned to the international syndicated loan market for the first time in its history with a five-year \$5bn loan. The deal marks the world's largest discretionary sovereign loan.

The money will help cover the cost of Kuwait's reconstruction, following the Iraqi invasion in August 1990 and subsequent Gulf war.

JP Morgan, which is co-ordinating the loan, has received verbal commitments for about \$1.25bn already. Although the Emir of Kuwait has decreed that up to \$4bn may be raised both domestically and internationally, bankers believe that the \$5bn loan represents the corner-stone of the State of Kuwait's activity in the bond market.

Mr Ahmad Abdul Qader Mohammad, director of Kuwait's debt management office in London, indicated that while further loans are possible in the future, Kuwait expects to have a clearer picture of its borrowing requirements by the spring.

However, bankers believe that separate Kuwaiti organisations will need to arrange financing, for example, Kuwait Airways will need to make financing arrangements to pay for replacement aircraft that it has ordered.

So far at least 20 of the banks that have had a close relationship with Kuwait over the years have been approached to participate in the \$5bn loan to the state. Once these banks have made a

commitment, the loan will be launched in general syndication in the names of these 20 or so lead managers.

This is expected to take place towards the end of October.

The margin is half a percentage point over the London interbank offered rate (Libor), while the management fees range from a minimum of 45 basis points to over 50 basis points, depending on the number of banks that eventually participate.

So far, JP Morgan says, the response has been "positive" from a range of US, European, Middle Eastern and Japanese banks. Even the UK banks - which were rumoured to have steered clear of Saudi Arabia's \$4.5bn loan launched earlier this year - appear to be considering joining in the Kuwait deal.

Some bankers have described the margin as rather aggressive, although the Kuwaitis hope that the generous fees will encourage participation. Unlike Saudi Arabia, Kuwait carries the full risk weighting for capital adequacy requirements.

The loan has an average maturity of between four and a quarter and four and a half years. It is amortised in quarterly instalments after 36 months.

After the Gulf war, many bankers suggested that if Kuwait wanted to raise money in the syndicated loans market, it would have to opt for short-term financing because of the political risk. International bankers still wonder who will be running Kuwait in five years.

However, Mr Ahmad Abdul Qader Mohammad says: "According to our sounding of the market, we thought it might be difficult to raise more than \$5bn. This has an acceptable life and meets our liquidity requirements."

Last month, Kuwait's oil revenues amounted to \$300,000. However, Kuwait hopes to resume its pre-war oil production levels of 1.5m to 1.6m barrels per day by the end of 1992, and will then be in a stronger position to repay its debts.

Sara Webb

INTERNATIONAL BONDS

Investors await direction from Bangkok meetings

THE INTERNATIONAL bond market came to an abrupt halt late last week as participants waited for the outcome of G7, IMF and related meetings being held in Bangkok.

The annual meeting of finance ministers and central and commercial bankers has generated the expectation of substantive decisions - or at least the vague promise of action - on several bond-sensitive economic issues.

By the end of this week, fixed-interest investors will hope to have a clearer idea of the future direction of currencies and interest rates on which to base fourth-quarter asset allocations.

The meetings are taking place against a background that most economists agree is generally positive for bonds.

The main reason for optimism among bond market practitioners is that the prospects for growth and inflation in the world's major economies look subdued. The conclusion is that governments will be forced into easing monetary conditions further, reducing

bond yields and boosting bond prices - especially against a background of low inflation.

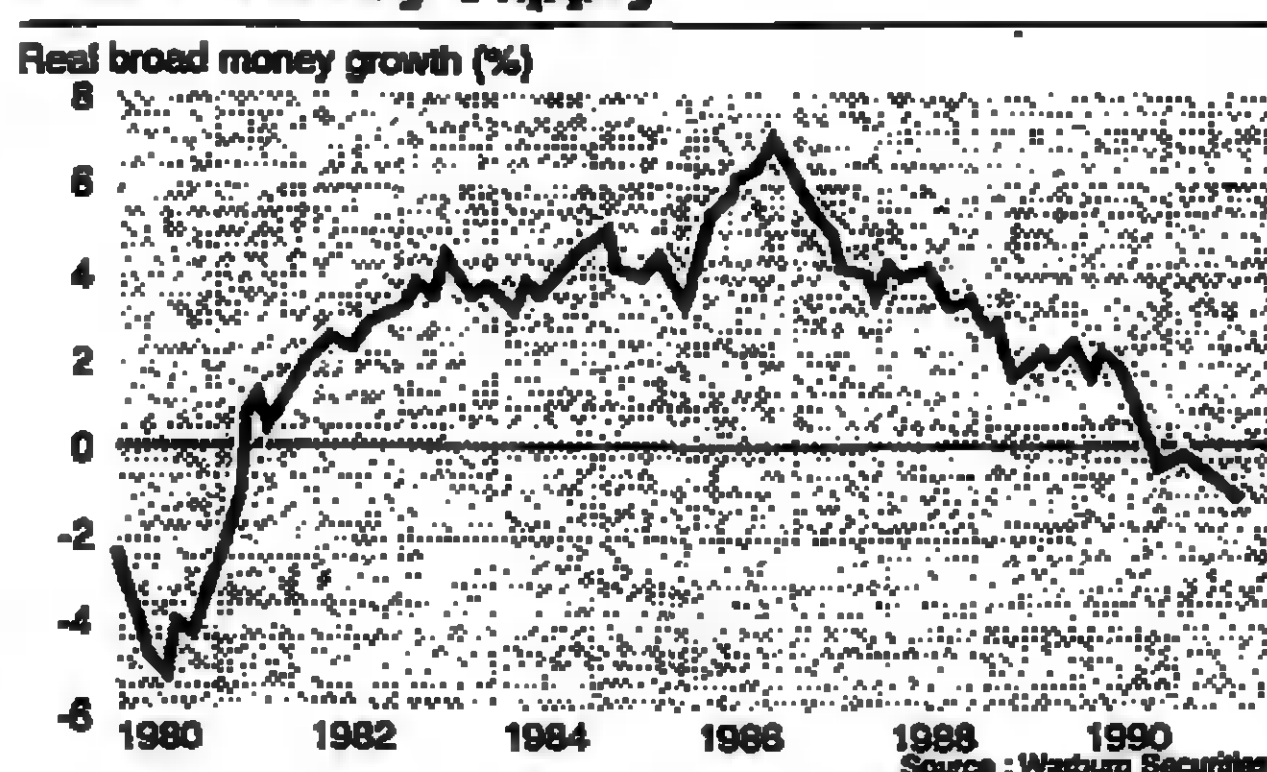
Different bond market economists point to different subsets of evidence for this. However, among the favourite statistics is that world monetary growth has fallen dramatically since 1987 and shows no sign of returning to an upward trend.

Economists at Warburg Securities point out that broad monetary growth in the main economies is actually negative for the first time since 1981 (see chart). Against this background, they say "it is far from clear that anyone can be confident about sustainable economic recovery".

However, while economic conditions are generally favourable for bonds, international investors must still decide what funds to allocate to which markets. Hence, statements by finance ministers in two main areas will attract attention.

● Veiled comments on the dollar's future are particularly important at this time, because many investors are overweight in the US currency following its

OECD money supply



depreciation of the dollar as a stimulus for domestic economic growth. However, so far the dollar has proved remarkably resilient. The US currency closed last week at DM1.69 and Y130, in spite of predictions of an early fall to around DM1.60 and Y120.

The future strength of the dollar is particularly important at this time, because many investors are overweight in the US currency following its

one of the few bright spots in an otherwise lacklustre week. German government bond yields at the 10-year maturity fell to 8.25 per cent, from 8.45 per cent two weeks ago.

If there are signs that finance ministers are prepared to see a weaker dollar, the trickle of international buying could become a flood. This, in turn, would increase downward pressure on the dollar.

● The determination of individual governments to reduce, or at least control, budget deficits, and therefore borrowing, from the capital markets.

There have been fears among economists for over a year that the world economy is facing a global capital shortage. At one level, this is impossible, since savings and investment must always balance. However, economists are concerned that legitimate demands for capital - for eastern Europe, for example - can not be financed without sharply higher interest rates to stimulate savings.

The IMF has stressed this point, suggesting that there is

a global savings shortage in the region of \$100bn per year, a situation that may persist for the next five years.

In such circumstances, large-scale government borrowing by the G7 nations is likely to squeeze interest rates higher and "crowd out" private-sector borrowers wanting to finance expansion.

Economists point out that the world's two largest providers of capital, Germany and the US, are financing domestic government deficits rather than private-sector expansion.

The German budget deficit for this year, for example, now looks likely to be about DM150bn, with DM120bn borrowed from the capital markets. This is less than feared earlier in the year but has still added to the pressure for higher long-term interest rates. German interest rates are now at 8.5 per cent. However, signs that the German budget deficit is at least under control were one factor behind a healthy bond market last week.

Simon London

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
British Gas Int.Fin.(SV)(b)	1.5bn	2021	30	zero	8.77	Goldman Sachs	8.280
Province of Alberta	1bn	1998	7	7%	99.32	Deutsche Bk Cap.Mkts.	7.753
Pac.Elec.Wire & Cable(s)(f)	65	2001	10	3 1/4	100	J Henry Schroder Wagg	3.750
Prudential Finance BV	300	2001	10	8 1/4	100.555	CSFB	8.122
Province of Ontario(b)(f)	750	2001	10	8	99.825	Morgan Stanley	8.011
LKB Baden Wurtemberg(b)(f)	200	2001	10	7 1/2	99.23	JP Morgan	7.988
Medical Care Int.(m)(f)	17.5	2006	15	8 1/2	100	CSFB	8.884
ECUs							
Morag Milk Industry(s)(f)	80	1995	4	0 1/2	100	Nikko Secs.	8.125
Mitsubishi Materials Corp	300	1995	4	6 1/4	100	Nikko Secs.	8.125
BHF Finance (Neth.) BV	100	1998	5	6 1/4	101	BHF-Bank	8.873
STERLING							
3i Group	100	2001	10	10 1/4	101.26	Warburg Secs.	10.548
CANADIAN DOLLARS							
Ford Credit Canada(f)	100	1996	5	9 1/2	101.30	ScotiMcLeod Inc.	9.294
Montreal Trustco Inc.(f)	100	1998	5	9 1/2	101.55	ScotiMcLeod Inc.	9.251
Deimler-Benz Nth.America(f)	250	2001	10	9 1/2	101.395	CSFB	8.288
FRENCH FRANCS							
Interfin.Credit Nat.(b)(f)	750	1993	1 1/2	9 1/2	99.66	Paribas Cap.Mkts.	9.387
Compagnie Bancaire(n)(f)	1.25bn	1993	1 1/4	(n)	100.855	CCF	8.840
D-MARKS							
ABN Amro Bank NV	500	1996	5	8 1/2	102	Trinkaus & Burkhart	8.007
SWISS FRANCS							
Nippon Concrete Ind.(d)(f)(s)(f)	50	1995	-	4 1/2	100	Yamaichi Bk (Switz)	4.760
Sankyo Sangyo(s)(f)(s)(f)	25	1998	-	4 1/2	100	SBC	4.551
Nippon Piston Ring(f)(s)(f)	80	1998	-	4 1/2	100	Credit Suisse	4.295
Takamote Shoji(f)(s)(f)	30	1996	-	4 1/2	100	Nikko (Switz) Fin.	4.545
Small Business Fin.	120	1998	-	7	101 1/2	USBS	8.354
Sanken Electric Co.(s)(f)	100	1995	-	4 1/2	100	Credit Suisse	4.500
LIBRE							
World Bank	500bn	2001	10	10.80	101 1/4	Bca.Nazionale d' lavoro	10.519
ESCUROS							
Inter.Finance Corp(f)	11bn	1996	5	12	100 1/2	Deutsche Bk d'Invest.	11.986
PESETAS							
Kred'stalt F.Wied'beu(f)(f)	10bn	1996	5	11 1/4	101 1/2	Bco.Com.Transact'co	10.659
GUILDERS							
Ned.Investingbks(f)(f)	150	2006	15	8 1/2	100 1/2	ABN Amro	8.690
SWEDISH KRONOR							
Volvo Gp.Fin.Sweden AB(f)	300	1995	4	11	101 1/2	Stank.Vieksa Ensk.Banken.	10.531
YEN							
Province of Quebec	500n	2001	10	6 1/4	99.95	IBJ Int.	6.257
Toyo Ink Manufacturing(f)	150n	2002	10 1/4	7	101 1/2	Nikko Secs.	6.776
LUXEMBOURG FRANCS							
Belgelectric Fin.BV(f)	1bn	1996	5	9 1/2	102.20	Bque.Paribas (Lux)	8.996
Cl. Belgum Fin SA(s)(f)	1bn	1996	5	9 1/2	101 1/2	Credit Lyonnais (Lux)	8.810
Postbank(f)	1bn	1998	7	9 1/2	102.30	Credit Europeen	8.928
Banque UCL(f)(s)(f)	1bn	1994	2 1/2	9 1/2	101.89	Banque UCL	8.638
GMAC Continental(s)(f)	500	1994	3	8 1/2	102.10	IBL	8.937

EUROMARKET

TURNOVER (\$m)

Primary Market	Secondary Market	Gold	Broader	Total
US\$ 49.4	108.0	152.3	15,365.9	
Yen 2,721.5	45.8	30.9	10,677.4	
DM 4,651.3	0.0	30.5	10,984.3	
Yen 3,998.0	0.0	1,353.2	1,440.5	
US\$ 18,589.8	9,122.2	1,099.2	11,108.2	
Yen 26,357.2	9,980.0	13,392.5	13,263.1	
DM 25,612.7	7,222.2	5,452.3	7,902.5	
Yen 25,612.7	9,464.6	4,622.8	6,344.0	

Week to October 10, 1991. Source: AMLD

Sara Webb

1851

Louis Dreyfus begins
its international commodity trading

1986

Louis Dreyfus enters
the French Government Bonds market

1988

Louis Dreyfus launches
its Securities House

1991

- August, 1 -



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FIS Communication

YORKSHIRE Building Society

Yorkshire Building Society

U.S.\$150,000,000

Revolving Credit Facility and
Swingline Credit Facility

Arranged by

J.P. Morgan Securities Ltd.

Lead Managed by

Bank of Scotland	Bayerische Landesbank Girozentrale London Branch
The First National Bank of Chicago	Morgan Guaranty Trust Company of New York
Union Bank of Switzerland	The Bank of Nova Scotia
Credit Lyonnais	The Dai-ichi Kangyo Bank, Limited
Dea Danske Bank	The Fuji Bank, Limited
Hill Samuel Bank Limited	NMB Postbank Groep NV. London Branch
J. Henry Schroder Wagg & Co. Limited	The Sanwa Bank, Limited

Swiss Bank Corporation

Managed by

Societe Generale London Branch	The Sumitomo Bank, Limited
BRG - Bank AG London Branch	The Royal Bank of Scotland plc
The Sumitomo Trust & Banking Co., Ltd.	

Facility and Swingline Agent

Morgan Guaranty Trust Company of New York

JPMorgan

August, 1991

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International Ser 1	473.2	488.9	+3.6
International Ser 1 & 2	405.9	427.3	+5.4
International Ser 3	90.1	94.8	+5.2

Points US Smoker Cigs..... 139.7
 Points Life Series 4..... 146.8
 Points Life Series 6..... 146.8
 Points Life Series 6 Aug Oct 10..... 146.8

Continued on next page

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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Political factors undermine sterling

The bout of jitters in the sterling markets last week came as a surprise to many operators. This was the first time in months that domestic political factors had begun to influence currency dealing. Over the summer, Labour had a larger lead but sterling was unmoved.

UK clearing bank base lending rate
18.5 per cent
from September 4, 1991

The reason for the importance of politics now is partly a growing awareness that time is running out for the government. An election must be called by June 1992.

International investors were initially reassured that there would not be a general election in November. But there is now a feeling in the markets that Mr Major's move was a sign of weakness. Furthermore, the contrast between the Labour

party conference, which was united, and the Conservatives, where divisions were more apparent, has unsettled international fund managers.

The other reason why the currency markets have begun to worry about political considerations is that UK interest rates have fallen sharply, while in Germany they have edged higher. Interest rates no longer provide the support they did twelve months ago; now it is the threat of intervention by the Bank of England which underpins the pound.

The currency market still expects the government to be able to deliver another 100 points on rates this year. The futures market was also discounting 10 per cent base rates by the year-end.

But the money markets are more cautious. Sentiment swung strongly last week against an early rate cut. A period of sterling stability will be needed before a further cut in base rates can occur.

£ IN NEW YORK

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

Forward rates and discounts apply to the US dollar

STERLING INDEX

Oct 11	Oct 12	Oct 13	Oct 14
90.3	90.3	90.3	90.3
90.3	90.3	90.3	90.3
90.3	90.3	90.3	90.3

OTHER CURRENCIES

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

CHICAGO

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (91)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (92)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (93)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (94)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (95)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (96)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (97)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (98)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (99)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (100)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (101)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (102)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (103)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

U.S. TREASURY BILLS (104)

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

CURRENCY MOVEMENTS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

CURRENCY RATES

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

EURO CURRENCY INTEREST RATES

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

FT INTERBANK FIXING

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

MONEY RATES

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

LONDON MONEY RATES

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

LONDON SHARE SERVICE

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

BRITISH FUNDS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

BRITISH FUNDS-Contd

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

INT. BANK AND O'SEAS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

CORPORATION LOANS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

COMMONWEALTH & AFRICAN LOANS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

LOANS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

FOREIGN BONDS & RAILS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

Public Board and Int.

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

Building Societies

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

Continued on next page

The Chart Seminar

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

New ECU Geared Currency Account

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

GOLD

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

CAL Futures Ltd

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

SEA MEMBER

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

LONDON RECENT ISSUES

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

FIXED INTEREST STOCKS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

RIGHTS OFFERS

Oct 11	Oct 12	Oct 13	Oct 14
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200
1.7200	1.7200	1.7200	1.7200

BANK OF ENGLAND TREASURY BILL TENDER

Belgian	34.40	35.05	34.40	34.90	100-12.16cents	-4.56	31.00-2.00cents	-3.80
Denmark	6.5200	6.5625	6.5200	6.5250	230-2.60cents	-4.01	6.55-7.00cents	-4.80
Germany	1.6850	1.7025	1.6925	1.6950	0.57-0.45cents	-0.68	1.68-1.70cents	-1.90
Portugal	5.1450	5.1650	5.1450	5.1450	78-85cents	-6.70	5.25-5.70cents	-7.40
Spain	128.50	129.00	128.50	128.50	65-75cents	-7.12	182-192cents	-7.00
Italy	126.50	127.75	126.00	126.50	6.00-6.50cents	-6.92	18.10-19.16cents	-7.00
Holland	4.7450	4.7650	4.7450	4.7450	2.65-2.75cents	-5.07	7.75-8.00cents	-4.80
France	4.7450	5.8025	5.7675	5.7725	2.15-2.20cents	-5.07	7.75-8.00cents	-4.80
Sweden	6.1405	6.1650	6.1650	6.1720	2.00-2.10cents	-5.00	7.95-8.40cents	-5.80

● Latest Share Prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Share Code Booklet ring 071-925-2126

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● Latest Share Prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Share Code Booklet ring 071-925-2128

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cal deal. β Beta refers to all or no other traded instruments. Indicated — also see in paper.

Asset Values (NAVs) are shown per share, along with the price (in pence) to the current price, assuming prior charges at par and dividends emerged if dilution were reduced, passed or deferred to non-residents on application to the UK Inland: dealings per share.

Listed on Stock Exchange: same degree of regulation as listed.

For conversion of shares in ranking only for restricted not allow for shares which a future date.

Francs. Fr. French Francs 5
Sov. Bill Rate stays unchanged

ADDITIONAL OPT	P & O Dir.
3-month call bids	Rural Electr.
	RHM

	Rank	Org	Ord	Ratners	Food Int'l
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET

4:00 pm prices October 1

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4:00 pm prices October 11

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FT SURVEYS

MONDAY INTERVIEW

Pugnacious patrician in charge

Anthony Tennant, chairman of Guinness, speaks to Philip Rawstone

In the four and a half years of his leadership as chief executive and chairman of Guinness, Mr Anthony Tennant has turned a demoralised and scandal-torn company into one of the world's most profitable drinks businesses.

The company has outperformed the rest of the FT-SE 100 companies since 1987. Its share price has risen from £3 to more than £10 over the same period. Pre-tax profits have soared from £408m to £847m last year, earnings per share and dividends doubled.

Guinness probably makes more profit from exports than any other UK business, and half-year results confirm the upward trend.

In revitalising the fortunes of Guinness, Mr Tennant has led the entire Scotch whisky industry, which it dominates, into renewed prosperity. By restoring the company's battered reputation, he has been able to represent the industry's interests - most recently against EC discriminatory taxation - in Whitehall and Westminster.

"There is no doubt he has turned the industry around," says Mr John Wakely, an analyst at Shearson Lehman. By pushing its products up-market, he has set it on a new and highly profitable course."

A lofty, patrician figure, Mr Tennant was chosen in early 1987 to pull Guinness out of the turmoil that followed the takeover of Distillers and the fall of Ernest Saunders.

While Lord Macfarlane, now joint deputy chairman, shielded him from the effects of the legal fallout, Mr Tennant got to grips with developing the business.

He did not have the benefit of a personal briefing from his predecessor or even access to his papers, most of which had been impounded. "Morale was not good," he says, with a degree of understatement, but there were positive elements in the legacy he inherited.

There were a lot of good senior managers in the company - and there was an array of strong brands from Guinness stout to Johnnie Walker whisky and Gordon's gin on which he could unleash the marketing flair and skills developed over 30 years.

A member of a wealthy Scottish business clan, Mr Tennant could have entered a number of family concerns after university, but he wanted "to make my own way in the world". He joined Mather & Crowther, forerunner of Ogilvy & Mather, the advertising agency which now numbers

Guinness among its clients. He worked with David Ogilvy, advertising's guru, in New York, and sold the line "Sch... you know who" to Schweppes, and "Good food costs less at Sainsbury's" to J Sainsbury.

Mr Tennant left to set up his own marketing consultancy and was planning a retailing venture when he was offered the job of marketing director of Truman, the brewer. Four years and two company mergers later he found himself in charge of developing its IDV spirits company.

"IDV was not producing anything like an adequate return on its assets but it presented great opportunities because of the latent strength of its brands," he says.

"The industry then was production orientated. It knew which products were good - and thought it was a matter of teaching consumers to appreciate them instead of trying to find out what they wanted."

Mr Tennant reversed that attitude and launched a series of new products in response to consumer tastes: Bailey's Irish Cream - "like a Mars bar in a bottle" - now the world's best-selling liqueur, and Malibu among them. He made Le Piat d'Or the top brand French wine.

Acquisitions, such as Padstow and Carillon in the US, were focused on developing brand portfolios and extending and controlling their distribution. By the time he left Grand Met in 1987, after losing to Sir Allen Sheppard in the succession to chief executive, IDV's profit had been lifted from £10m to £250m a year.

The methods he had used to achieve that growth were the blueprint for Guinness, where his first decision was to concentrate on the group's core brewing and spirits operations.

To do so, he sold 24 businesses in little more than two years for £810m.

"There was a threat of thinking running through the company that good managers could manage anything and everything. I think you do better if you focus your management talents on as narrow a range as possible."

"Some seemed to assume that there was little profit growth left in brewing and spirits. I reckoned there was plenty of scope."

The strategy he pursued was based on a conviction that as consumers worldwide became more affluent they would choose to drink better-quality, higher-priced products that



'It is better to focus management talents narrowly'

reflected their new lifestyle; and that it would be the companies with premium brands that would profit.

The old Distillers empire - run as separate, often competing, baronies - had been focused on volume sales rather than brand values.

Mr Tennant brought in Anthony Greener, who had built Dunhill into an international luxury goods business, to restructure the operations. Distillers was reorganised on regional market lines. Distribution was rationalised, cutting 1,300 third-party agents worldwide to fewer than 500. Greater

PERSONAL FILE
1930 Born in London. Educated at Eton and Trinity College, Cambridge.
1980 Director, Mather & Crowther.
1972-76 Sales and marketing director, then deputy chief executive at Watney Mann & Truman.
1977-87 Director of Grand Metropolitan, then group managing director, deputy chief executive.
1987- Chief executive, then chairman of Guinness.

direct control increased margins and improved marketing. Key brands - such as Johnnie Walker, Dimple, Dewar's and Black & White - were repackaged, repositioned, rebranded, and backed by intensive advertising designed to restore their premium image.

The pace of change was furious. "We had a lot of catching up to do," Mr Tennant says. Within three weeks of arriving at Guinness, he was talking to LVMH, the French cognac and champagne group, about a marketing and distribution alliance.

"We had this great strength in a narrow field: Scotch whisky. We did not have breadth. We had to find partners with strong brands in other drinks sectors, so we could create portfolios that would give us more clout in the market place."

Such joint ventures have become a hallmark of Guinness's international development. Nearly 30 ventures have been formed with other European drinks groups such as Bacardi, Underberg, and Codorniu and in south-east Asia with Jardine Matheson, Inchope, and Jiu, a leading South Korean spirits distributor.

Similar moves in brewing have linked Guinness stout with international leaders such as Heineken and Carlsberg. "The partnerships bring substantial mutual benefits without the premium prices and problems that hostile takeovers would involve," Mr Tennant says. When Guinness and LVMH cemented their partnership with cross-shareholdings, however, the move raised some criticism in the City. There were doubts about the return Guinness would get on its investment in LVMH and the risk to its independence of such an aggressive partner.

Mr Tennant insists the deal was necessary to protect their mutual interests. He dismisses the idea of a takeover: "We already have all the synergies without paying a premium for them," he says. "The only people who would benefit from a takeover would be the outgoing shareholders."

Over the past nine months Guinness has been strengthening its position in the international drinks market through agreed acquisitions, spending £840m on leading brands of Spanish beer, Venezuelan and Australian rum, US bourbon, and German brandy.

Some sceptics suggest that, having enjoyed the benefits of sorting out distillers, Mr Tennant will find it increasingly difficult to maintain profits in a static or declining market. Can he continue to persuade consumers to pay higher prices for his premium brands? "As people have more to spend, they do not take more holidays, they take better holidays, they do not buy more clothes, they buy better clothes, they eat better food, I do not think drink is an exception."

Recession may slow the process from time to time. The newly structured judiciary working alongside and together with the agencies of child care, and vice-versa. Much training and instruction of magistrates has been going on to attune the courts to this new collaborative exercise.

The private family law provisions dovetail with the public law orders of care and supervision. The old law was unnecessarily complicated, with provisions scattered among a number of acts of parliament. The procedures for the two discrete branches of law, and the remedies available in a hierarchy of courts overlapped. Anomalies abounded. All that is swept away.

The Act abolishes the orders currently made in relation to the custody and access of families to their children. These were unhappy labels, redolent of the old idea of parental property in the child. The new concept is "contact". Four orders replace the old law. The main one requires a person with whom a child lives to allow the child to visit, stay with or have contact with another person named in the court's order.

Contact is defined as any form of communication (telephone, letters and so on), is seen as being more flexible than "access", which involves a face-to-face encounter.

The Act is massive in its provisions. A lot has to be learnt by those administering it. For the social services, the changes are less dramatic for the simple reason that the legislation does little more than enact the best practices of the last 10 years. It is the other services, in particular the courts, which will have to learn new tricks.

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Twilight for the US dollar

Within a decade the US Federal Reserve will be seeking to offset the inflationary impulses of Congress and the White House by pegging the dollar to the European Currency Unit (Ecu) or whatever the European Community's common currency is then called. The US, in contemporary jargon, will have abandoned an independent monetary policy and sought the security of an external "nominal anchor".

By 2000, an expanded EC, easily the world's largest trading bloc, will be the hub of a global system of fixed exchange rates providing monetary stability akin to that enjoyed during the heyday of the post-war Bretton Woods regime. The difference is that the US will have ceded leadership to Europe in monetary affairs. Japan, anxious to maintain access to EC markets, will accept the new rules and peg the yen against the Ecu.

These outlandish speculations were prompted by a conference on the Bretton Woods exchange rate system organised by the US National Bureau of Economic Research and staged in New Hampshire at the very hotel where John Maynard Keynes, for Britain, and Harry Dexter White, for the US, thrashed out the terms of a post-war monetary order. With their ghosts hovering inside and the incomparable reds and browns of the New England autumn outside, expensive thoughts were hard to suppress. Even the hotel's faded grandeur seemed a metaphor for the US's reduced economic standing.

None of the mostly American economists at the conference hinted at the monetary developments outlined above. Indeed, the majority view was that the Bretton Woods system of fixed but adjustable exchange rates was doomed to fail, mainly because of increased capital mobility. Speculative pressures in financial markets made periodic exchange rate adjustments problematic and hence impaired countries' ability to cope with macroeconomic imbalances. In the absence of new exchange controls, speakers implied that floating

exchange rates were now the only practicable option. There was, however, a dissenting voice - that of Mr Ronald McKinnon, of Stanford University. He argued that the post-war exchange rate system had not failed because of inherent flaws but because countries did not understand the rules of the game they were actually playing. Bretton Woods was ostensibly a system of many equal currencies all pegged to gold. Explicit provision for parity adjustments was intended to give members domestic autonomy, thus allowing them to set different goals for key variables such as unemployment and inflation.

But the system rapidly evolved into what Mr McKinnon calls a "fixed-rate dollar standard". Currencies were linked rigidly to the dollar; parity changes were extremely infrequent and shunned by all governments. With rates fixed rather than adjustable over the long term, all countries effectively ceded monetary authority to the US, which set the world rate of inflation. For nearly two decades the US played its role as nominal anchor perfectly, running a tight monetary policy and keeping inflation low. But in the late 1960s it began to loosen policies in order to finance the Vietnam war and social policies without raising taxes. Other countries - notably Germany - were unwilling to accept higher inflation. The system thus collapsed.

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MICHAEL PROWSE on America

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that actually emerged was logically sound. But for the gold link, it could have lasted indefinitely, provided the US had offered monetary leadership acceptable to other members. But the US's failure to understand the rules of the game led to the collapse of the most successful monetary regime in history and caused a generation of economists to lose faith in fixed exchange rates.

European countries, however, continued to seek stability. Out of the chaos of the early 1970s, they rapidly forged first the currency "snake" of the 1970s and then the European Monetary System (EMS). Like Bretton Woods, the EMS started as a system of adjustable parities but steadily evolved into a fixed D-Mark standard. Unlike the dollar standard, it shows no sign of collapsing because Germany - the hub country - remains committed to low inflation. And its success is causing renewed worldwide confidence in fixed exchange rates. Even the International Monetary Fund, which once preached devaluation as a necessary part of economic adjustment, is now reviewing the merits of nominal anchors.

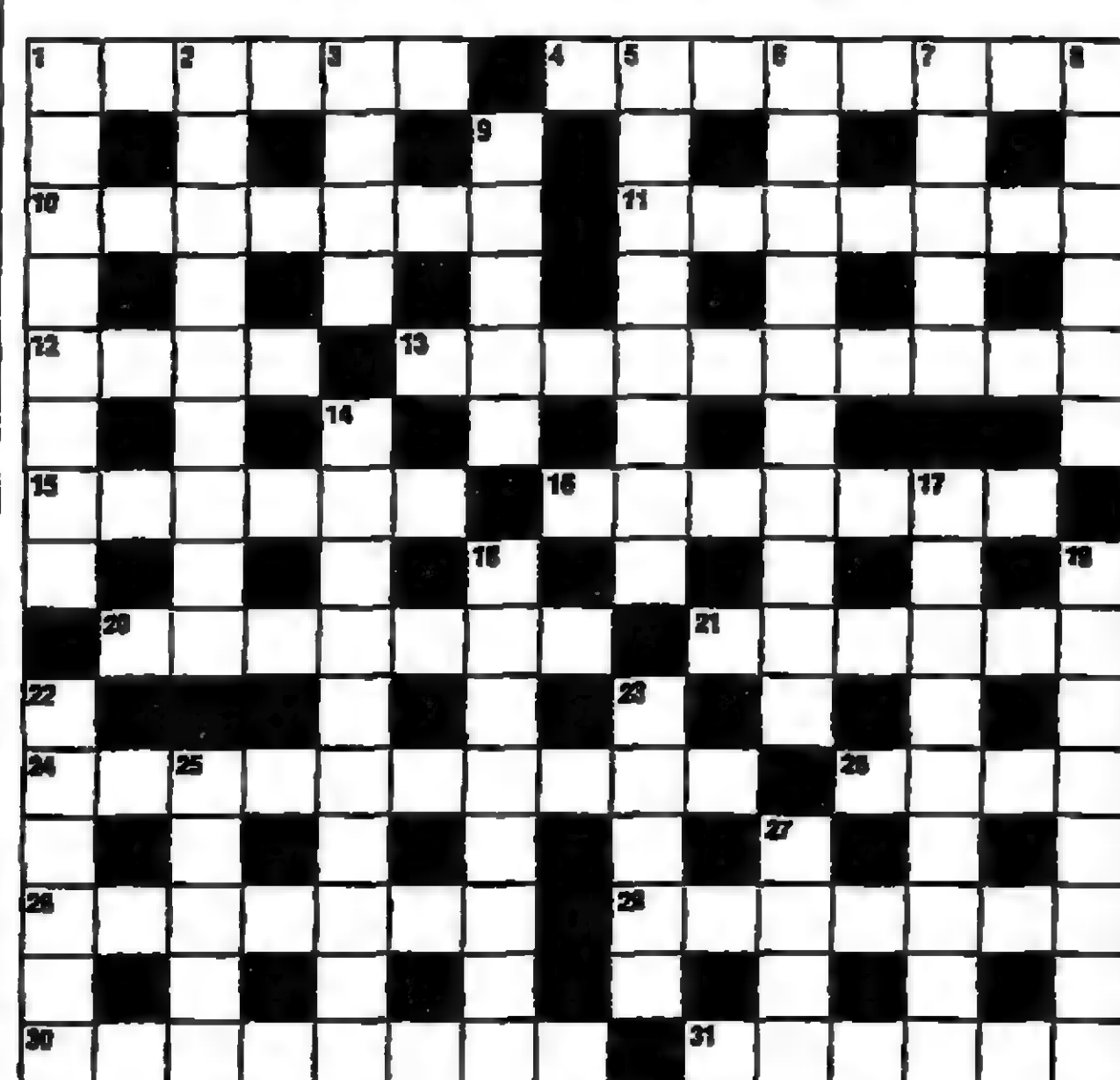
Outside the US, doctrinal objections to fixed rates are eroding. The benefits of devaluations are often seen as likely to be squandered in higher inflation - which few economists now believe can buy permanently higher growth. Moreover, domestic rate flexibility is widely regarded as a more effective cure for persistent external imbalances.

The world thus seems likely to move steadily towards greater rigidity of exchange rates. But the leadership will come from the EC, not the US where policymakers still believe in trade-offs between inflation and unemployment. As regards domestic rate flexibility as a necessary component of economic sovereignty, I suspect that US attitudes will gradually change, but not fast enough for America to regain the monetary initiative. By 2000, the dollar may be pegged to the Ecu for much the same reasons that the franc was once pegged to the D-Mark.

JOTTER PAD

CROSSWORD

No. 7671 Set by PROTEUS



- ACROSS
1 King surrounded by peace-makers in board (6)
4 Obviously a soft author (8)
10 Friendly footballers backing ridiculous story (7)
11 To do with the Nile but nothing to do with the ear (7)
12 Row in station (4)
13 Be fully sensible of rise in value (10)
15 Actor given cheese by Royal society (6)
16 Member over the river (7)
20 Flag of Quaker worker (7)
21 Plant known to shake (6)
24 Declare foul never stopped eating (10)
26 Experts at cards (4)
28 Upward tears in solid part of fat (7)
29 Basket used by girl in public relations (7)
30 Member of audience with magazine (6)
31 Variation in small coin (5)
- DOWN
1 Inevitable harangue about help before race (8)
2 Displeasing nature of attack (9)
3 In a position to return to island (4)
5 Eastern saint without vital organ (9)
6 Apportionment of site to a novice (10)
7 Bit-player getting a run (5)
8 Army discharge is just the thing (6)
9 A great deal made by man over health resort (5)
14 Rants about poetry in cross fashion (10)
17 Left-wing move into editor-ship (8)
18 Charm one's way in (6)
19 Jam for instance can (6)
22 Strange tale about ship's hanging decoration (6)
23 Remains to look up notices (5)
25 Stages in flight (5)
27 Island getting short measure (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday October 26.

Child law made comprehensive

The Children Act 1989, which comes into force today, is the product of recent painful lessons drawn from cases of child abuse and neglect, and of a decade of government review and public discussion about society's attitude to the care and upbringing of children. The Act brings together the public and private segments of child law into a comprehensive, internally-consistent piece of legislation.

It enacts the best practices in child care, but it is not the radical reform which some people would like to have seen. It does not, for example, establish a charter of children's rights and it stops short of establishing a Family Court. It also falls short of being a code of child law because existing provisions of the criminal law, which apply to children and young persons remain operative.

On the public law side, parliament has retained the court system and rejected the example in Scotland, where decisions as to what is to happen to a child in trouble and in need of compulsory care are taken at a Children's Hearing. A Children's Hearing is conducted by a Children's Panel - a body of people who are considered to possess the qualities to make sensible decisions about children. The Children's Hearing approaches the issues informally, and in private. Only if there is a dispute about the grounds for intervening in the child's life is the matter referred to the courts.

The English solution is for the courts to ask why a local authority needs to intervene. Before a care order or a supervision order can be made, the court will have to be satisfied that the child has been



JUSTINIAN

harmful, or is likely to be harmed, by its being beyond parental control - or by an absence of a reasonable standard of parental care. The court also has to be satisfied that the proposed order will be the most effective means of safeguarding and promoting the child's welfare. There is a presumption that unless it can be shown that the order will be positively beneficial to the child, the court must desist from making an order interfering with family life.

Another aspect of the new law's sensitivity towards parental rights - now acknowledged to involve parental responsibility and duties - are the provisions for preventing action against abusive parents. The pre-1989 law was the lack of proper respect for parental rights in the removal of a child to a place of safety, without any clear legal framework for the social worker investigating allegations of child abuse.

The unrestricted ability of social workers to obtain Place of Safety Orders from magistrates often showed scant respect for parental rights. In the Cleveland inquiry, 278 of these orders were applied for

and obtained over a six-month period without any parent having been present when the order was made. None of the orders was refused by the magistrates.

The gap in the law was the limited power of social workers to back up their duty to investigate cases of suspected child abuse. Too often the social worker was faced with the dilemma of having insufficient reliable information about the condition of a child suspected of being abused to remove the child from the family home, and yet needing to be reassured that the child was safe from a risk of harm. The new law provides an order which will require a parent to take the child to a clinic for medical examination, but will not have the effect of the stringent application of an Emergency Protection Order. An emergency order will, in future, be used only when the removal of a child is urgent.

Some social workers believe these provisions indicate the Act is more of a parents' charter than a means to protect children. Much will depend in practice on the attitudes of the courts when social workers exercise their statutory powers.

The Act is explicit. Unlike the administration of child welfare legislation of the past, the courts will no longer remain aloof, issuing orders for others to carry out. Rather, the courts will consult before orders are made, and be involved in their implementation. Under the new Act, the orders of the courts will be framed deliberately in the context of a range of welfare provisions.

The alliance of courts and social service departments will demand an appreciation by the

BASE LENDING RATES

Adams & Company	%	Chiffi Lyons	%	Midland Bank	%
Allied Irish Bank	10.5	Cyprus Popular Ck	10.5	Mount Bank	10.5
ANZ Bank	10.5	Dubai Bank P.L.C.	10.5	North Bank Ltd	10.5
Bank of America	10.5	Emirates Bank	10.5	Paragon Bank Ltd	10.5
Bank of Australia	10.5	Exterior Bank Ltd	10.5	Repsol Mortgage Bank	11.5
Bank of Canada	10.5	Flamenco & Co. Bank	10.5	Standard Bank Ltd	10.5
Bank of China	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
Bank of India	10.5	First National Bank	14	Standard Bank Ltd	11.5
Bank of Japan	10.5	First National Bank	10.5	Standard Bank Ltd	11.5
Bank of Korea	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
Bank of London	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
Bank of Mexico	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
Bank of New York	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
Bank of Persia	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
Bank of Portugal	10.5	First National Bank	10.5	Standard Bank Ltd	10.5
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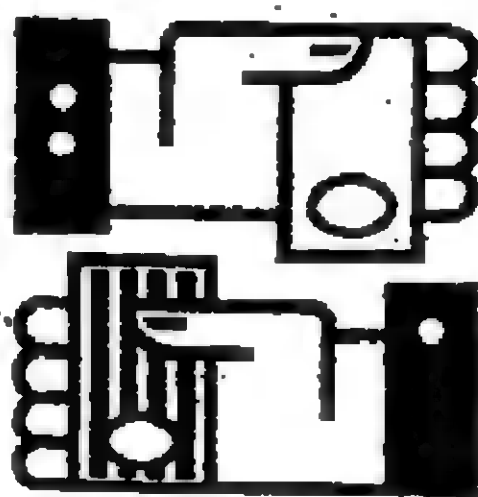
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SECTION III

Monday October 14 1991



The industrialised world faces a difficult period of rising unemployment and unspectacular growth

in which material generosity will be in short supply. But 1bn people in the developing world live in poverty and seek support from the wealthy nations. Peter Norman explains

Triumph and tribulation

THE world economy presents a contrasting picture of triumph and tribulation.

The triumph belongs to an idea. Following the collapse of communism in eastern Europe and the Soviet Union, there is hardly a country in the world that does not subscribe to market-oriented economics.

The tribulation arises in trying to translate this victory into a stable, more prosperous environment for the globe's 5.4bn inhabitants.

Even the planet's most prosperous nations have passed through a difficult 12 months of slower growth and, in some cases, recession. They now face an uncertain economic future.

The newly liberalised countries of eastern Europe and the Soviet Union are either in the middle of, or embarking upon, the unprecedented challenge of moving from a command to a market economy.

According to the World Bank's latest annual report more than 1bn people - about one third of the population of the developing world - live in poverty. Ignorance, corruption, debt and disease - including

within every individual. But no longer can such waste be ignored by the rich industrial world. Video technology and the jumbo jet have brought western-style expectations and the means of fulfilling them to the humblest hearth. Growing numbers of "have-nots" try each year to migrate to the industrial countries. A recent report on Third World development prepared for leaders of the Commonwealth group of countries concluded that migration could be "the issue of the nineties".

The queue of hopefuls wanting to sup at the rich man's table is long indeed. Eastern Europe and the middle income debtor nations of Latin America are pressing for improved access for their goods in western markets. The Soviet Union and its republics seek the know-how necessary to build a market economy on the unproven foundations of 70 years of communism and will be seeking cash. Poorer developing countries, having recognised that their future lies with the market economy, have a list of wants encompassing aid, trade, debt relief, investment and education. The problem is that the industrialised world itself faces a difficult

period of unspectacular growth and rising unemployment, in which material generosity will be in short supply. Growth in the 24 industrial countries of the Organisation for Economic Co-operation and Development (OECD) is set to subside to about 1 per cent this year from 2.5 per cent in 1990. The International Monetary Fund has suggested that industrial country growth could recover to 3 per cent next year, but this would only be in line with potential output.

Behind this global projection for the industrialised nations lurks considerable divergence. For the US, Britain and Canada, 1991 will be a year of recession followed by a gradually accelerating recovery. Much of continental Europe has passed through several months of stagnation or near-



stagnation. Germany and Japan, which have had the strongest growth of the big industrial countries, are facing periods of slower expansion and, in Germany's case, continuing inflationary pressures.

Unemployment is set to rise in virtually all OECD countries this year and to increase further, or at best stabilise, in 1992. OECD forecasts suggest unemployment in the industrial world will have risen by about 4m to 28.5m in the two years to next June.

A similar mixed pattern of slowdown and recovery is expected in the Third World. As a group, the developing countries grew by only 1 per cent last year after 3 per cent in 1989. But these growth rates were boosted by continued strong growth among the dynamic Asian economies. In

Africa and Latin America, growth was minimal while output in eastern Europe may fall by a devastating cumulative 19 per cent in 1990 and 1991.

There are hopes that growth will resume in eastern Europe after bottoming out this year. But it will remain weak compared with that in other developing regions which together are expected to grow by about 2.5 per cent this year and 5 per cent in 1992.

Little of last year's economic slowdown can be ascribed to the Gulf war. The global slowdown was rooted far more in the industrialised countries as governments tightened monetary policy to curb inflation at the end of the upswing of the 1980s. Although interest rates have since fallen in the US, Britain and other recession-hit econo-

mies, the hangover from the last decade will be an additional factor leading to slow growth in the nineties.

Corporations and individuals in the US and other countries entered the new decade with heavy burdens of debt. Banks, badly hit by bad debts, are restricting lending to rebuild battered capital ratios. Most large industrial countries are saddled with current account and budget deficits.

Germany, for example, can no longer act as a supplier of capital to the world because of the huge costs of reunification. Japan still has current account and budget surpluses but has problems elsewhere - in its fragile and scandal-prone financial markets. It is with these constraints in mind that policy makers in both the industrialised and developing

world have taken up the cause of structural reform. Industrialised nations can improve their growth potential by ironing out barriers and inefficiencies in areas such as trade, investment, financial market regulation. The hurdles are greater in much of the developing world, where the traditions of democracy and pluralism are much weaker. Accordingly, the IMF and World Bank stress the need for good governance and reduced military spending in poor Third World countries.

But structural policies are no easy option, even for the rich, as the threatened failure of the Uruguay Round of trade liberalisation talks shows. The Uruguay Round has become a touchstone of the problems facing the interdependent world economy. The progressive liberalisation of the multilateral trading system has boosted global prosperity since the Second World War. World trade, even in the difficult conditions of 1990, grew by 5 per cent - well above last year's global 2 per cent growth.

Yet pressures for change are growing. The summer's failed coup in the Soviet Union highlighted in extreme form the dangers for the west in too grudging a response to the hopes and aspirations of the peoples of the newly emerging, market-based democracies of eastern Europe, the Soviet Union and the rest of the developing world.

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LENDING RATES

WORLD ECONOMY 2

Anthony McDermott on trade liberalisation

Ambitious Gatt round

THE next few weeks will decide whether the Uruguay Round of global trade liberalisation talks are to come to a successful conclusion or, as seems likely at present, not.

The Uruguay Round, the responsibility of the General Agreement on Tariffs and Trade (GATT), which has 102 members and 106 participating in the negotiations, was launched in Punta del Este in September 1986.

GATT members account together for nearly 80 per cent of world trade and this alone puts a considerable onus on them in the Uruguay Round negotiations. This round, the eighth since the Gatt came into force in January 1948, is its most ambitious trade undertaking, comprising 15 original-agreed negotiating sectors which were streamlined this April into seven.

These are market access (largely through the reduction of tariff barriers); textiles and clothing; agriculture; rule-making for such areas as anti-dumping, subsidies and specific Gatt articles; intellectual property; institutions and the framework for the implementation of the Uruguay Round results; and services.

According to Gatt, the value of world trade passed \$3,000bn in 1989 and increased by 13 per cent to reach a new record of \$3,500bn last year, in part because of the 7 per cent depreciation of the dollar against main European currencies. Trade in services is estimated to have grown by 12 per cent last year to a value of \$700bn.

In volume terms, trade growth fell from 7 per cent in 1989 to 5 per cent, and a further modest slowdown is expected for 1991. The growth rate for world output also fell from 4 to 3 per cent. Since 1983, trade has grown at about 50 per cent faster than output, maintaining its role as the principal motor of economic activity worldwide.

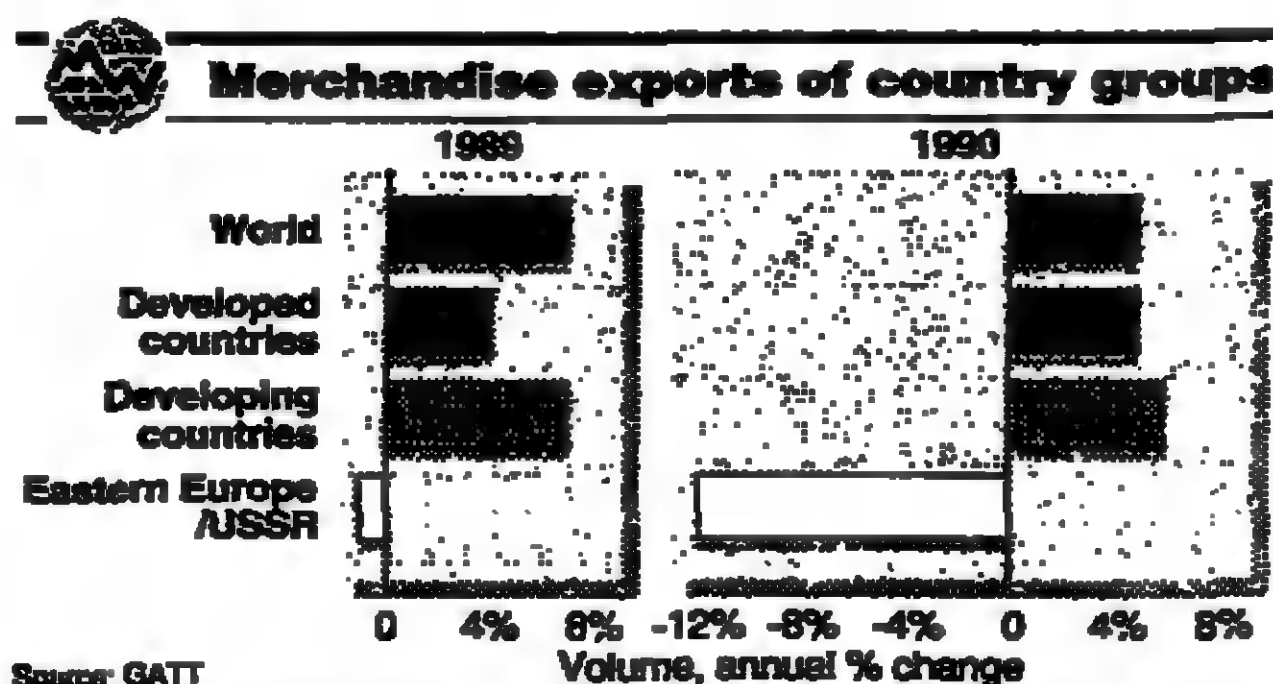
It is a measure of the ambi-

tionousness of this round that the considerable sectors of services, intellectual property and investment are included for the first time, and that negotiators have undertaken to integrate agriculture and textiles into the Gatt more fully.

The scope of the negotiations is such that the structure and main articles of the Gatt itself are under unprecedented review. It has been a long negotiating journey of starts, stops and periods of apparent inactivity. Nevertheless there is no designated area of the negotiations - even in agriculture, services and market access - where sufficient technical work has not been done to permit agreement as part of an overall compromise. The crucial missing ingredient has been the political will and environment to cut a deal.

As a result, the negotiations stalled last December in Brussels, at the meeting where they were supposed to come to a successful conclusion. Then several of the participants - but the blame lay above all with the EC and the US - failed to agree on reductions in government supports in each of the three agricultural trade areas: export subsidies, internal supports and market access.

Negotiations resumed in February, and there has been a succession of deadlines set since. But even Mrs Carla Hills, US Trade Representative, the most notable proponent of an end-of-year conclusion, said on July 31 in a reference to the EC's reform of the Common Agricultural Policy (CAP) that "It is going to take four, five, or six months after we see



Source: GATT

movement in agriculture to wind up the other 14 areas".

On September 20, Mr Arthur Dunkel, Gatt's director-general, called on all delegations to submit by the beginning of November draft agreements in every sector, including agricultural reform, even if further work would be needed on technical details.

Thereafter, Mr Dunkel can, given the limitations of Gatt's authority, only issue a take-it-or-leave-it report and place his hopes on the member-countries of Gatt, in particular, the EC, the US, Japan and Canada, having enough political will to stave off the risk of a complete breakdown of the talks.

Next year, the round could continue to be overshadowed by developments in eastern Europe and the Soviet Union. Western leaders from Canada and Europe to Japan could be changed at the polls. The EC will be moving towards the single economic market. The US presidential and congressional elections in November could raise national and protectionist issues above the global concerns of the Uruguay Round.

Another factor. Last July, Mr Julius Katz, deputy US Trade Representative, who has played an important role in the negotiations, reflected the views of many in saying: "The question is how long you can keep this thing going. It has been going on for five years and people are becoming tired, bored and frustrated."

But while agriculture remains the linchpin of the round, progress in that sector has broader significance. As Mrs Hills has said: "Agriculture is the magnet to get the developing world to deal with the other topics that have no

rules now and don't enjoy the participation of 106 countries, namely services, investment, the protection of intellectual property and in general commercial access."

These countries, which make up something like two-thirds of Gatt's membership, have felt particularly vulnerable in confronting these areas because of the steps taken to liberalise their economies and as a price for joining Gatt, to reduce import tariffs.

Gatt has listed 45 countries known to have undertaken trade liberalisation measures since the beginning of the round. Of these, 30 are developing countries and five from central and eastern Europe. Measures undertaken include tariff reductions and the removal of non-tariff barriers.

In the longer term, the evolution of global trade strategy is at stake. Some trends have already appeared in the form of safety nets in the event of the Uruguay Round failing. Regional economic groupings are emerging and becoming established.

In Europe, the EC is the hub, drawing in aspirants from Efta, eastern Europe and the republics of the former Soviet Union. In the Far East, the countries of the Pacific Rim and the Association of South East Asian Nations have been discussing the formation of regional economic groupings.

In the Americas, the US Canada Trade Agreement of 1989 is being expanded to include Mexico. At the same time it is lining up with the four burgeoning trading groups of Latin America. In the background is the Enterprise for the Americas Initiative, announced by US President

George Bush in June 1990, with its three inter-related pillars of trade, investment and debt.

None of these regional groups need be at odds with the multilateral objectives of Gatt unless they become outwardly protective and generate trade behind their barriers. There are other symptoms. Among non-tariff barriers, there has been a big rise in anti-dumping cases. Between 1990 and 1989 1,456 new cases were reported to Gatt. Australia, the US, Canada and the EC accounted for 95 per cent but, outside these big traders, Mexico, South Korea, Brazil, Finland, New Zealand, Sweden, Austria and Spain have also initiated cases. There are also shades of bilateralism in the US "framework" agreements with 29 Latin American and Caribbean countries. Singapore's is due to be the next one after the Philippines.

Gatt itself has been a fragile forum for these ambitions negotiations. It is a small organisation with an annual budget of \$F75m and a full staff of 400, but none of the authority or standing of a UN organisation. This puts limits on the direct pressure Mr Dunkel can bring to bear on the negotiating parties.

As a result, Gatt's future has been under scrutiny. The G7 communiqué said that "a successful outcome of the Uruguay Round will also call for the institutional reinforcement of the multilateral trading system. The concept of an international trade organisation should be addressed in this context".

Such a new institution would have to take account of fresh political developments. Gatt's increased membership and become an international trade organisation, such as was envisaged after the Second World War. This would require a permanent secretariat able to incorporate and implement the substantive outcomes of the Uruguay Round.

The United Nations Conference on Trade and Development (Unctad), with its concern for developing countries, has already taken an initiative in this direction. In the end, if global trade is to be fully regulated, the institution would need to stand on a par with the IMF or the World Bank.

Gatt has the nucleus of all these characteristics and since its foundation has established precedents for trade negotiations and regulations and, most important, a dispute procedure. This, if not fully obeyed, cannot be - along with the work done in the 41 years of negotiations - lightly set aside and ignored, even if the Uruguay Round fails.

Perhaps the most realistic approach is to see the Uruguay Round as the eighth in a line of trade negotiations and not as the one by which the world's multilateral trading system starts or falls. It has taken more than 40 years for tariffs alone to have been reduced to their current levels. Considerably more time and political determination is needed to reduce them further and to liberalise fully the "new" sectors that the present round took on.

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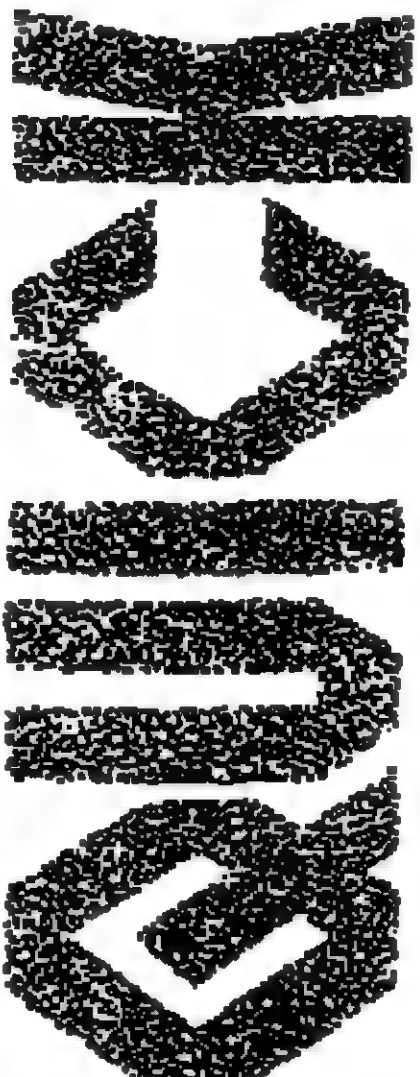
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Queuing in Minsk food production is likely to fall by at least 10 per cent this year

THE SOVIET UNION

Growth and decay while the west debates

THE Soviet Union is undergoing two parallel processes which, in their scale and depth, are unequalled in the history of the modern world.

The first is that it is seeking to join a world economy whose capitalist principles it had attempted for 70 years to defy. Indeed, to crush. The second is that the economy it constructed as an alternative to the capitalist one is in full disintegration. Its centrally-controlled links snapping and the party and bureaucratic control which drove it broken and disoriented. For the past year, the Soviet figures have been increasingly tragic - and, as ever, contradictory, and probably of doubtful value, except as indications of trends.

These trends seem clear. Industrial production, including food production, is likely to fall by at least 10 per cent this year. Labour productivity will fall by as much. Oil production is falling rapidly, leading both commentators and officials to predict what had not been thinkable: the Soviet Union could become an oil importer before the end of the decade.

Even before the August 1991 coup, which destroyed what was left of central control, the financial and banking system was no longer responding to management from the top. The state central bank (Gosbank) now simply prints money as fast as it can pass on to the central banks of the republics - which are under a political control which demands ever-increasing spending.

They have lost their leverage on the new, rapidly growing, commercial banks whose obedience to the rules is occasional and whose operations probably conform to no known standard of regulations.

Inflation, on the most authoritative estimate, is now running at between 2 and 3 per cent a week. The combined budget deficits of the centre and of the republics is more than Rb100bn, and foreign debt, which is continuing to be serviced but about which there are widely voiced doubts, is over \$60bn. Without central authority, and with populist nationalist governments in power throughout the union, there seems no force able to

stop hyperinflation and financial collapse.

Worse, there may be insufficient force now to provide adequately for the winter. Cries of impending starvation are heard sceptically within the Soviet Union and abroad because last year, when this cry was made then amplified by the Soviet and foreign media, nothing of the kind occurred. This year, however, there are more serious fears of real shortages: shortages of food because of the worsening of production and distribution systems; and a breakdown in power supply, as stocks of coal and oil run low.

This is the frame within which a picture of disintegration must be set. It is both serious and, so far, untackled.

The co-operative movement, sanctioned four years ago, has grown at the expense of the state sector

although there have been many plans thrown at it. With the disintegration, there is also a government commitment - strengthened, at least on the political level, since the failed putsch - to integration in the world economy. With that, there is now evidence a chaotic, unregulated and part criminal but nevertheless strengthening private sector. The first is reversible; the second fragile - not least because its operations are of the get-rich-quick kind, and are therefore subject to popular distaste on which reaction can fasten.

In the co-operatives, however, and the commodity exchanges, the one-person businesses, the joint ventures, the new media, lie the seeds of a capitalist class which could, given time and assistance, establish a middle class worthy of the description.

The co-operative movement, first sanctioned four years ago, has grown relentlessly - at the expense of the state sector, from which it continues to drain workers, especially those with skill and energy. Often formed by managers in the

state sector, only partly covertly, as a way of increasing their income by providing services at inflated prices to the enterprise they already command, they are also founded by fledgling entrepreneurs and by tradespeople filling the many gaps in the woefully deficient service sector. The wages they offer can be as high as Rb3,000 a month: five times what is paid to industrial workers in state companies. This overturns the law that the industrial proletariat were at the top of the wages earning league.

Together with individual companies, small enterprises and joint ventures, business leaders claim that 60m people work in, or depend upon, the "private sector" - and that it is now a social as well as an economic force.

To be sure, the business people of Moscow quickly rallied to the side of the Russian government during the coup, personally taking sackfuls of money to the Russian parliament to sustain its defence.

The commodity exchanges, of which there are now more than 500 in the country, are the hubs of commerce, acquiring scarce goods, putting market prices on them and selling them. They are raucous and sharp, run by men and women who are usually young and often crudely acquisitive and arrogant in their assertion of new power. Together with the new banks with which they are often linked, they are a source of venture capital and of training in the market system.

From such blocks a capitalist Russia will be built. As Mr Mikhail Gorbachev made clear in his (pre-putsch) appearance on the stage of the Group of Seven conference in July, this will need help: as far as the Soviet leaders are concerned, a great deal of help is still needed - both in terms of immediate aid (\$15bn is the latest figure mooted) and longer-term support for such moves as currency convertibility.

The west still debates, the issue, in a variety of forums. Meanwhile, the Soviet Union continues to decay - and to grow.

John Lloyd

PROFILE: Lewis Preston, World Bank president

A tough customer

THE World Bank is a curious institution. It comprises 6,000 souls, mostly based in the capital of the world's richest country, devoted to encouraging development in underdeveloped countries.

These individuals, who together carry an unequalled knowledge of the economic problems of the Third World, travel widely and travel first class when they do. Working for the World Bank is not usually a passport to enormous wealth, but with their tax-free salaries, most employees are comfortably off.

The institution is expected to generate profits, but does not have to maximise them. Its job is to promote efficiency in the Third World, but its own inefficiencies are regularly the focus of severe criticism.

The man who, from September 1, heads this unusual establishment is Mr Lewis Preston. Like many of his predecessors, he has completed one career. Now 65, he retired earlier this year as chairman of JP Morgan, the New York commercial bank.

In an era of decline for most US commercial banks, under Mr Preston JP Morgan held and even enhanced its already strong reputation. The former Morgan chairman is a tough customer, said not to suffer fools gladly.

His strengths are organisational but there is little evidence of any prior interest in the idea of "development". His decision to take the job probably reflects, as much as anything, the difficulty of saying no to a personal request from a US president (in whose gift the job effectively is).

During his period as a president and chairman at Morgan, the commercial banks were the *beses noires* of the Third World. One of his legacies to Morgan was the clearing of its Third World debt problem by an audacious move to make provisions for the bank's entire Third World debt exposure.

Mr Preston does not seem to feel a strong need to explain to the outside world what he is doing. This is in contrast to his predecessor, Mr Barber Conable, a former Capitol Hill politician who placed a strong emphasis on communication. Mr Conable was a Washington insider to his fingertips - although it probably yielded him fewer benefits than he had anticipated.

Typically, Mr Preston embarked on his expected reorganisation of the bank - with changes among its higher reaches - without explaining his rationale.

His expected initial emphasis on reorganisation, however, will be welcomed by many. The Bank is a rigid and often overbearing bureaucracy where internal debates about the size of a desk or of an office often seem to take on more importance than the fundamental issues that the bank is addressing.

But it will also worry others. The question uppermost in many minds is how well Mr Preston will make the transition from the obsession of a publicly-quoted commercial bank with quarterly results to the longer term objectives of the World Bank.

With the collapse of communism in eastern Europe, and the consequent re-emphasis on



Lewis Preston, 65, former chairman of JP Morgan

the reconstruction part of the bank's original title (the International Bank for Reconstruction and Development), critics of the appointment say vision is needed at this juncture in the bank's history more than ever.

The precedent is not necessarily good. The previous tenure of a top commercial banker at the bank - that of Mr "Tom" Clausen, former head of Bank of America who was the World Bank's president in the early 1980s - was widely regarded as an era in which the bank lost its way.

There is also a fear in some quarters of a strengthening of the grip of the US on the institution. This possibility seemed to be enhanced by the appointment of Mr Ernest Stern, a former senior vice-president of finance, as Mr Preston's effective number two. The no-nonsense reputation of Mr Stern, an American, is oddly similar to that of his boss.

A reorganisation of the Bank

defeated Mr Preston's predecessor, Mr Conable. Joining with a brief from the Reconstruction and Development to cut staff, his reorganisation did little more than hit morale. By devolving responsibility for new hirings down the Bank hierarchy, the attempt to reduce the number of employees also failed and proof was given of the influence of the Bank to outside pressure.

Mr Preston is from a different mould: the largest organisation previously run by Mr Conable would be the handful of people who comprised the minority leader's office in the US House of Representatives.

There, Mr Conable could choose the battles he fought; at the World Bank he could not. But the Bank has a reputation too for changing the men (they have all been men) who lead it. It changed even Mr Robert McNamara, the former US defence secretary previously best known for his decision to bomb Cambodia. The bank changed Mr Conable from a domestically-orientated former congressman into a forthright and committed spokesman for the bank's worthy goals such as poverty alleviation. The man the bank seems to have influenced least was Mr Clausen, but he is seen as one of its less effective leaders.

Mr Preston's organisational strength is sorely needed at the Bank, but that is not all that is required. If he succeeds in his new task, he may have found that by the time he stands down his own perspectives will have changed as much as he has changed the Bank.

Stephen Fidler

WORLD ECONOMY 3

Stephen Fidler on the international financial institutions

Manifold difficulties

THE international financial institutions – the multilateral development banks and the International Monetary Fund – are central to the debate about how the rest of the world will cope with the collapse of communism in the Soviet Union.

The issue will inevitably dominate the annual meetings of the IMF and World Bank in Bangkok this year.

The difficulties that confront the institutions in dealing with the Soviet Union are manifold. In the first place, the exact shape of the policy that will replace the old Soviet Union is unknown. As a result, they will be attempting to tackle deep economic problems before the constituent republics have resolved their relationships.

This will be compounded by the sheer depth of the economic problem that faces the country. The economies of the former Soviet satellites were devastated by 40 years of communism, but there was a history of capitalism within living memory. The fact that communism was imposed from the outside also meant a significant popular commitment to a

market system. This is not true of the Soviet Union, where the problems are deeper, a market system has never existed and where there is still a wide suspicion of capitalism and capitalists.

Up until the failure of the August coup attempt, the institutions had their hands tied in the extent to which they could assist the Soviets. The idea of associate membership of the Fund and Bank, agreed by the London summit of the Group of Seven industrialised nations in July, will have to be adjusted significantly if it is to provide significant resources to aid economic reform.

Inclusion of the Soviet Union as a full member of both institutions raises a host of other problems, some associated with the necessity of persuading existing government shareholders to give up part of their

stake in the institutions to allow the Soviets to join.

The relatively simple task of promoting Japan in the hierarchy of the IMF, finally agreed last year, took months of negotiation. The chance of other countries rapidly agreeing to give up their shares to allow the successors to the Soviet Union a significant stake in the institution seems remote.

The only multilateral financial institution of which the Soviet Union is a member is the European Bank for Reconstruction and Development (EBRD). Nonetheless, under current rules, the Soviet Union's access to funds from the EBRD is limited. This may rapidly be altered, but there are worries that a bigger role for the EBRD and Mr Jacques Attali, its brilliant but mercurial head, would increase the likelihood of stress among the

institutions. This has already surfaced in dealings with eastern Europe.

Worries have surfaced that with this focus on the Soviet Union, the two institutions' operations in developing countries will suffer. This is so particularly of the IMF, a smaller, tighter organisation than the World Bank.

IMF officials complained last year that a report on the Soviet economy which they helped to compile unduly stretched the resources of the Fund. This may be alleviated with the fortuitous increase in the Fund's quotas or capital agreed last year (but yet to be ratified by the US).

More fundamentally, the changes in the east have triggered important shifts in the Third World which the institutions must be ready to deal with. The Third World is no

longer a battleground for superpower conflicts. The Soviet system had in any case already suffered a long decline as a role model for developing countries. Now many Third World governments are promoting the sort of economic reform that the IMF and World Bank have been advocating for years.

Privatisation in many countries has opened up a strong debate about the extent to which the World Bank and regional development banks such as the Inter-American Development Bank should be allowed to lend directly to the private sector. The institutions will also be at the centre of an intensifying debate about what they call "conditionality" – the conditions for external economic assistance and aid. The EBRD led the way, becoming the first interna-



EBRD chief Jacques Attali: brilliant but mercurial

tional multilateral organisation to carry express political conditionality on its loans. This was possible, it was argued, because there was a broad consensus in Europe about what those conditions should be.

Imposing express political conditions on loans from the World Bank and IMF has in the past been taboo. That is not to say that political rela-

industrialised countries are becoming more forthright in raising the issue of express political conditions for aid. And there appears to be growing support in the Third World for the notion that aid should not prop up corrupt governments ruling without popular support.

Linked to this is the debate about whether aid should be forthcoming to countries with high military spending. Previously, this has been a taboo subject because it has been seen as a threat to a country's sovereignty.

It is a complicated argument; clearly not all countries face the same external threat but clearly also in many countries the military apparatus is simply an instrument of repression at home.

Nonetheless, high military spending has budgetary consequences and often (this from the World Bank's point of view) adverse consequences for development – in that money spent on the military is not being spent on health or education, for example. Money is fungible too – it all goes into one pocket.

Mixed statistics prove hard to interpret, writes Michael Prowse

Doubts over US recovery

THE US recession flattened out during the summer but the quality of the recovery remains in doubt in spite of aggressive cuts in interest rates by Mr Alan Greenspan, chairman of the Federal Reserve.

The Fed has cut the discount rate – the rate at which it lends to commercial banks – repeatedly since the beginning of the recession in July last year. Last month it fell to its lowest level since 1973. Short-term interest rates have halved to just over 5 per cent since the economy began to soften in 1989.

With the White House pressing for a bigger stimulus, few analysts rule out a further easing of monetary policy if decisive signs of recovery are not soon forthcoming.

In financial markets, the current mood of scepticism about economic prospects contrasts with optimism in May and June when economic indicators began to turn up. Most forecasters are still predicting growth of 2.5 per cent over the coming year. But the risk of stagnation – if not something

worse – is widely acknowledged to have risen.

The doubts partly reflect inexperience in assessing mild recoveries. In the first year of a typical post-war recovery, the US economy grew 6 per cent or more in real terms. There was thus no difficulty in recognising that an expansion was underway. The mixed statistics since the spring are much harder to interpret: bad numbers raise doubts about the durability of the recovery but do not necessitate a relapse.

The most that can be said with certainty is that the recession began to bottom out during the summer. Real gross national product (GNP) fell at an annual rate of 0.5 per cent between April and June – a marked improvement following declines at an annual rate of 2.8 per cent and 1.6 per cent in the preceding two quarters.

Non-farm employment rose at an average monthly rate of 30,000 between May and August. This was a tiny increase in an economy of 109m jobs but a welcome contrast to the average monthly

declines of 190,000 between July last year and April.

The length of the average working week also rose noticeably – from 40.2 hours in April to 40.9 hours in August, suggesting that companies too hesitant to hire new workers are extending overtime hours.

Industrial production rose for the fifth consecutive month in August and has made good more than half the decline registered during the recession. Manufacturing output grew at an annualised rate of nearly 8 per cent between March and August. Housing starts in July and August were 16 per cent above the average level in the first quarter of the year.

Demand has also recovered. Consumption spending – roughly two thirds of economic activity – rose at an annual rate of 2.5 per cent in the second quarter. Retail sales fell sharply in August, more than wiping out an increase in July. But most economists still expect overall consumption spending to rise modestly in the current quarter. The latest trade figures showed a sharp

rise in imports in July – another sign that demand has strengthened.

The question is whether the economy can build on this foundation. Sceptics worry that the recovery is narrowly based: most of the positive indicators relate to manufacturing, a sector that accounts for only 17 per cent of US employment. Construction and most service industries, including banking and retailing, have been hit much harder than in previous downturns.

Pessimists argue that a surge in consumer and business confidence following the successful conclusion of the Gulf War provided only short-term support for the economy. Consumption ran ahead of personal incomes, which were constrained by stagnant employment. With debt burdens high and savings rates low, the danger is that consumers will retrench, causing companies to rein in production and abort the fragile industrial recovery.

Persistent weakness of money and credit has fanned



Federal Reserve chief Alan Greenspan: aggressive cuts

such misgivings. M2, the most closely watched measure of broad money, contracted at an annual rate of 0.7 per cent between May and August. The Fed's target is for growth of 2.5-6.5 per cent. But the significance of the monetary slowdown is hotly debated.

It partly reflects artificial distortions, such as banks' determination to rebuild capital ratios by restraining growth of their balance sheets. This has depressed interest rates on deposits relative to returns on market instruments, causing a switch into bond funds. The Fed, however, appears unconvinced that the monetary slowdown can be

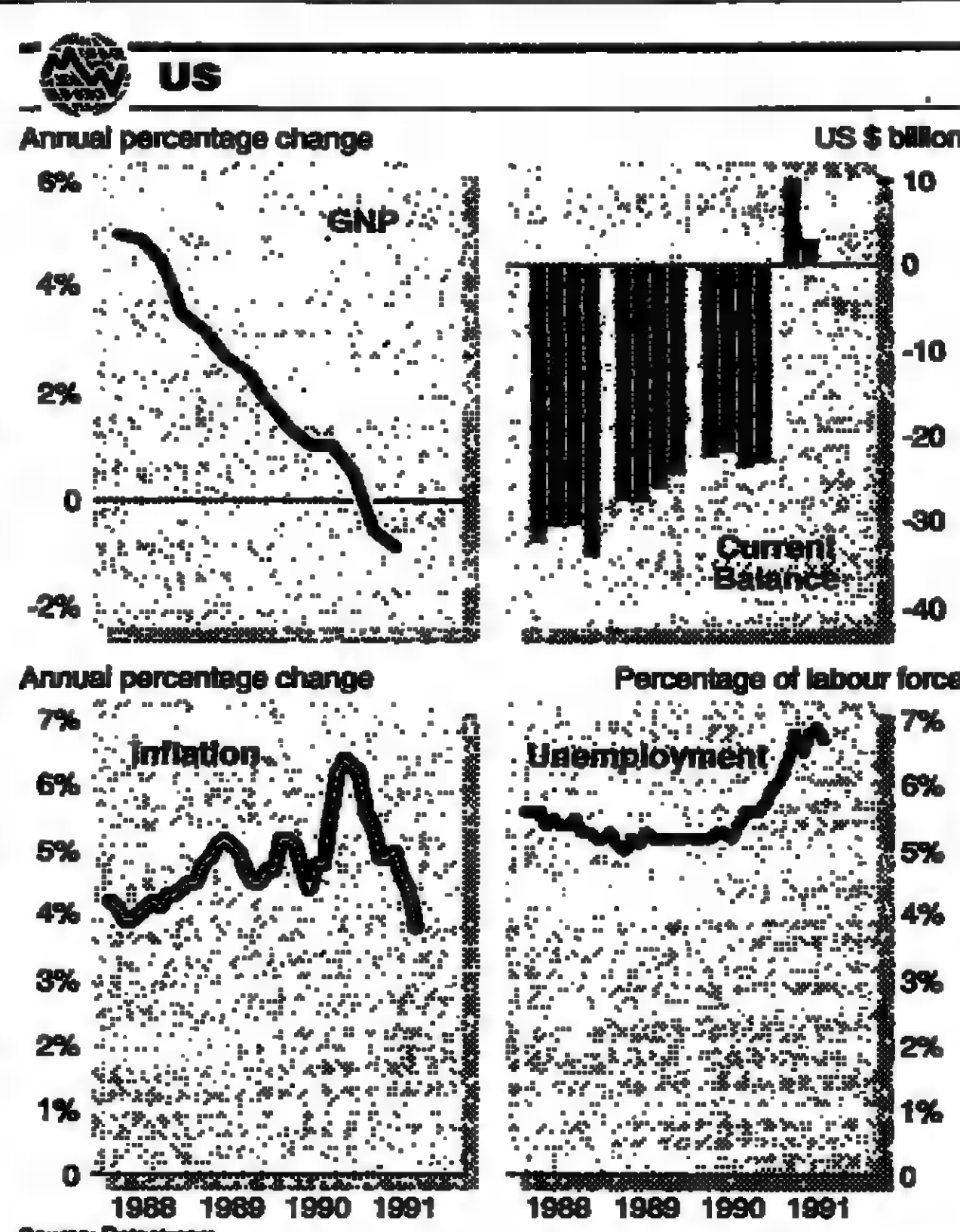
fully accounted for by such technical factors.

But even pessimists cannot claim the economic outlook is wholly discouraging. The excessive growth of borrowing and demand in the 1980s led to unsustainable trade and budget deficits. The Bush administration has begun the essential task of rebalancing the economy by shifting resources into export industries. In the first half of the year, export volumes grew at an annual rate of about 10 per cent.

The resilience of exports helps explain the mildness of the recession – output has fallen by just over 1 per cent compared with about 3.5 per cent in 1981/82 – and the improving balance of payments. The trade deficit, which has also benefited from a temporary squeeze on imports, is running at an annual rate of about \$60bn – a marked improvement after seven years of \$100bn-plus deficits.

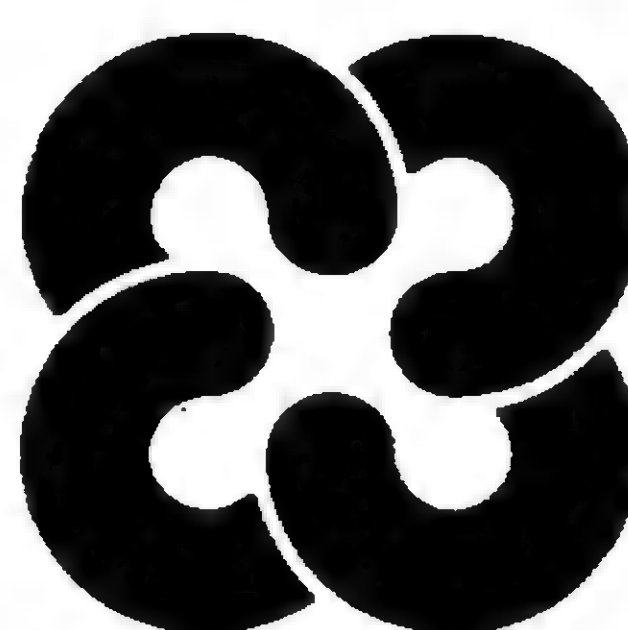
Recession, meanwhile, has curbed inflation. The Fed is forecasting underlying inflation of about 3.5 per cent over the next 18 months compared with a core rate of more than 5 per cent last year. The deceleration has been sharp in service sectors where lack of competition led to higher inflation than in industries producing tradable goods.

But these gains will hardly

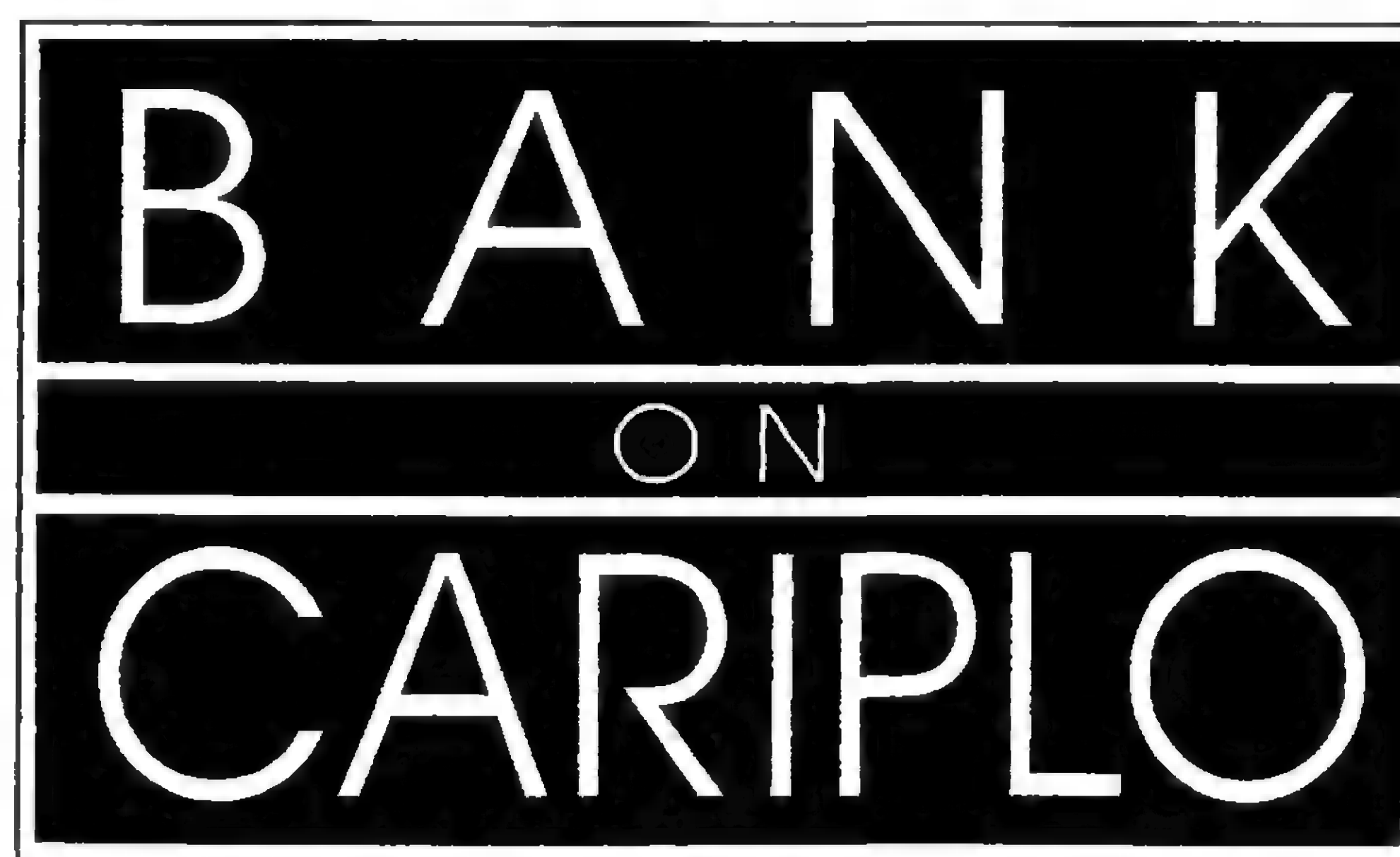


look worthwhile unless growth picks up soon. Most forecasters are crossing their fingers. The fledgling economic

recovery will eventually gather momentum, but only if enough consumers and businesses believe in it.



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WORLD ECONOMY 4

GERMANY

Unification and schizophrenia

THE most obvious result of German reunification, in economic terms, has been schizophrenia. One country now boasts two economies, travelling in opposite directions.

That at least has been the picture for the whole first year of unification. While the former East Germany has seen the collapse of its industrial base, soaring unemployment, and a surge of emigration, the former West Germany has responded with an acceleration of growth, production at the very limit of capacity, and rising employment.

Now most economists believe that the picture is beginning to change. The slump in the east appears to be bottoming out, although unemployment will continue to rise. As for the west, the boom is slowing down rapidly, but there remains a real threat of overheating, with wage pressures pushing up inflation, the government struggling to control an unprecedented budget deficit, and the independent Bundesbank insisting on tight control of money supply.

The most remarkable thing about the trauma of reunification is that the pain of absorbing the ossified and autarkic socialist system of East Germany has not been more painful for the west. One year on, however, and the western economy is on a knife-edge.

What actually happened with German economic and monetary union (Gemu) from July 1 1990, is now history. Overnight the East German economy, itself the most efficient part of the East European socialist system, went into virtual free fall. Industrial production collapsed by 43 per cent between July 1990 and February 1991. Overall gross domestic product was down by almost 35 per cent between the first half of 1990 and the same period of 1991.

On the employment front, between the end of 1989 and mid-1991 almost 3m jobs were lost, or virtually one third of the total workforce. It was worse than even the pessimists had feared.

The introduction of an effective conversion rate of one to

one for the Ostmark against the D-Mark meant that overnight virtually all East German industry ceased to be competitive. Perhaps even more important was the switch in preference of eastern consumers to western consumer goods.

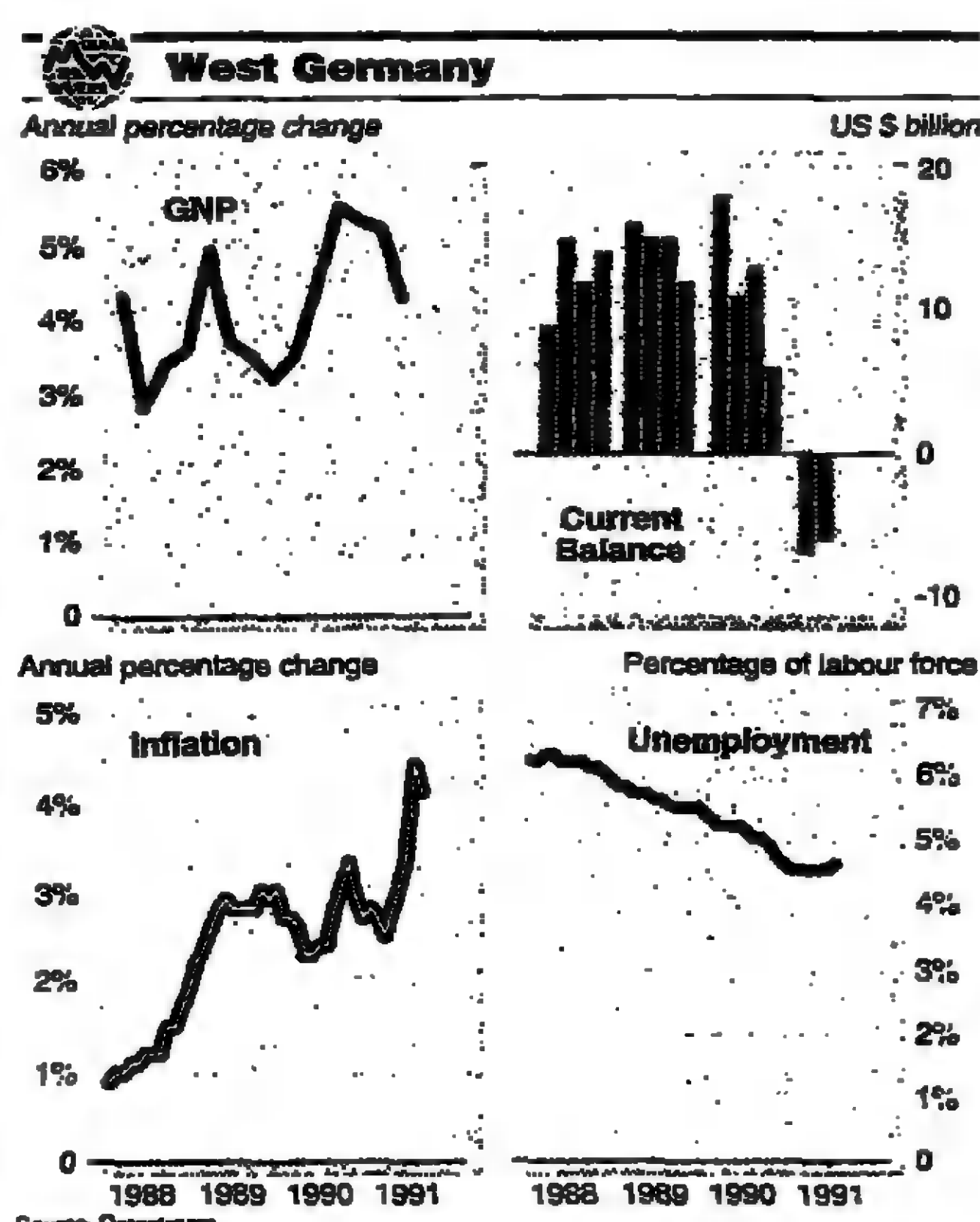
At the same time, the former markets in the Soviet Union and Eastern Europe were drying up, and from January 1 this year, disappeared almost entirely, as Comecon abandoned trade in transferable roubles, and switched to hard currencies only.

In stark contrast, the "old Bundesländer" of the west were reaping all the benefit of the massive state subsidies flowing eastwards, with the surplus they could not provide coming from imports - thus pushing the balance of trade into deficit for the first time in years.

West German industrial output rose 8 per cent between July 1990 and April 1991, and gross national product by 4.5 per cent between 1989 and 1990 - and is expected to keep growing by 3 per cent this year. The western economy managed to absorb an influx of immigrants from the whole of eastern Europe, more than 300,000 "commuters" from the new Bundesländer, and still see falling unemployment.

The big danger for the German economy now, identified both by the OECD and the main German economic institutes, is of excessive wage pressures in the east (seeking rapid equalisation of living standards) undermining what hopes there are of reviving competitiveness; and of parallel wage pressures in the west, fuelled by the continuing tight labour market, and the hefty budget deficit, leading to overheating of the western economy.

Western growth has started to slow down since the second quarter of the year, as the initial impact of unification wore off. The effect has been accentuated by the tax rises introduced in July, squeezing disposable income in the west, and by the steady increase of interest rates stoked by a cau-



tious Bundesbank. Forecasts now are for a fairly sharp slowdown in the second half of the year, with a slight recovery coming next year, as the international economy starts to pull out of recession. Thus Deutsche Bank, for example, forecasts a growth of 2 per cent in the west next year, compared with 3 per cent in 1991. It also foresees "not inconsiderable risks" in the forecast.

Dresdner Bank comes to a similar conclusion. "The West German economy will undergo severe tests," it says. "Unfavourable price developments and alarmingly high government borrowing create a dangerous potential for conflict regarding the relationship between fiscal, monetary and wage policy." It suggests a slowdown from 3.3 per cent GNP growth this year to only 1.6 per cent in 1992.

The problems are only partly due to German unification, the banks say. The marked acceleration of price increases is mainly a result of rising unit labour costs.

"The German economy is presently on a knife-edge," Dresdner Bank concludes.

In spite of obvious signs of revival in the eastern economy, from its very low present level, they are confined almost entirely to construction and retail trade - both provided

with their inputs by the western economy. There is still widespread pessimism about the ability of the Treuhandanstalt, the privatisation agency in the former East Germany, to accelerate its privatisation programme and restructuring of the massive former state-owned conglomerates.

The biggest obstacles lie in an inefficient eastern bureaucracy, and serious problems of property ownership, in attempting to resolve disputes between former property owners and new investors.

In the short term, eastern unemployment seems certain to soar again, as up to 1.5m workers on short-time working, a euphemism for paid unemployment, become officially unemployed.

The political sensitivity of soaring unemployment in the east would raise the pressure on the German government to step up its subsidies at a time when it is finding it very hard to cut back on subsidies in the west.

Thus after the early euphoria about unification, the German economy is set for a much more nervous year ahead, with a real possibility of a sharp downturn if the international economy does not come to its rescue.

Quentin Peel

JAPAN

Gradual deceleration

HITACHI, the electronics combine, has become the latest on a growing list of Japanese companies which have recently cut investment plans. The group said last month it would reduce planned capital spending in the year to next March by 20 per cent in response to weak demand for memory chips, one of the electronics industry's staple products.

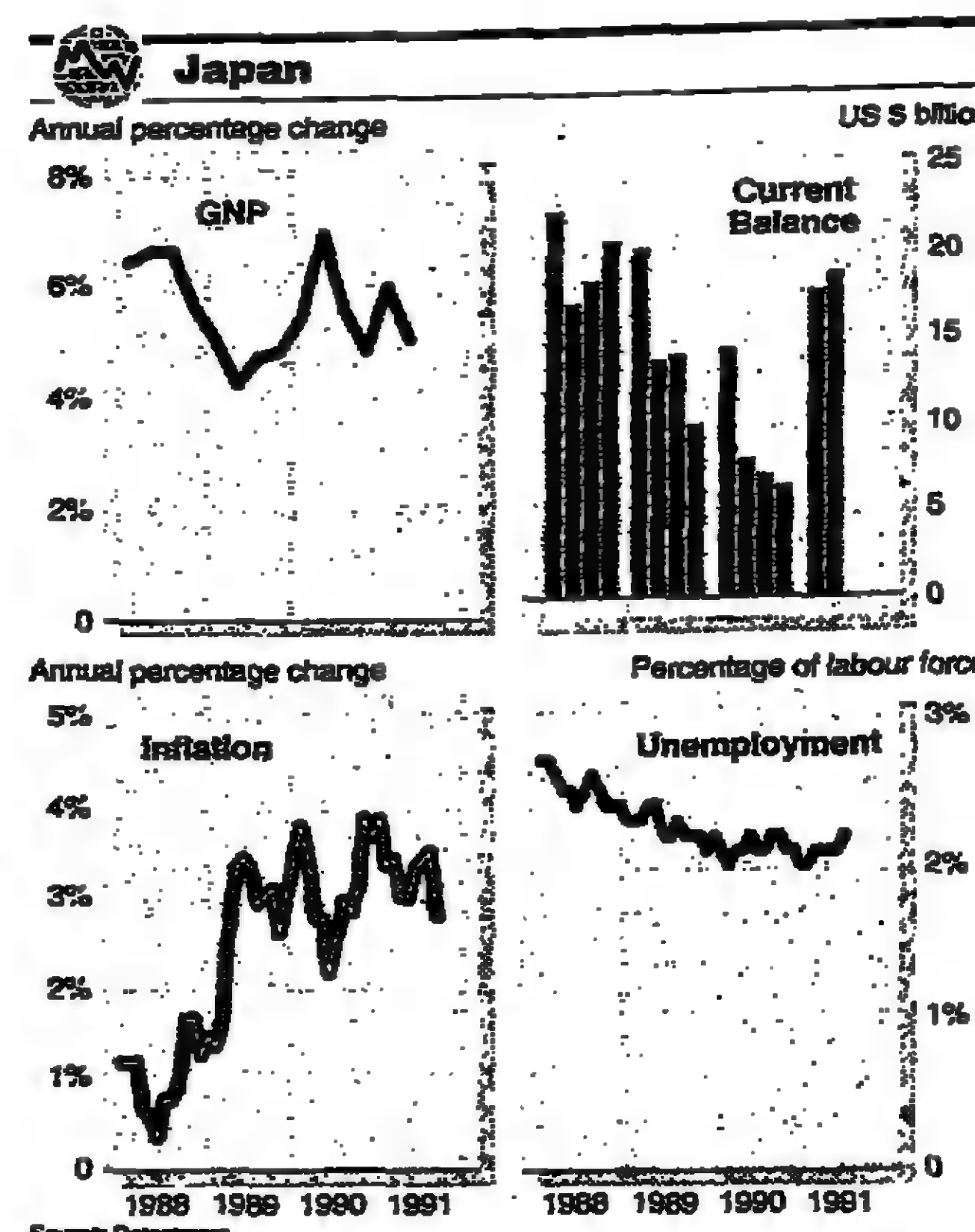
There could be more such announcements in the next few months as the Japanese economy slows down in response to high interest rates, weakening demand and sluggish growth in the world economy.

But even though the decisions of individual companies could sometimes have a serious impact on the groups themselves and on their suppliers and customers, the overall deceleration is likely to be gradual. Mr Yasushi Mieno, governor of the Bank of Japan, has confounded his critics: the tight money policy which he has pursued for the past two years looks set to achieve his twin goals of curbing inflation and curbing speculative fever in financial and property markets without plunging the real economy into recession.

Certainly, there have been some very severe shocks in the financial economy - bankruptcies of property and stock market investment companies have climbed to record levels. Banks and other creditors will have to live for some years with a still-growing burden of doubtful debts. Moreover, the debris left by the financial boom contains evidence of some very damaging scandals, which will undermine the reputation of Japan's financial community for a long time.

More nasty surprises may be in store. So far, the authorities have had to organise rescues only for small and medium-sized financial institutions. But the weight of bad debts may yet strain the resources of some larger groups. Nevertheless, the prospect of a system-wide collapse, of which some of Mr Mieno's critics once warned, now seems remote.

Moreover, the financial shocks are taking place in an economy which is still growing, albeit at a slowing pace. In other words, the real economy month by month is becoming more able to absorb the consid-



erable damage wrought by past financial excess.

Last month, the economy set a record for the longest period of sustained expansion in modern Japanese economic history. It clocked up 56 months of growth, exceeding 57 months recorded in the high-growth era of the 1960s. As Mr Kenneth Courtes, senior economist at Deutsche Bank in Tokyo, points out: "The force of this expansion has been so massive that the economy is today larger by the equivalent of the annual French GNP than it was 56 months ago."

Indicators seem to be moving in the direction desired by the central bank. Latest GNP data showed that the economy grew in the second quarter of 1991 at an annualised rate of 2 per cent from the January-March period, down from an exaggeratedly high gain of 11 per cent in the first quarter.

The central bank's survey of business confidence published last month showed a decline in the confidence index from 36 in May to 27 - a result officials

said was consistent with gradual economic slow down.

Inflation is declining. Consumer prices in Tokyo last month rose by around 2.8 per cent, falling below the 3 per cent level for the first time in a year. Central bank officials say that inflationary pressures remain strong in areas most affected by labour shortages - notably services. But they believe that prices are now firmly under control.

Also, government statistics have begun to record the widely-reported decline in property prices. According to a government survey carried out in July in Tokyo and Osaka, the two big cities most affected by the price explosion, land prices have fallen in the past year by 1.5 and 15 per cent.

Nevertheless, some private sector economists believe the central bank's view is too optimistic. They argue that the government's target for economic growth in the year to the end of March of 3.8 per cent is slipping out of reach. They see 3 to 3.5 per cent as more

likely. Certain industries offer ample evidence that the slowdown may be more severe than the government and the central bank expect. Housing starts this year are likely to be sharply down from 1.7m in 1990 to around 1.4m, the lowest figure since 1986. Vehicle sales are also falling steadily - forcing makers to cut production and postpone investments.

The outlook is also poor for semiconductors, machine tools and luxury consumer goods, including fashions and perfumes. But, even taking all these into account, the authorities conclude that the overall economy is unlikely to plunge into recession, pointing to strong growth in consumer service industries and in new electronics products.

Exports have also held up well, despite the worldwide economic slow down. Asian countries continue to buy capital goods for their factories; Germany is sucking in cars and other products for sale in its eastern territories; exports to the US have been weak but are expected to recover when the American economy picks up at the end of the year. Combined with a slowing of imports, export growth could push Japan's trade surplus from \$63bn last year to \$66bn in 1991 and about \$100bn next year, according to Nomura Research Institute, research arm of Nomura Securities. Officials at the Ministry of International Trade and Industry fear fresh trade disputes.

For both economic and political reasons, then, the authorities need to maintain domestic economic growth without jeopardising their victories over inflation and speculative investment. The central bank cut the Official Discount Rate in July from 6 per cent to 5.5 per cent and have been gently nudging down market rates ever since, eroding the gap between the official and market rates in preparation for further cuts in the ODR. At least once more reduction is expected before the end of the year. Its size will depend critically on whether the central bank's fears of a possible recession outweigh its concerns about inflation and speculation.

Stefan Wagstyl

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FINANCIAL HIGHLIGHTS

UNAUDITED AS OF SEPTEMBER 30, 1991

	Sept 30 1991 SR '000	Sept 30 1990 SR '000
Assets		
Cash and Due from Banks	11,228,376	10,695,739
Loans and Advances (net)	9,625,510	7,387,616
Bonds and Securities	11,374,349	7,094,159
Other Assets	1,589,545	1,551,269
Total Assets	33,817,780	26,728,783
Liabilities and Shareholders' Funds		
Customer Deposits	26,463,964	19,799,524
Due to Banks	3,468,170	3,837,638
Other Liabilities	1,201,873	780,832
Shareholders' Funds	2,683,773	2,310,789
Total Liabilities and Shareholders' Funds	33,817,780	26,728,783
Contra Accounts	38,416,040	28,414,499
Statement of Earnings		
Operating Revenue	903,285	714,414
Less: Operating Expenses	(350,167)	(280,695)
Total Operating Income	553,118	433,719
Transfer to Reserves	(37,646)	(52,683)
Net Income for the nine months ended Sept 30, 1991	515,472	381,036

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BRITAIN

Uncertainties abound

THERE can be little doubt that the UK economy is on the mend. But uncertainties abound as to the shape and strength of the recovery.

For the Conservative government, which has to fight an election by June 1992, this last point is highly important. It would rather go to the polls with the economy expanding at a healthy rate, rather than seek a mandate from the electorate during a period when a sustained upturn still looks some way off.

In recent weeks Mr Norman Lamont, Chancellor of the Exchequer, has been able to point increasingly confidently to indicators that the recession which started around mid-1990 is trailing off. But even the brainiest economic forecaster is unlikely to help him very much on the prospects for next year.

On the positive side for those looking for a recovery, the decline in manufacturing output appears to have just about halted, and consumer confidence is rising, albeit slowly.

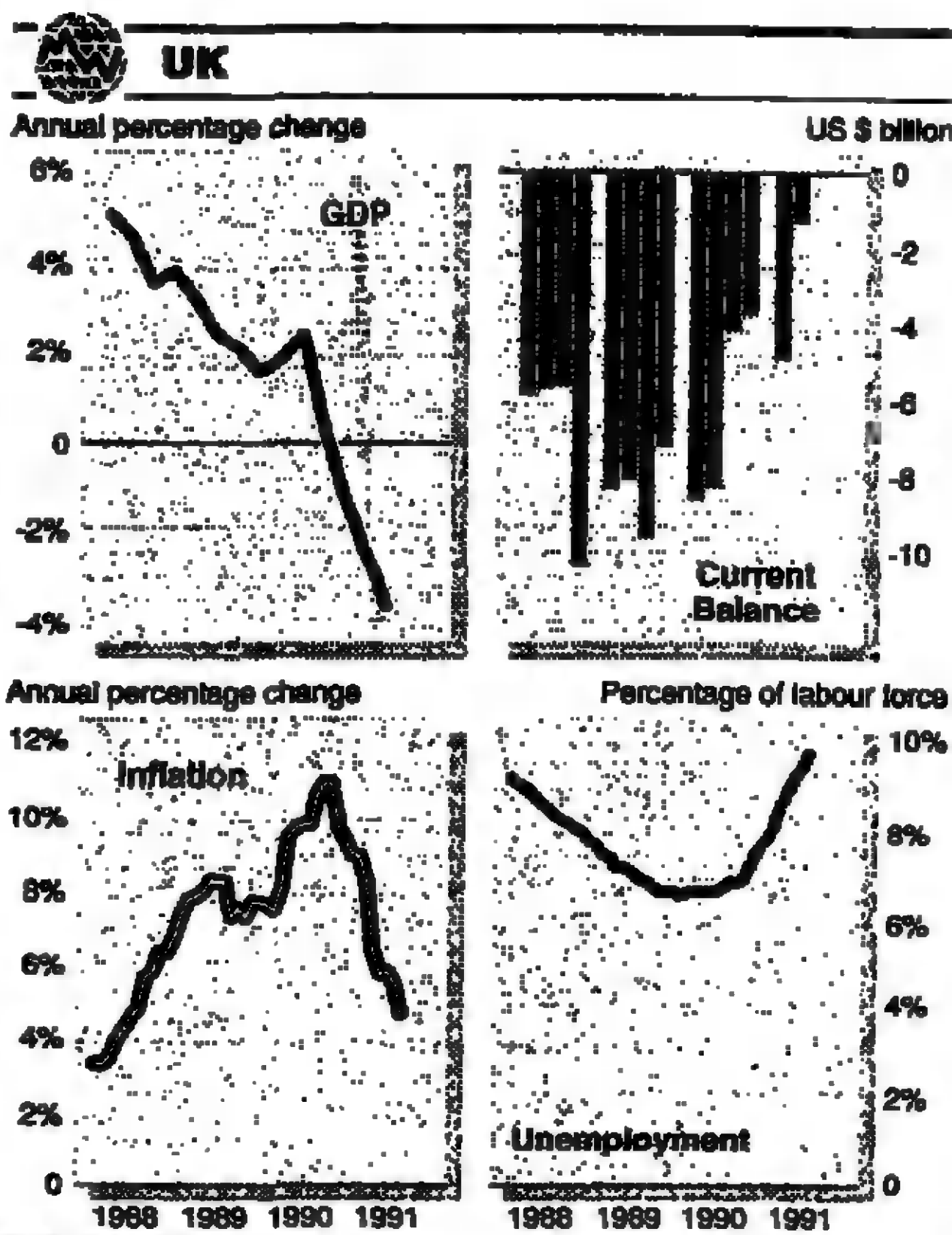
Export volumes rose by a creditable 6.5 per cent in the three months ending in August compared with the equivalent period in 1990. This has boosted hopes that increased overseas demand for UK-produced goods could lift Britain into a period of steady growth during the early to mid 1990s.

Encouragingly for Mr Lamont, other statistics point to a slowing in the rate of contraction of the economy as a whole. Gross domestic product fell by 1.1 per cent and 1.2 per cent respectively in the third and fourth quarters of 1990, as compared in each case to the previous three-month period.

In the first quarter of 1991, the economy contracted by 0.9 per cent, while in the April-June period, the rate of decline was restricted to 0.6 per cent.

Another factor in the government's favour is that inflation, which as measured by the retail prices index peaked at an annual rate of nearly 11 per cent last autumn, was down to 4.7 per cent in August, and will probably fall to 4 per cent or less by the end of the year.

Much of the reduction was due to the effects of demand being squeezed out of the economy by the recession. However, with sterling's exchange



rate pegged by Britain's membership since last October of the European Monetary System's exchange rate mechanism, the government's belief is that from now on Britain will be "locked in" to a low rate of price increases.

According to the theory of how the EMS is supposed to work, this will happen through companies no longer being able to anticipate a devaluation of the pound to compensate them for high wage increases, and consequent loss of competitiveness.

The government is relying on two main factors helping the recovery which it believes will gradually unfold over the next year:

• The low-inflation background will encourage companies to invest in plants and buildings and to take on more workers, so laying the basis for steady growth.

• The successive cuts in bank base rates since February 1991 by a total of 3.5 percentage points - from 14 per cent to 10.5 per cent by early September - should stimulate demand over the next year.

Many independent economists share the expectations about an imminent end to the recession, which may show up in figures indicating a small amount of growth in the third quarter gross domestic product, and which are due to be announced in early November.

However, set against this generally rosy scenario are several more gloomy pointers, which could have a big effect in impeding economic growth in the next few years (and by implication could lessen the Conservative government's chances of an election victory).

One of the big question marks concerns consumer spending.

For it to take off, the savings ratio (savings as a proportion of income) would have to come down from its historically high levels of about 10 per cent at the beginning of 1991. However, even the Treasury's own economists think it unlikely the ratio will fall very much before the first half of 1992.

Another issue concerns rapidly rising unemployment, which has climbed 50 per cent since last autumn (from 1.6m to more than 2.4m).

This has cast a pall over the consumer sector, by making people more worried about possibly being out of a job, and thus less likely to increase spending.

Turning to the performance of industry, some sectors, especially cars and chemicals, have shown strong growth in the past six months, with high exports. In the car sector alone, partly due to the effects of Japanese vehicle factories newly set up in Britain, export volumes in the three months to August were up a staggering 47 per cent on the equivalent period in 1990.

In the June-August period of 1991, the export performance of manufacturers as a whole was so good that the sector had a small trade surplus, the first time this part of Britain's trade account has been in the black since 1982.

However, there is some doubt about whether these trends can be sustained, in the face of the likely slowdown in the next year or so in the economies of many of the European nations (especially Germany) which have increased their appetite for UK imports in the past 12 months.

A warning for the UK about its long-term future came in the annual review on the British economy by the 24-nation Organisation of Economic Co-operation and Development, published in August. This said the economy was in fundamentally good shape, but that the growth prospects could be jeopardised by shortages of important skills in industry and by poor training and education.

Backing up this point, Mr Wolfgang Reiche, an economist at the Brookings Institution in Washington, a US think-tank, says: "In the long run, a country needs to have a good basis in human capital - and Britain has not paid this enough attention."

As Mr Lamont considers the likely growth paths for the 1990s, this is an issue that seems certain to crop up in the consideration of what could go wrong.

Peter Marsh

AFTER three years of remarkably rapid economic growth, French popular self-confidence has been correspondingly hard hit by this year's steep downturn, which took everyone by surprise. A recovery should be on its way, but the government is determined not to be taken by surprise again, and is being ultra-cautious about the likely strength of the upturn.

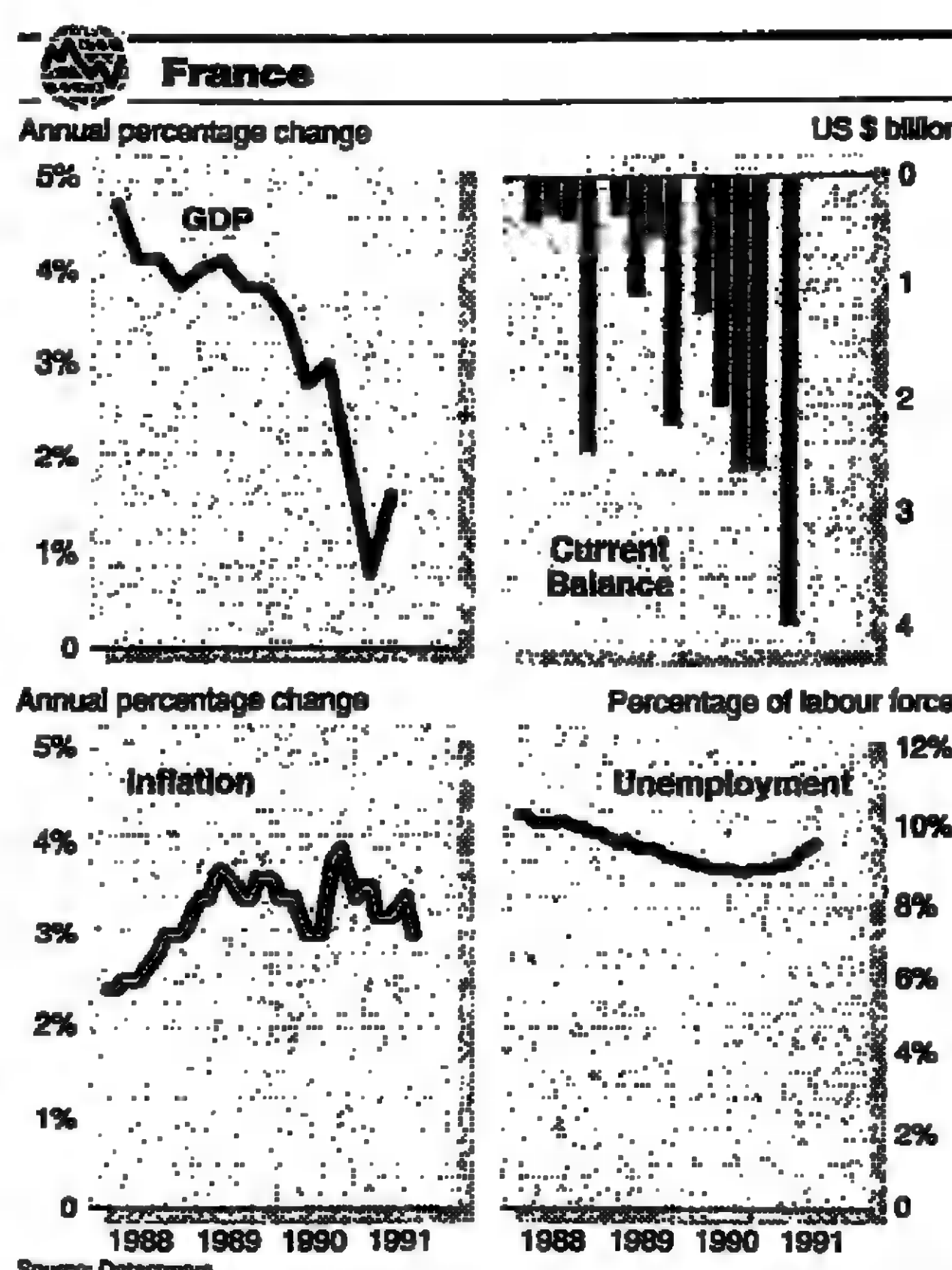
France has not been the only country to have been caught unawares by the current slowdown. A year ago, the Organisation for Economic Co-operation and Development (OECD) forecast that the industrialised world would have an economic growth rate in 1991 of 2.9 per cent; the latest OECD estimate for 1991, issued last July, revised this estimate downwards to 1.1 per cent.

In the case of France, the gap between forecast and outcome has been slightly less severe. A year ago, the government forecast a minimal slowdown, from growth of 2.6 per cent in 1990 to 2.7 per cent in 1991. In the event, the recession has been much sharper, with a growth rate for this year which is likely to work out at only 1.4 per cent.

On the principle of "once bitten, twice shy", the government is now playing safe by forecasting a rather modest upturn for next year. According to the OECD predictions, France ought to see a relatively steady recovery in 1992, with growth of 2.7 per cent; but the French Finance Ministry's budget calculations assume no more than 2.2 per cent.

The central reason for this extreme caution is that the priority assigned by the French to their consistent anti-inflation strategy has now been invested with the intensity of holy writ. When the depth of the slowdown became apparent, during the early months of this year, the government's first reaction was not to offset it by injecting a fiscal stimulus, but to cut back on government spending.

This economy drive was politically painful, however, and Mr Pierre Bédaride, the finance minister, does not want to make the same mistake twice running. In any case, the budget reductions were too little and too late to match the decline in tax revenues, which threw a spanner in the works of the ministry's long-term fiscal strategy. Every year for the past six years the French have been cutting their budget deficit, from a peak of 3.5 per cent of GDP in 1985, to 1.4 per cent in 1990. This was a process



FRANCE

Once bitten twice shy

which started under a Socialist government, continued for two years under a Gaullist government, and has remained unchanged since the return to power of the Socialists in 1988.

When the government drew up its budget for 1991, the deficit was to have come down to FF80bn, or 1.3 per cent of GDP. In the event, the recession has effectively reversed the previous downward trend, and the budget shortfall for 1991 is wider than originally bargained for, and may well work out at some FF100bn. With the hope of recovery next year, however, the government aims to return to the path of fiscal austerity with a deficit of just under FF90bn or 1.26 per cent of GDP.

The Finance Ministry's unwavering commitment to the objective of budgetary restraint is easily explained: it has paid off handsomely. Year in and year out, the inflation rate has steadily edged down-

wards, and it is now one of the lowest in the industrial world. The current rate of around 2.8 is expected to remain steady next year as well.

Most significant for the French has been the closing of the inflation gap between France and Germany, which is not merely regarded as the traditional benchmark for monetary stability in the European Community, but is also France's major trading partner in both directions. In 1980, the Franco-German inflation differential peaked at 6.7 per cent; last year it had shrunk to 0.6 per cent. This year, for the first time in living memory, French inflation has even slipped below the German rate.

As a result of this steady squeezing of inflation, the authorities claim that the economy is in tolerably good shape to stand up to the current slow-down, and well placed to take advantage of the recovery when it comes. One sign of the

current competitive strength of the economy is that French exporters have this year significantly increased their share of the German market.

The achievements of the anti-inflation policy have not been matched by comparable successes in dealing with the main structural problem, the high level of unemployment.

At 2.7m, or 9.4 per cent of the active population, the official French unemployment rate is one of the highest in western Europe. During the years of rapid growth it gradually receded, from 10.5 per cent to 8.9 per cent, but it is now rising again and could reach 3m this winter. The authorities have spent lavishly on job training and work experience schemes, but they have been baffled by how to bring the underlying rate of unemployment down to European levels.

One explanation is that the birth rate has been slower to decline in France than in other European countries, leading to a correspondingly high flow of job-seekers onto the market. Another thesis, increasingly the subject of official speculation, is that the SMIC minimum wage rates may be a deterrent to employment. But the most recent explanation, loudly canvassed by Mr Michel Charasse, the budget minister, is that the French statistics wildly exaggerate the real level of unemployment.

It is a fact that the French definition of unemployment is more elastic than the international norms: the latest budget figures invoke the standard definition of the International Labour Organisation (ILO) and thus represents the level of unemployment as only 2.4m. In more populist vein, Mr Charasse claims that 700,000 of the 2.7m in the unemployment figures are there under false pretences. But unless the authorities follow the British example and simply re-write the figures, the political fact they must deal with will continue to be high unemployment.

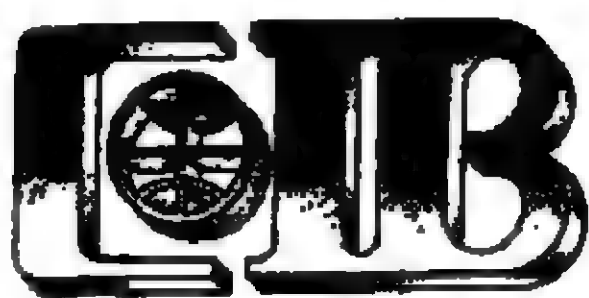
This fact will remain a political handicap unless very rapid economic growth returns. And it is a handicap which may well help to guarantee the defeat of the socialist government at the next general elections in the spring of 1993. Yet the paradox is that if one excludes the single issue of privatisation a conservative government would once again be likely to follow a general economic strategy which was indistinguishable from that of the Socialists.

Ian Davidson

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1	1	GENERAL MOTORS	U.S.	125,126.0	(1.5)
2	2	ROYAL DUTCH/SHELL GROUP	BRITAIN/NETH.	107,203.5	25.3
3	3	EXXON	U.S.	105,885.0	22.2
4	4	FORD MOTOR	U.S.	96,274.7	1.4
5	5	INT'L BUSINESS MACHINES	U.S.	69,018.0	8.8
6	6	TOYOTA MOTOR	JAPAN	64,516.1	6.7
7	7	IRI	ITALY	61,433.0	25.3
8	8	BRITISH PETROLEUM	BRITAIN	59,540.5	20.1
9	9	MOBIL	U.S.	58,770.0	15.1
10	10	GENERAL ELECTRIC	U.S.	58,414.0	5.1
11	11	DAIMLER-BENZ	GERMANY	54,259.2	33.1
12	12	HITACHI	JAPAN	50,685.8	10.1
13	13	FIAT	ITALY	47,751.6	3.1
14	14	SAATCHI & SAATCHI	U.S.	45,042.0	2.1
15	15	DAEWOO	SOUTH KOREA	44,323.0	2.1

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WORLD ECONOMY 6

David Buchan reports on developments within the EC

Convergence looms larger

MAIN INDICATORS OF NOMINAL CONVERGENCE PROBLEMS IN THE COMMUNITY IN 1991

	INFLATION		Gen. gov't net borrowing (% of GDP)	PUBLIC FINANCES		EXTERNAL ACCOUNTS	
	Deflator of private consumption	Nominal unit labour costs		Public debt as a percentage of GDP	Change from 1990	Current account balance (% of GDP)	National Savings (% of GDP)
Belgium	3.2	3.4	6.5	126.1	0.8	1.1	20.8
Denmark	2.4	1.4	1.3	62.3	-0.1	1.6	19.0
Germany	3.5	5.4	4.6	45.4	2.4	-0.1	23.4
Greece	18.0	14.2	15.3	86.0	-0.3	-5.0	13.8
Spain	5.8	5.7	2.7	44.5	0.3	-2.9	23.0
France	3.1	3.3	1.6	37.3	0.9	-0.9	20.1
Ireland	3.0	4.8	3.8	97.4	-2.2	2.2	21.7
Italy	6.3	6.9	10.1	103.3	2.6	-1.3	19.5
Luxembourg	3.5	2.6	-1.6	4.7	-1.6	25.4	57.4
Netherlands	2.8	3.4	4.8	78.8	0.3	4.0	24.9
Portugal	11.5	14.6	5.5	63.8	-3.5	-1.2	27.1
UK	6.5	8.2	2.2	44.5	1.3	-1.1	14.6
EC	5.0	5.9	4.8	80.0	1.4	-0.5	20.3

Source: 1991 forecasts of the Commission services

AFTER years of fruitless discussions by the Brussels Commission and the EC Council of Ministers - about the need for the weaker economies of the European Community to make their performance converge more closely with those of the stronger, there is at last a real stick and carrot to make this happen.

It is economic and monetary union (Emu). Negotiations on Emu now appear likely to come to a successful conclusion in December, barring upsets involving Britain's sovereignty problem or the general debate going on in parallel on European political union.

Therefore, the weaker economies - chiefly Italy, Greece, Portugal, but also to some extent Ireland and Spain - have suddenly woken up the threat that unless they buckle down to curb their public spending and inflation, they might not only miss the start of the planned currency union in the late 1990s, but have to stay out for some time.

Awareness of this has come at an awkward time. This year is expected to see a slowdown in growth of the EC economy to about 1.25 per cent, or half that recorded in 1990, and a rise in average unemployment to 8.5 per cent, according to the Commission's annual forecast, released in mid-summer.

Despite the slowdown in activity, inflation is expected to remain high, at an average annual rate of 5 per cent.

Some of this is due to rising prices in Germany. But in the area of public spending, where discipline will be needed in order not to undermine the common monetary policy in Emu, the Commission notes that, because of the slowdown, the trend of recent years towards reducing budget deficits has sadly come to an end.

All 12 states have now recognised, in the context of the Emu negotiations, the importance of convergence. Indeed 10 of them have now said they will submit "convergence" plans to Brussels for common discussion in Ecofin (the Council of Economics and Finance Ministers). The exceptions so far are France and Luxembourg. There is nothing special about these plans; they mostly consist of the standard three-to-five-year medium-term projections that governments always have on hand.

But three countries are in more detailed discussions with the Brussels Commission. There is now a joint Commission-Italian committee meeting regularly to review Rome's progress, or lack of it, in curbing its budget deficit. Portugal has always had regular macro-economic discussions with Brussels ever since it joined the Community. And Greece may have avoided going to the International Monetary Fund this year by taking an Ecofin Community loan instead, but the price of this has been supervision by Brussels every

bit as close as it would have been by the IMF.

Brussels' interim verdict on Greece, the only EC state with across-the-board economic problems, is not very good. "Greece's inflation is going down, its current account is better and reserves are rising", says one official, "but its budget deficit is still bad and nothing is happening on structural

reform". Yet there was little dissent when EC finance ministers held their autumnal informal meeting in September and agreed that each country must fulfil a series of convergence criteria before it could enter Emu. The idea of the Dutch presidency of the EC is that general definitions of these criteria will appear in the treaty itself - such as "a high degree

of price stability, which is apparent from a level of inflation which is close to that achieved by the member states with the best performance". A more precise definition of "close" would be written into an accompanying protocol.

One suggestion, made in the EC Monetary Committee which is working on this matter, is that the inflation rate of Emu-

eligible states must be within 2.5 percentage points of the best among them. Likewise, a debt to GDP ratio of 60 per cent is suggested. For Belgium, Ireland and Italy, with debt-GDP ratios of 100 per cent or more, to get down to that figure in less than a decade would be little short of miraculous.

In fact, the absolute level of a country's economic indica-

tors at any given time is not what matters, but rather the direction and speed with which the indicators are changing. However, there probably also has to be some check that a country cannot get into Emu simply because of a momentary improvement in its economic performance - which is why the Dutch have suggested convergence should be measured over a two-year period.

Ministers also appear to have settled their dispute over what sort of monetary body to set up during Emu's transitional second stage (billed, if all goes well, to last 1994-97).

Italy, France and the Commission have bowed to strong insistence by Germany, the Netherlands and (slightly on the sidelines) Britain, that in stage two there should only be a European Monetary Institute which would only co-ordinate the Twelve's national monetary policies - and that the European Central Bank should only be established when the decision to enter Emu's final stage has been taken and a single currency is in the minting.

But at least three other problems remain:

● Of by far the most political importance is the decision-making procedure to move from stage two to three. The nub of the problem is whether all countries must have a chance to "opt in" to Emu - as Britain would like - or whether all 12 are assumed to be in, unless for reasons of economic incapacity or political unwillingness they "opt out".

Britain's peculiar problem arises from the fact that, for political reasons, it does not want to be singled out in the special exemption clause which the other 11 are ready to grant it.

● While ministers may have agreed, broadly, on convergence criteria in the run-up to Emu, they have yet to tackle the hard question of how much economic discipline will be necessary to prevent monetary union being undermined, once it is established.

It is all very well to agree treaty language forbidding states to run excessive budget deficits, and forbidding the Euro-bank to bail profligate governments out. Such rules need sanctions. But what penalties can in reality be imposed on governments? Fines by Brussels?

● The right decision-making balance still has to be found on external exchange rate policy. At one extreme, it is clear that governments would decide what sort of (fixed or floating) party the Ecu should have the dollar or yen. At the other, it is settled that the Euro-bank would conduct day-to-day exchange market operations on its own.

But there are middle ground issues - what happens if defending a fixed rate against the dollar is inflationary? - which remain murky and need settling.

EASTERN EUROPE

Focus on privatisation

CREATING capitalism without capital and democracy without a stable middle class is proving a lot more complicated than was imagined when the ideological and physical barriers dividing Europe crumbled two years ago.

In some areas, progress has been faster than expected. The speed with which Poland and Hungary, for example, raised their exports to European Community and other hard currency markets in response to powerful price signals from devalued but internally convertible currencies and lower trade barriers has been impressive.

Likewise, the determination with which Czechoslovakia, Hungary and Poland, the so-called "Central European Three" (CET), have pushed ahead with plans for large-scale privatisation and re-drafted their statute books with EC-compatible legislation is remarkable.

But attempts to create conditions for domestic enterprise and attract foreign investment

while slimming down bureaucracies and closing loss-making enterprises is putting all the fragile new democratic governments and societies under immense strain.

The ethnic conflicts in Yugoslavia and the violent attack by Romanian miners on the Bucharest parliament are extreme examples of societies under economic and political stress. But throughout the region, rising unemployment and declining industrial production reflect the painful liquidation of obsolete and over-manned capacity at a far faster rate than new jobs can be created by local entrepreneurs - often tarred by association with the old communist regimes - or by foreign investment which remains very limited.

The problems of re-adjustment have been made much worse by the self-destructive collapse of the trade links with the east, artificially built up over 40 years, which followed the shift of inter-Comecon trade to a dollar basis after

January 1. In effect, east and central Europe has borne the brunt of the sharp reduction in Soviet imports from all sources.

Industrial production continues to fall throughout the region, although there are clear signs that the worst of the declines are over in former east Germany and Poland, where the initial contraction was harshest.

If optimistic noises about a construction-led boom developing in the five eastern provinces of Germany are correct, it could provide just the stimulus required to kick-start recovery in Poland and Czechoslovakia as well.

Significantly, foreign investors have made a bee-line for glass, cement and construction

material companies - especially in Czechoslovakia with its proximity to the east German industrial centres and relatively modern existing facilities such as the Sklo-Union glass works, taken over by Glaverbel of Belgium.

Czechoslovakia and Hungary remain the most favoured for foreign investment, with Czechoslovakia attracting nearly \$600m in the first half of this year while Hungary attracted \$580m in the first eight months compared with \$300m for the whole of 1990. Hungary's main problem remains its heavy foreign debt of about \$20bn gross while Poland has managed to shed 50 per cent of its \$33bn official debt burden through negotiations with the Paris Club of

creditor governments. Poland moved with surprising speed to privatise the retail and trade sector. Despite the attraction of nearly 40m potential consumers, however, the country has so far been less successful at attracting private investment. Where it has, the results have often been good.

But, despite investment by Fiat, Philips and other multinationals, most investment to date is frustratingly small scale for a country which needs foreign investment on a substantial scale to re-model an economy lumbered with too many large, obsolete plants.

This year, Poland has seen its strong 1990 trade surplus whittled away by a flood of imports, including many consumer items which could well

be made at home. The rise in imports reflected the zloty's effective re-valuation through a combination of domestic inflation and virtually fixed exchange rate.

Lower-than-expected receipts from more-difficult-than-expected privatisation meanwhile contributed to a rising budget deficit and higher-than-planned inflation. Failure to reach IMF targets resulted in a cut-off of planned disbursements from the three-year, \$1.7bn adjustment loan agreed earlier this year.

All countries in the region reached with relief to the fall-back of the Soviet camp. But it also gave a renewed sense of urgency behind the drive to forge closer links with the European Community and

speed up the process leading to association as a prelude to full membership before the end of the century.

The social explosion in Romania in late September underlined the particularly parlous state of the "southern tier" countries of Romania, Bulgaria, and Albania while Yugoslavia, formerly the most developed country in the sub-region, has been badly hit by the civil war.

If Slovenia and Croatia emerge as independent states from the wreckage of the old Yugoslav state they will try for EC membership. So will the three Baltic states of Latvia, Lithuania and Estonia which are also expected to try and hitch their star to the "fast-track" C3 countries rather than languish in the slow lane to which the southern tier countries have been relegated by the relative backwardness of their economies and their distance from the economic power centres of the continent.

The aim of eventual EC entry is a powerful focusing point. But it is now clear that bridging the enormous gap between the two sides of the formerly divided continent is more than a question of demolishing old factories, selling assets and encouraging private investment. The past two years have shown that what was once disparagingly referred to as communist propaganda as "the bourgeois system" is an extraordinarily complex structure of laws and institutions. The problem is that such societies were formed over generations. No-one really knows how to artificially re-create such conditions in a decade. Establishing and guaranteeing property rights is clearly crucial however and this means the fastest possible - and most comprehensive - privatisation of state or other collectively owned property. This is where attention is now focused.

Anthony Robinson

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WORLD ECONOMY 7

ASIA

Feeling the strain

DELEGATES attending this year's annual meetings of the International Monetary Fund and World Bank cannot fail to notice - in spite of specially declared public holidays - the strains placed by rapid economic growth on Bangkok's infrastructure.

The city is notorious for its traffic problems. The IMF itself - although it sees Thailand as a model for its economic restructuring policies over the past decade - recently published a study of the economy which noted: "Traffic conditions in Bangkok continue to deteriorate, with the average traffic speed down to 10 kilometres (6 miles) an hour, and chronic traffic jams commonplace; public transportation remains very limited."

The jams are not, however, an isolated irritation. They are a symptom of the challenges facing many Asian countries which are seeking to deal with the fruits of success. Their extraordinary rapid economic growth in the latter half of the 1980s has pushed infrastructure to the limit, and in some cases beyond.

For a number of countries, infrastructural problems have become potentially a significant barrier to future economic growth and to competitiveness in attracting foreign investment. Surmounting them will be an important part of the move to the next stage of development.

It would be wrong to draw too close a parallel between the rapidly industrialising countries of Asia. They differ vastly in size and in degree of development. Singapore's nearly 3m people have per capita income of over \$10,000, while the figure for Indonesia's 183m people is only \$500. South Korea is clearly facing a set of circumstances far removed from those of, for example, Hong Kong.

Yet despite setbacks in some countries, the region remains characterised by extraordinarily dynamic growth: cautious financial policies, prudent fiscal policies, promotion of export-oriented industries, attraction of foreign investment and emphasis on development of the private sector.

Over the past four years, the economic growth rate of Thailand has averaged 11 per cent, of Singapore and Korea 9.5 per

	1986	1987	1988	1989	1990
Hong Kong	11.9	13.9	7.9	2.3	2.3
Indonesia	5.9	4.9	5.7	7.4	7.0
Malaysia	1.2	5.2	8.9	8.8	8.4
Singapore	1.8	9.4	11.1	9.2	8.3
S. Korea	12.4	12.0	11.5	8.1	8.7
Taiwan	11.6	12.3	7.3	7.8	5.1
Thailand	4.5	9.5	13.2	12.0	10.0

Source: Asian Development Bank

cent. of Taiwan and Malaysia 8, and of Indonesia and Hong Kong over 6 per cent (although the colony's has been declining sharply). Inflation has been low in most of these countries - although accelerating in Hong Kong and Korea.

The shocks of the past year, such as the Gulf war and recession in some Western countries, have had differing effects in Asia, providing a temporary windfall for oil producers and boosting costs for oil importers. In general, however, the region has come through remarkably unscathed and remains poised for further dramatic growth.

The trend for Japanese companies to seek production bases in other Asian countries has increasingly been taken up by companies in Korea and Taiwan which have become substantial investors in Malaysia, Thailand and Indonesia - although the consequent imports of capital equipment, coupled with rising consumer demand reflecting greater prosperity, have put pressure on current account balances.

While the current account and inflationary problems are generally thought manageable through prudent policies, the rapidly growing but relatively less developed countries - Thailand, Malaysia and Indonesia - are increasingly facing structural barriers to growth. Over the longer term, so too are Korea and Taiwan which plan heavy spending on infrastructural development.

Singapore, given its small size, has been constantly alert to infrastructural needs, and Hong Kong's long-standing focus on such requirements is further illustrated by its project to build an airport linking with a massive new bridge, third harbour tunnel and new expressways, railway lines and

port facilities. The IMF study of Thailand, written by four Fund economists, says that although the impact of infrastructural bottlenecks on growth has so far been slight, "it is unlikely to remain so indefinitely unless corrective action is taken".

The economists say the problems are concentrated in the Bangkok region, but that substantial spending will also be required in the south and east of the country. They identify the main areas of development as:

- Roads and public transport. Projects include an elevated light railway, other trains, roads and expressways;
- Ports. New seaports are being built and a second Bangkok airport is planned;
- Telecommunications. The waiting list for telephone lines, at more than 1m, is increasing at three times the pace of installations;
- Utilities. Investment in electricity generation will boost production capacity which has not kept pace with growth in demand. There have been water shortages in Bangkok.

Similar problems are being experienced in other countries and in the same fields. However, bottlenecks do not occur only in physical infrastructure. In Malaysia and Thailand, human resources too have failed to keep pace with the growth and industrialisation of the economies. There is a shortage of skilled labour - particularly important if a transfer of technology is to be achieved by foreign investment. Heavy investment in particular areas, such as in the Kuala Lumpur, Johore and Penang regions of Malaysia, have virtually exhausted the supply of available labour.

The correction of these problems will require heavy spending by governments anxious not to run into fiscal and debt problems. Therefore, they will be hoping to channel domestic savings - the rate of savings is high in most countries - into funding new projects. This, in turn, will require further development and deregulation of local financial and capital markets which are still young.

Unless these challenges are met, foreign investors both within and outside the region will be looking increasingly at other places in which to develop their production bases: at India, now beginning to open up its economy and seek foreign capital; or at Vietnam, likely to see a huge influx as soon as relations with the US are normalised.

The task for economic planners is not easy. While keeping sound economic policies and seeking to remain competitive internationally, they must remember at the same time that significant portions of their population remain below the poverty line. Although the balance of economies has swung away from agriculture towards industry, governments ignore at their peril the large rural communities in which poverty rates are highest.

Alexander Nicoll

ENVIRONMENT and the economy are increasingly inseparable. Environment policies work best if the economics are right and the markets accept them; and policy makers are realising that economic policies are more acceptable if they take account of the environment.

World economic activity poses four risks to the environment: acid rain, ozone depletion, deforestation and the greenhouse effect, or global warming.

Rio de Janeiro will be the host city next June to the Earth Summit. There, the world's environmentalists and politicians will convene to decide what efforts should be made to tackle these risks - and many more - at the highest level.

In terms of economic policy-making now, it could be argued that the delay in the United Nations Conference on Environment and Development - the Earth Summit's official title - until next year has been a hindrance to concrete action. Although the participants are undoubtedly cranking into high gear at the moment - it is thought to be the forum for decisions and the strengthening of international co-operation - what has preceded it has seemed little more than procrastination.

In January, a meeting of the Organisation for Economic Co-operation and Development (OECD) environment ministers concluded that the biggest industrialised countries should "pursue an environment strategy for the 1990s based on



Threatening the environment: factory pollution in Hungary

THE ENVIRONMENT

Economics and 'green' issues

integrating economic and environmental decision-making and improving their environmental performance", with international co-operation in an increasingly interdependent world a priority.

The annual OECD ministerial meeting in June endorsed these "results" and welcomed the OECD's joint work with the International Energy Agency (IEA) on emission inventories, policy instruments and economic analysis of policy options.

The next venue for top-level international attention on the environment was the London

economic summit of the world's seven biggest industrialised economies in July. There, leaders debated the environment for only 10 minutes in the four-day event. The event was hijacked by the arrival of Soviet President Mikhail Gorbachev. Mr John Major, UK prime minister and chairman of the G7 summit, dealt with the issue with a few homely phrases and a plea for his counterparts to attend the Rio summit.

Environmentalists hopeful that this year would bring progress on economic instruments for the environment

have been largely disappointed.

However, last month the European Commission proposed a carbon tax. It said that the Community needed to introduce a package of energy-saving measures including a tax on energy - corresponding to about £10 on a barrel of oil - if the EC was to meet its target of capping carbon dioxide output at 1990 levels by the year 2000.

EC energy and finance ministers are considering the idea and the Netherlands, current holder of the EC presidency, is hoping governments will agree by the end of the year to ask Brussels to produce detailed proposals for negotiation.

Elsewhere, some progress on economic instruments is being made. The US has introduced the tradable permits - or emission reduction credits - into its Clean Air Bill and a tax on chlorofluorocarbons (CFCs), while the countries of northern Europe are considering "green" taxes. Germany has raised some energy taxes partly in order to finance the clean-up of the five states of East Germany.

But as the Earth Summit approaches, the G7 countries will have to progress faster. They are committed to produce an effective framework convention on climate change which addresses all "sources and sinks" for greenhouse gases. The G7 has also to agree on principles to work towards a framework convention to protect all sorts of forest.

Rachel Johnson

PROFILE: Helmut Schlesinger

Rough ride for Bundesbanker

In the city's IFO economic research institute. He joined the Bundesbank's directorate in 1972 after being its chief economist for eight years.

If Mr Karl Otto Pöhl had not decided to step down while only three years into his second eight-year term, Mr Schlesinger would have remained deputy president until the end of his career. As it is, he has taken over at a critical time for the Bundesbank, one of the world's most powerful central banks with an independence that is legally guaranteed.

In a year when inflation has already risen above 4 per cent, Mr Schlesinger has stressed the Bundesbank's intention of sticking to tight monetary policies to ensure that Germans do not become too tolerant of creeping inflation and thus induce a wage-price spiral.

This is also, he says, in the interests of countries such as the Netherlands, Austria, Switzerland, and Denmark, whose trade is closely tied to Germany's.

As well as the inflationary risks, he and his colleagues at



Schlesinger: determined

help pay for unity, have already added to inflationary pressures.

The latest evidence shows that the robust west German economy is slowing down, while that in the east seems at least to be picking up. By keeping monetary policy under strict control, therefore, the Bundesbank is treading a delicate path. With more tax rises on the way, including a one point rise in value added tax in 1993, inflation will receive a further impetus. Union negotiators have also been making aggressive noises.

Mr Schlesinger has not, therefore, taken over at the easiest of times. He appears determined to make the most of his two years at the top of the Bundesbank to keep Germany on the path of monetary and financial rectitude. It could be a rough ride.

Andrew Fisher



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WORLD ECONOMY 8

THE THIRD WORLD

Two vital influences

AFTER the "lost decade" of the 1980s, developing countries are looking ahead to faster growth over the next decade during which per capita incomes could rise by almost 5 per cent annually.

That is the modestly upbeat scenario projected by the World Bank although it warns the going will not be easy, especially since the decade started poorly with estimated GDP growth of no more than 2.3 per cent a year in 1990/91.

Whether output growth can accelerate to offset the ground lost in the first two years and still average 5 per cent will depend on the combination of external influences, especially the growth rate of industrialised countries, and efficient implementation of improved domestic policies, particularly in sub-Saharan Africa.

Domestic policy aside, Third World economic growth will be driven by two vital influences - trade and finance. The World Bank's baseline scenario assumes trade growing faster than in the 1980s, although many developing country governments are understandably sceptical about prospects for the Uruguay Round of GATT (General Agreement on Tariffs and Trade) talks.

But developing country output cannot grow without substantially higher imports, especially in the debt-stressed economies of Latin America and Africa where protracted import compression has left a legacy of ageing and obsolete capital equipment and in Africa, a fast-deteriorating infrastructure.

Import volumes must grow at 6 per cent a year in the 1990s - up from 2.3 per cent a year - an ambitious, if not overly optimistic, target, given predictions that there will be no terms-of-trade improvement.

In this situation, much will depend on the flow of external finance and debt-relief programmes. Most assessments rule out commercial bank lending - other than to a handful of countries, mainly East Asia, along with Chile, Mexico and Venezuela.

Foreign direct investment

flows are projected to increase from \$22bn last year to an average of \$30bn a year during the 1991-95 period. The Bank forecasts net flows of approximately \$105bn annually to the developing world of which \$60bn will be aid.

Yet last month's report by Mr Javier Pérez de Cuéllar, the UN Secretary-General, "Economic Crisis in Africa," argues for net aid flows to Africa alone of at least \$40bn a year, topped up by debt relief. The incompatibility of these two sets of figures, even without taking east European demand for capital into account, highlights the need for developing countries to attract foreign investment, boost domestic savings and encourage the return of flight capital.

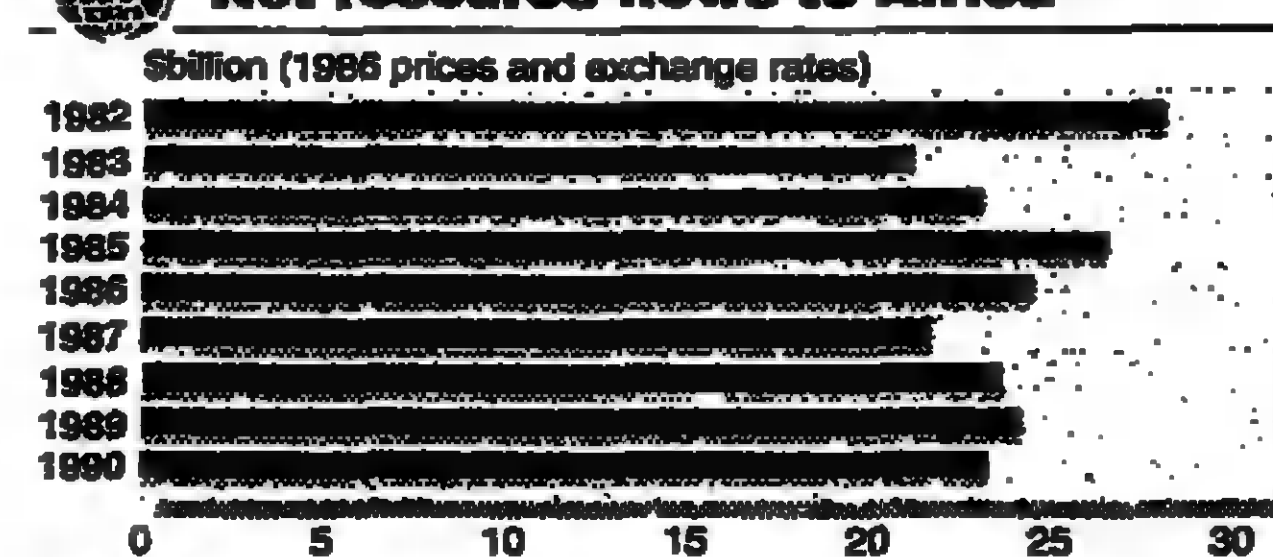
Capital flows will support a balance-of-payments deficit for all developing countries in the order of 1.5 per cent of GDP, which casts doubt on the viability of a 5 per cent growth rate because the investment and import demand associated with faster growth implies a significantly larger current payments deficit.

While the worst is past on the debt front - except in sub-Saharan Africa - the debt crisis has still some way to run. Arrears continue to accumulate, but in the three years to 1990, debt forgiveness programmes reduced the debt of low-income countries by some \$5bn or 11.6 per cent of total bilateral debt.

Sub-Saharan Africa's debt profile continues to deteriorate. According to the UN, the debt/GDP ratio rose from 74 per cent in 1986 to 113 per cent in 1990, while scheduled debt servicing absorbs almost 30 per cent of African export earnings. In fact, no more than 60 per cent of that debt-service is being paid, with the balance being rescheduled or the accumulation of arrears.

Debt forgiveness in the past three years totals some \$2bn from a debt stock of \$148bn, but the French promise to forgive \$2.4bn owed by the 35 poorest African countries, and similar pledges by the US (\$1.4bn) and Italy (\$1bn) should slow the growth of regional

Net resource flows to Africa



Growth in Developing Countries: Performance and prospects

Region	1985-89	1990-95	Baseline forecast for 1990s
East Asia	7.2	7.9	6.7
South Asia	4.2	5.4	4.7
Latin America	4.3	1.7	3.8
Middle-East, North Africa and Europe	4.2	2.5	3.6
Sub-Saharan Africa	3.2	2.0	3.6
All LDCs	4.7	3/7	5.9

Source: World Bank

debt very significantly.

While 17 of the 19 countries to have benefited from the so-called Toronto Terms for easing Third World debt have been African, the scale of relief has been limited. The 15 countries benefitting from the scheme in 1989 saved a mere \$50m in interest payments - less than 2 per cent of their debt-service obligations.

In his recent report, Mr Pérez de Cuéllar asked the UN to cancel all bilateral debt (\$56bn for sub-Saharan Africa) and export credits, and suggested the 40 per cent owed to multilateral institutions such as the IMF and World Bank should be substantially reduced with the help of the big donors.

Such proposals lack realism at a time when the US and Japanese financial systems are under stress, when there is a huge demand for capital for east Europe and when many voters in Sweden, one of the world's most generous donor nations, have voted for aid reductions.

The bulk of the generally gloomy and unrealistic UN report on Africa's economic crisis - it projects growth of 6 per cent a year against the World Bank's 3.6 per cent - is taken up with what the international community must do to ease the continent's plight.

Adjustment, it seems, is more the other fellow's problem than Africa's. Little attention is paid to the urgent need for domestic policy reform by African coun-

tries themselves. It would help, too, if there were a greater willingness on the other side of the fence - at the World Bank - to acknowledge the failure of many of its African policies. The recent claim - by Mr Edward Jaycox, who heads its African operations - that structural adjustment is working in Ghana, Togo and Tanzania is not supported by independent researchers, while numerous studies highlight the failure of reform programmes to revive private investment, domestic as well as foreign.

African countries where structural adjustment had some limited success, such as Ghana and Tanzania, are those where the donors are pumping in upwards of \$900m annually, with precious little evidence to suggest that these inflows are being translated into self-sustaining expansion.

In the next few years, sub-Saharan Africa will be the testing ground both for the international community's debt strategy and for structural adjustment.

The World Bank desperately needs a success story and the news that Zimbabwe - its latest recruit and one of its last hopes for success - has been forced to turn to the IMF for an enhanced structural adjustment facility to avert a foreign exchange crisis, can only deepen pessimism about prospects for African economic recovery.

Tony Hawkins

Peter Norman examines some of the problems of immigration

Difficult economic challenge

THEY looked like ants, crowding every available space on the rusting freighters that brought them to the southern Italian port of Bari.

But the hundreds of Albanians who in August crossed the Adriatic Sea in the hope of a better life in the European Community were more than a local problem for the Italian police. They symbolised one of the most difficult economic and social challenges facing governments in the industrialised world.

The collapse of communism in eastern Europe and the former Soviet Union, rapid population growth in the Third World and the growth of cheap air travel have combined to push immigration rapidly up the agenda of international economic policy makers.

This year, for the first time, all 24 industrialised member states of the Organisation for Economic Co-operation and Development are expected to be receiving countries for immigrants, most of whom will come from outside the OECD.

Nations such as Italy, Spain and Portugal, which have traditionally sent people to other parts of the globe, are facing a growing inflow of mainly illegal, work-hungry immigrants from North Africa and countries further afield such as Senegal and Sri Lanka.

The UN commission for refugees has estimated that there is a latent migratory potential of 25m people in the Soviet Union. Some estimates suggest emigration from the Soviet Union and eastern Europe could average 2m people a year for much of the 1990s, with perhaps 500,000 people a year heading for Germany.

Countries which have traditionally welcomed immigrants, such as the US and Australia, are acting to prevent big inflows of unskilled people.

Australia recently revised the aims of its immigration policy to place greater emphasis on increasing its intake of skilled immigrants and businessmen. The US has for years fought a losing battle to prevent illegal immigrants crossing its border with Mexico. The US Immigration Act of November 1990, while providing for an increase of one third in the annual inflow of permanent immigrants, will result in the issue of a larger number of visas for skilled workers and businessmen wanting to invest and create jobs in the US.

The prosperity of nations such as the US, Canada and Australia is a reminder that

ASYLUM SEEKER INFLOWS

	1983	1985	1987	1989	Average rise p.a.
Austria	5,898	6,724	11,406	21,882	24.4%
France	22,285	28,809	27,868	61,372	18.4%
Germany	18,737	73,832	57,379	121,318	35.3%
Netherlands	2,915	5,644	13,460	13,888	38.0%
Sweden	4,000	14,450	18,100	30,000	39.9%
Switzerland	7,886	9,703	10,913	24,425	20.7%
UK	4,296	5,444	5,160	15,330	23.9%

Source: OECD

immigration can bring significant economic benefits for the host country. West Germany's post-war economic miracle or *Wirtschaftswunder* - and the more recent German economic boom since 1987 - have been rooted in the successful absorption of immigrants from the east.

But the numbers seeking entry into the industrialised world are such that policy-makers are talking increasingly of action to stem the flow.

At the EC's Luxembourg summit in June, Mr John Major, Britain's prime minister, warned colleagues that failure to control illegal immigrants would play into the hands of the extreme political right. Chancellor Helmut Kohl of Germany predicted "a catastrophe" if the EC did not produce a common immigration policy by the autumn.

Problems associated with migration were discussed for the first time at the annual ministerial meeting of the OECD in June. The question crept onto the agenda of the Group of Seven economic summit in London in July.

During the first half of this year, three big international conferences were held in Vienna, Rome and Prague in which officials from the industrialised countries and the states experiencing an exodus of their populations discussed the problems of east-west and south-north migration.

Already there appears to be a consensus among the industrialised countries that they cannot absorb vast numbers of immigrants.

In the short term, immigration can impose economic strains on a host country. A large influx of immigrants can boost unemployment, putting a strain on public budgets. Immigration also tends to stimulate demand rather than supply, with adverse effects on inflation and the trade balance.

In the longer term, however, the economic effects of immigration are beneficial. Immi-

The Dutch, who took over the EC presidency on July 1, have declared that the harmonisation of asylum regulations in the EC is one of their priorities. But the surge in asylum-seekers in Europe from 14,000 in 1973 to 71,000 in 1985, and 500,000 by 1990 merely reflects the pressure of immigration in the face of increased controls on normal inflows.

Some countries such as Italy have bowed to the inevitable and legalised many of the illegal immigrants inside their borders. This has had the effect of bringing vulnerable groups under the protection of the law and social security regimes.

On the other side of the Atlantic, plans to include Mexico in the US-Canada free trade agreement could be the starting point for a longer term solution to the main immigration problem of the US. The planned North American free trade area should encourage investment in Mexico by US and Canadian-owned companies and so create jobs for people who otherwise might be tempted to seek their fortunes further north.

But in general the industrialised countries have so far been reluctant to draw such conclusions from the immigration flow. There are signs that dialogue and co-operation is growing between the receiving and sending countries. But there is little chance of the immigration problem being contained, let alone solved, until the industrialised countries decide to encourage economic development in, and trade with, those regions which so many young and not-so-young hopefuls quit each year.

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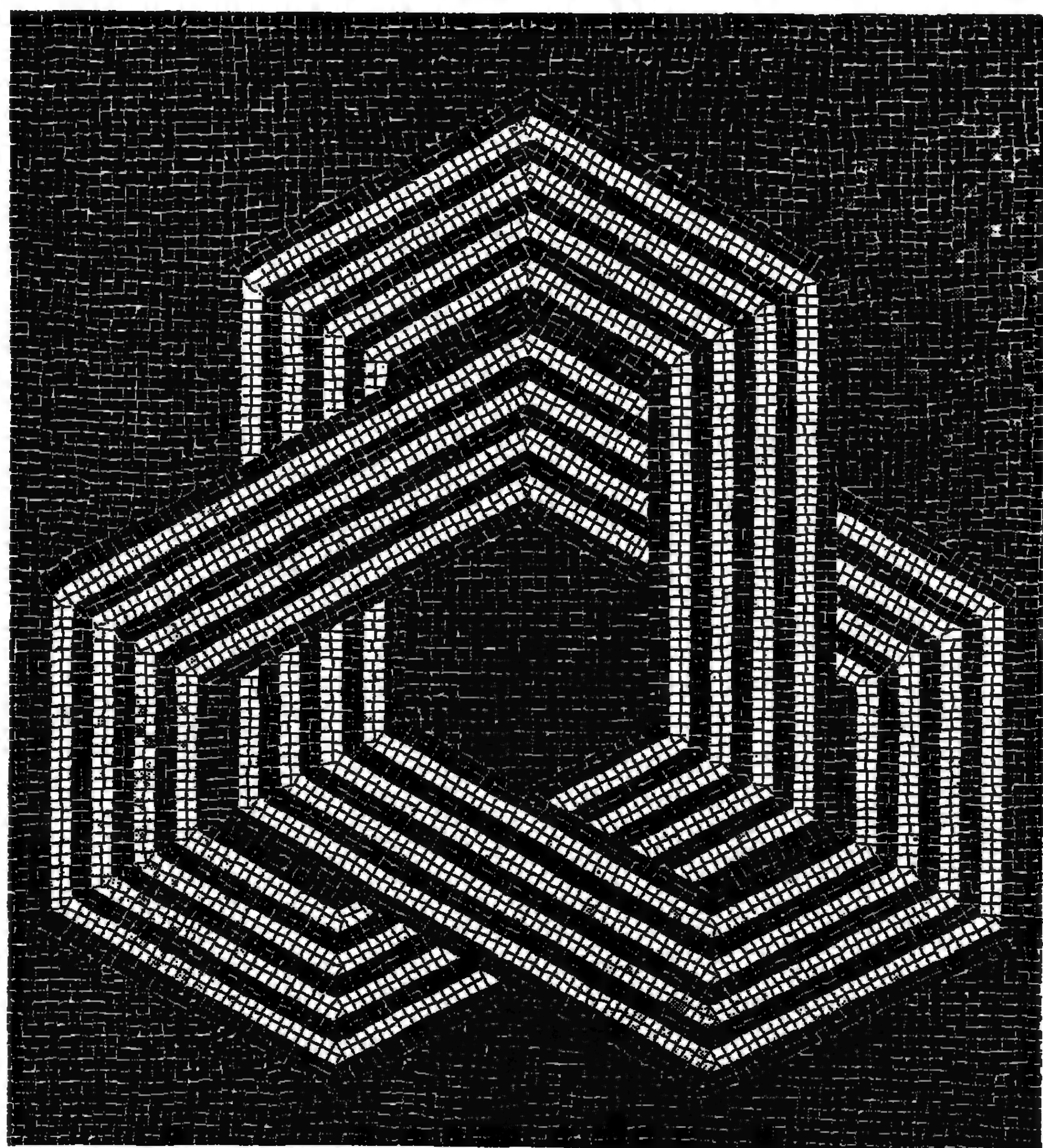
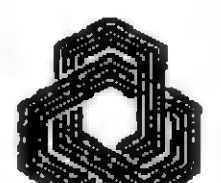
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BERMUDA

Monday October 14 1991

■ Politics and labour relations: tensions beneath the facade Page 2

■ The world's most popular domicile for captive insurance companies Page 4

SECTION IV



Clean, prosperous and safe — as well as expensive — the island state has an economy based on

tourism and international business. This winter unemployment may emerge, but Bermuda seems likely to escape serious damage from economic storms, says Barry Riley

Storms in the vicinity

IN BERMUDA you can buy a Big Mac, regular fries and a strawberry milk shake at McDonald's, but only on a Wednesday. It is that sort of place.

There is no income tax, but this picturesque little group of islands, hundreds of miles from anywhere in the middle of the Atlantic Ocean, is not a free-and-easy offshore paradise. Foreign exchange controls, a one-car-per-household limitation and some of the world's highest house prices (a simple condominium costs \$300,000) are among the burdens borne by Bermudians.

But it is clean, safe and very prosperous. It has turned its isolated position to its advantage. The latest census, taken in August, is likely to show that some 60,000 people live in Bermuda, including many thousands of immigrants attracted by its bustling economy.

They enjoy one of the highest living standards in the world. Over the past 10 years average incomes in Bermuda have climbed a long way above those in the US, the country to which the island is closest both

geographically and culturally. Just now, however, the unaccustomed shadow of recession hangs over Bermuda. Some say it is the worst economic setback since the war: gross domestic product could fall by anything between 1% and 3 per cent this year. Certainly there was nothing like it in the 1980s and there are doubts about whether this surprisingly rigid and unloosened economy can adjust to such straitened circumstances.

"The big problem at present is that incomes are not flexible downwards," says Mr Brian Archer, a British professor who has produced regular reports as a consultant to the Bermuda government.

But flexibility is essential for a little country which is wide open to the shock waves of a troubled world economy. Bermuda earns its living out of just two industries: tourism and international business.

The first of these has been badly hit by a combination of factors including fears arising from the Gulf War, and the recession in the US (where some 90 per cent of visitors come from). Fortunately, the



Bermuda may not be a free-and-easy paradise, but its geographical isolation has appeal

offshore business activities remain strong, although they do not provide employment for such a wide range of people as tourism does.

For tourists Bermuda is different: it has beauty and charm, and it is within easy reach of much of the eastern seaboard of the US, and of Canada. There are good reasons for thinking that the number of American visitors will recover next season as fears of travelling fade. Yet the continuing US recession is a worry, and Bermudians are aware that their country has become very expensive.

The complaints of visitors sampled in the departure lounge of the airport about prices are regularly reported in the Bermudian press. "We

charge five-star prices, but there isn't a single five-star hotel in Bermuda," points out one local observer.

Bermuda declines to match the price-cutting tactics of some of the Caribbean islands which are now competing hard for American tourist business. It is aiming for the top of the market. Other destinations may be cheaper, but Bermuda has spotless beaches and spectacular golf courses, while there are no beggars, pedlars, shanty towns or red light districts.

Perhaps, on the other hand, Bermuda risks being dull. Local church influence has been strong enough to suppress plans for a casino, or even for a proposed money-raising state lottery. Rigid

restrictions on road use mean that tourists are not permitted to hire cars and must potter around on scooters and mopeds, although maybe in a way that adds to the island's charm. In any case, the universal speed limit is just 35 kph (22 mph).

There are rigid controls on development and on amenities. The only McDonald's allowed in Bermuda is in the US Navy Air Base in the north of the island, and that is because it is on American sovereign territory. Bermudians have access only on Wednesdays.

While tourism has recovery potential, it has little scope for long-term growth. There simply is not the space. Consequently, the government is hoping to achieve continued

steady expansion of the international business sector. At the moment it is rather smaller than tourism in its economic contribution, but it is intended that in due course it should reach parity.

Much emphasis is placed on the high-quality image which Bermuda possesses as an offshore centre. It is recognised as being an expensive place to operate from, but on the other hand it has stayed free of drug scandals, banking crashes, political revolutions and the other common hazards of offshore jurisdictions.

The offshore insurance industry has been a remarkable success, moving well beyond the conventional tax haven criteria to develop a genuine critical mass of exper-

tise in reinsurance.

Now the government is moving tentatively to open up part of the banking sector so that international sources of business can be more freely tapped here, too. But this is not without resistance from one or two of the existing banks, which have for long enjoyed a highly protected position.

Bermuda's unique geographical position carries pluses and minuses. On the positive side, the ability of businessmen to catch an early flight to New York, and return the same night if they want to, has been very important to the insurance sector. But the US has been less hospitable in granting access to its banking or mutual fund markets.

The offshore trust business appears to have been focused much more upon Europe and south-east Asia. But Europe's own offshore centres have been refining their images in the past few years and it is notable that Bank of Bermuda has just announced that it plans to set up an operation in Dublin's International Financial Services Centre.

Still, Bermuda is safe and its geographical isolation can have appeal. "Some people would like to establish trusts here because it is that much further away from the European Community," suggests a Bermudian accountant. A lot of Hong Kong companies and wealthy individuals also appear to like Bermuda's distance from the major world economies.

On the other hand, there are many complaints about the inadequacy of the air links with Europe, with only a highly expensive British Airways service to Gatwick Airport, London, which is to be reduced to just two flights a week this winter. Tourism as well as business is threatened by the inadequacy of this connection.

Even the reliability of the daily New York flight during what is likely to be an unusually quiet forthcoming winter season is in question. These worries matter, because the easy availability of flights is important if the light-packed Bermudian population is to feel it has room to breathe. Although Bermuda is a Brit-

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Editorial production
Coral Bowman

ish dependent territory there are close links with the US. Large numbers of Bermudians get their advanced education there, or visit for medical treatment. Many services are not available within the territory's 204 square miles. "You have to go to the US to be cremated," comments a leading resident.

Most days the sun shines on Bermuda, highlighting the lush vegetation and the pastel-washed houses with the characteristic stepped white roofs, used to collect rainwater which must be stored beneath each property in the absence of a mains supply. Occasional rainstorms may not please the tourists but are regarded favourably by the locals — they are "good for de tank".

Economically and politically, however, these are difficult times. Bermuda has the ingredients for trouble, with tension between the black majority and the white minority that calls most of the economic, if not political, shots. There is a constant campaign against widespread "substance abuse". If unemployment begins to appear this winter, as some fear, there will be no social security framework to cope with it.

But last month the threatening Hurricane Claudette safely passed by. Very likely, Bermuda will escape serious damage from the economic storms, too.

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BERMUDA 2

Barry Riley reports on the political and labour relations scene

Tensions beneath the facade

BERMUDA PACKS a lot of politics into a small area. Indeed, Bermudians are fond of telling British visitors that if the UK had proportionately as many parliamentary seats as Bermuda has in its 40-member House of Assembly, the home country would have around 5,000 MPs.

Whether Bermuda, with its limited political resources, was wise in the 1980s to develop a two-party system on Westminster lines is a moot point, but it fits in with the confrontational nature of the labour market. The United Bermuda Party arose as a loose grouping of professional and business interests to counter the threat of the Progressive Labour Party. And the UBP has remained in power ever since self-government in 1968.

Currently the UBP, under Sir John Swan, the premier, has 22 seats (including the Speaker's) against the PLP's 15, with the other three members being independents or members of minority parties.

The government's position is comfortable, but the economy is suffering its worst dive for many years — since the war, some argue — and the next election would normally be called in the early part of 1993. It is therefore important for the fortunes of the UBP that there should be a strong economic recovery next year.

The economic squeeze has led to a crisis in the labour market. Bermuda is highly unionised, with over 8,000 union members, and the controversial Mr Ottewill Simmons, president of the dominant Bermuda



Sir John Swan: needs economic recovery next year

Industrial Union, is a powerful figure.

Last month, for example, he harangued government officials for several days at an arbitration hearing involving the pay of more than 1,000 government blue-collar workers. He accused the Finance Minis-

try of producing misleading statistics.

Repeatedly, Bermuda has had to bring in independent American arbitrators to sort out its pay disputes. In the blue-collar worker case the two sides were estimated to have invested a combined total of 3,000 man-days in negotiations which nevertheless finally remained deadlocked.

The government is nervous of taking a tough line on labour disputes because there are memories of serious social unrest in the past — most recently in 1977 — and the 60:40 black to white racial mix inevitably creates social tensions.

In fact, Bermuda is a peaceful place, but because it is so dependent on tourism and offshore finance any hint of instability could be very damaging. A go-slow at the docks earlier this year, which caused considerable inconvenience, pointed up the problem.

In the recent past, the economy has performed well enough for employers, including the government, to buy their way out of trouble. Now that option has disappeared. The government's response has been to set up a joint select

committee of the House of Assembly to examine labour market legislation.

But the committee will not report until next year. And according to Mrs Anne Cartwright-DeCouto, deputy premier: "While one can fine-tune labour legislation it is not legislation itself that is the only key to good labour relations."

For the Progressive Labour Party Mr Walter Roberts, the deputy leader, insists that the workers cannot be blamed for asking for a modest pay increase. He points out that a lot of Bermudian workers rely on having two jobs, and in many cases one of those has been lost — a prob-

Many workers relying on two jobs find that one of those has been lost

lem that will grow worse during the coming winter with its unusually high level of hotel industry lay-offs.

He criticises the "vested big business interests in the Cabinet" and the tight money policy of the banks. Meanwhile, many younger Bermudians facing average monthly mort-

gage payments of \$2,000 could get into trouble if the second job which has enabled them to cope with this burden is lost through the recession.

The PLP warns that the recession could make immigration — which is very heavily oriented towards whites — an important issue. There are more foreign-born than native-born whites in Bermuda.

Another controversial issue, independence, seems to have become less pressing, however. Mr Roberts says that first the PLP would want to reorganise the electoral system before going back to the people on the independence question.

Sir Desmond Langley, the Governor, makes it clear that the UK government would grant independence to Bermuda if it were convinced that it was favoured by a majority of Bermudians.

"Independence one day is inevitable," he says. But he adds: "They are a conservative people, and they have taken the view that they would sooner preserve the status quo for the time being."

Politicians point out that independence would bring substantial extra obligations in areas such as defence



The Governor: "Independence one day is inevitable"

and diplomacy, although on the other hand it might be possible to escape from the straitjacket of the Bermuda 2 aviation agreement which leaves airline access to the island mostly in the hands of the US and the UK.

Despite the continuing political

link with the UK, the major economic and cultural connections these days are with the US. Relations remain very good, and there seem to be no political problems over the US naval air station, where the lease still has some 40 years to run. "I doubt that there is anywhere in the world that the Americans are welcomed as much as in Bermuda," says the Governor.

However, there are some questions over the Americans' continuing need for such a base, at a time when one of its main functions, tracking the activities of Soviet nuclear submarines off the US coast, is becoming redundant. There is talk of a new Nato role for the base, but it will remain in some form.

"For the foreseeable future we don't see a phasing out of the US presence here," says Mrs Cartwright-DeCouto.

Bermudian politics inevitably have something of a small town flavour, with rows over problems such as airport terminal cost overruns and lobster fishing controls. Drug abuse is a growing difficulty, though Bermuda is scarcely unique in that.

A common complaint is that Bermuda is overgoverned, with too many ministers, too many restrictions and too many taxes (Bermuda may not have any income tax, but it is definitely not tax heaven). But the PLP does not seem likely to offer any less interference, and quite likely the reverse.

The problems of balancing the island's two industries: tourism and international business

Dial-twiddlers steer through a squeeze

"THEY ARE always seeking a new balance here, they are forever trying to recalibrate the dials," says one informed expatriate observer of the Bermudian economic scene.

Indeed, there has recently been an extreme case of this in the dispute over the number of cruise ship passengers. These reached over 150,000 in 1987 and 1988, causing unpopular levels of congestion, and ship arrivals were scaled back so as to be compatible with a target of 120,000 visitors for the 1990 season.

In the event only about 113,000 arrived, and in 1991 there has been a serious slump in the number of staying tourists. So the dial-twiddlers in the Bermuda government are attempting to boost cruise arrivals again, though such adjustments cannot be achieved at all quickly.

This kind of microeconomic interventionism may be unfashionable in bigger economies, but it has to be said that over the years Bermuda has been remarkably successful. It has carefully nurtured the growth of its two industries — tourism, which accounts for about 55 per cent of economic

activity, and international business, which chips in about 40 per cent. The contribution of the US Naval Air Station was estimated at 4 per cent in 1987.

Government policy is to aim at a rough equality of the two sectors, ideally through more

rapid growth in offshore business rather than because of actual contraction in tourism, although this year's tourist slump could balance up the sectors too soon and in the wrong way. Meanwhile, international business activity

seems to be holding up, and the government is aiming to boost the offshore trust side over the next year or two.

The 1980s proved to be a period of impressive economic growth, but the good times have abruptly come to a halt. Gross domestic product fell by about 1 per cent in the last fiscal year to March, and it is feared that a dismal tourist season will lead to a further decline of between 1.5 and 3 per cent for 1991-92.

Politicians and businessmen talk optimistically about a pick-up next spring, and indeed the impact of the Gulf War on tourism this year may have been quite exceptional. However, there are enduring problems. The very economic success of Bermuda has exposed it to greater competition.

Average earnings in Bermuda rose during the 1980s from rough parity with those

in the US to a level almost 50 per cent higher by 1990. For a country which is engaged in selling labour-intensive services largely to Americans, and which has a currency pegged to the US dollar, this is an uncomfortable trend which it may not be possible to address simply by pushing the tourist industry further upmarket.

In the short term, this is producing a crunch as the unstoppable momentum of wage demands from a highly unionised workforce comes up against the unarguable reality of falling national income. Stalled labour negotiations are being settled by a series of arbitrations at about 6 or 7 per cent, and although these pay settlements show a downward trend, they are still above inflation which dipped to 4.2 per cent in August.

Because the personal sector is taking a rising share of national income, there is a squeeze on investment and the balance of payments has slipped into deficit. Meanwhile, pay costs are putting pressure on the government's own finances, at a time when it has ambitious plans to spend on a new prison, a waste disposal facility and other projects.

The government ran a \$85m current surplus in 1990-91, covering most of its \$82m capital spending, but the projections of the overall deficit are being shifted much higher. Given that the government starts from a position of zero debt (though there is some \$80m of associated public sector borrowing) there will be no difficulty in raising the finance, but the wisdom of borrowing in US dollars to finance domestic spending can be questioned.

The self-imposed ceiling on government borrowing of 10 per cent of GDP — about \$185m — could be reached within a few years, officials accept.

Tourism's drop in income of possibly 6 to 8 per cent this

KEY FACTS		
Area	53 sq km	
Population	59,500 (1990 estimate)	
Head of State	The Queen represented by Sir Desmond Langley (governor)	
Currency	Bermuda dollar, at par with US dollar	
ECONOMY		
	1988	1990
Total GDP (\$m)	1,484*	n.a.
Real GDP growth (%)	1.5*	n.a.
GDP per capita (\$)	25,590*	n.a.
Components of GDP (%)		
Private Consumption	68.7*	
Total investment	19.5*	
Government Consumption	11.7*	n.a.
Exports	60.0*	
Imports	-59.8*	
Consumer prices (% change pa)	5.5	5.9
Employment by sector (%)		
Agriculture, fishing	1.5	1.6
Manufacturing, power, water	4.4	4.6
Construction	8.0	8.8
Wholesale & retail trade	15.3	15.6
Restaurants & hotels	17.2	17.4
Transport & communications	6.8	7.0
Finance, insurance & real estate	13.9	14.0
Other (mostly services)	32.9	33.0
Tourist arrivals (000s)	547	545
Int. Companies registered	6,776	7,002
Current Account Balance (\$m)	98	n.a.
Exports (\$m)	50.0	n.a.
Imports (\$m)	527.2	526.4
Trade Balance (\$m)	-477.2	n.a.
Main Trading Ptnrs ('89, % by value)		
Switzerland	85.1	
US	1.6	60.9
UK		10.2

* = 1988 figures. ** = Estimate

Source: Economist Intelligence Unit

* = 1988 figures. ** = Estimate

Source: Economist Intelligence Unit

bridge, head of the L.P. Guttridge property agency, residential property values have dropped by 12 to 15 per cent so far in 1991. Some local property developers are in trouble, and signs of trouble are beginning to appear in the mortgage business as delinquency rates start to increase. So far, however, the mortgage crisis is being handled through a renegotiation of terms rather than a wave of repossessions.

Some observers see the potential for a sharp financial squeeze generally in the coming winter, as the normal seasonal slowdown problems are exacerbated by the recession and the slump in the construction industry. Job totals were already shrinking last year (by 3 per cent) and there have recently been reports that some of the lower-paid expatriate workers, notably the Portuguese, have begun to leave. Hotel lay-offs this winter will certainly be much more extensive than normal.

There are no unemployment benefits in Bermuda, and the social consequences of a serious shake-out in the labour market could be serious. True,

A crunch as a highly unionised workforce comes up against falling national income

there is a big cushion of expatriates, who hold nearly a quarter of the jobs. But it is far from clear that Bermudians could, or would, take over jobs from the wide variety of variously skilled and qualified foreigners.

For a country which has repeatedly been able to afford to buy off trouble by means of expensive pay settlements in the past the current situation poses some awkward structural questions. All the same, Bermudians boast one of the highest income levels in the world, with a GNP of around \$25,000 per capita, so surely they ought to be able to tighten their belts just once in a while.

Barry Riley

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BUSINESS FACILITIES

A popular spot for conferences

AS AN offshore financial centre, Bermuda's business facilities and telecommunications links with the rest of the world are extensive. Ever since the 1988 US-Bermuda tax treaty, which allowed US businesses tax deductibility on meetings held on the island, Bermuda has been a popular spot for conferences and annual company get-togethers.

Among the blue-chip corporations that have held meetings in Bermuda recently are IBM and Jaguar - which launched a range of cars while on the island. The Tourism Ministry hopes the next big event will be the annual meeting of the main association of US life insurance companies.

Getting to Bermuda from the US is easy, from the UK less so. Seven big US airlines service the island: American, Continental, Delta, Northwest, Pan Am, United and US Air. All the carriers fly daily, and some, such as Pan Am's late Friday night and early Monday morning flights, allow for the possibility of regular commuting. Flights from the US eastern seaboard take less than two hours, and with the time difference, only one hour is actually lost in the air.

The only other airline that flies to Bermuda is British Airways, but it has decided to cut its flights from four to two a week for the coming winter. Moreover, flying from London to Bermuda direct is expensive because of the high demand and limited supply of seats.

BA's decision to halve the number of Bermuda flights has angered many Bermudians. Though another European airline may open up a route to the island, there are no firm plans at the moment. That means business travellers will either have to arrange their plans to fit around BA's limited schedule, or fly to the island on a US carrier via a US city. Despite the extra time and inconvenience, it can be cheaper and is an option increasingly used by businessmen.

Direct flying time from the UK to Bermuda is about seven and a half hours.

Once on the island, deciding where to stay is not too much of a problem, because most of the bigger hotels used by business visitors are sited within a few miles of Hamilton (the island itself is only 22 miles long and two miles wide). However, taxis are expensive and can be slow, with a speed limit of 20mph. One of the easiest ways to travel is by the island's network of ferries, which travel from various locations to Hamilton and back.

Of the island's main hotels, the biggest and best-known is the Southampton Princess, which overlooks the island's south shore. It has a range of conference rooms, the largest of which can accommodate up to 1,500 people at a time. The hotel itself has 600 rooms, and in the way of leisure facilities it has an 18-hole golf course, 11 tennis courts, a private beach club, indoor and outdoor pools and a health club.

A short ferry trip away, its sister hotel, the 450-room Princess in Hamilton, can also accommodate large business

groups, and its biggest area can take up to 1,000 people. The leisure amenities of the Southampton Princess are available to all guests, but the biggest selling-point for the business visitor is that the Hamilton Princess is only a few minutes' walk from the centre of the island's capital.

The Elbow Beach on the south shore is another big hotel, and after a major overhaul and extensive rebuilding planned for this winter, it will have a 20,000 sq ft convention centre. Other big hotels which can take business groups include the Sonesta Beach, the Marriott at Castle Harbour and the Belmont Hotel. A new large luxury hotel, which starts building later this year for the US group Ritz-Carlton, will have capacity for up to 1,200 convention guests, is due to open in the spring of 1994.

For individual business visitors or smaller meetings, there are plenty of smaller, more intimate hotels. Among the best are the Newstead (a short ferry ride across the harbour to Hamilton), the Glencoe Harbour Club, the Fourways Inn, the Palm Reef Hotel, and a bit farther away but in splendid seclusion, the Lantana and the Cambridge Beach.

For the business executive planning a longer stay in Bermuda, plenty of support is available from a large community of professional service providers. There are three main banks on the island, a host of law firms, 300 chartered accountants including representatives from the big six accountancy firms, scores of auditors and many computer technology consultants.

All the important companies are represented by the Bermuda International Business Association.

Communications links between Bermuda and the rest of the world are excellent, thanks to Cable & Wireless, the UK group with the exclusive responsibility for connecting the island to international telecommunications networks. Services provided to business (and residents) include reliable international telephone lines, telex, International Data Access Service, which allows subscribers in Bermuda to access computer data bases overseas, electronic mail, international leased circuits (these provide private, dedicated lines of communication for customers with large volumes of voice and data traffic), live teleconferencing, and a new videoconferencing facility. For the nostalgic, C&W offers a telegram service.

The biggest developments in communications in the past two years have been the arrival of PTAT (Private Transatlantic Telephone), a fibre optic submarine cable that links Bermuda with the UK, the US and Ireland, and CARAC, another fibre optic cable on the seabed that runs to Tortola and the British Virgin Islands to the south of Bermuda. The cables provide much more capacity, a clearer line (no echoes or time delays) for callers to and from Bermuda, and reliability.

Patrick Harverson

THE contribution made by international companies to Bermuda's economy is as important to the island's welfare as the income derived from its main industry, tourism.

Bermuda cannot afford to let either slip into permanent decline, so while tourism revenue has shrunk in the past year because of the US recession, the island's government has focused its energy on ensuring Bermuda remains an attractive location for international companies and on boosting the contributions made by the business sector.

One important step taken by the government to that end was the abolition last year of stamp duties, which had previously been paid by all exempted companies, if foreign concerns incorporated on the island and not subject to the 60 per cent Bermuda-ownership requirement, but which can

Stamp duties may have kept some larger businesses away

conduct business only overseas, not within Bermuda. The government chose abolition after it found that stamp duties on capital - levied both at the time of incorporation and on occasions when capital was increased - were not only unpopular, but may have been keeping some larger businesses away.

As Mr David Saul, the minister of finance, explained in his budget statement to

parliament last year: "Although some companies are prepared to pay substantial sums to incorporate in Bermuda, it is clear that many are not. For example, the stamp duty cost of incorporating a company with \$100m of capital is \$250,000. There are few shareholders who will accept a cost of that magnitude."

Other types of stamp duty were also proving a nuisance to foreign companies, and the government felt that the best answer was to abolish stamp duties outright. However, as is the way with all governments, what Bermuda gave with one hand, it took away with another.

Also announced in the budget was a rise in the hospital levy (a tax that pays for the island's hospital), and for the first time, the levying of an employment tax on international companies. The tax is currently 1 per cent of payroll, but will rise by a percentage point each year until it reaches its ceiling of 5 per cent.

The government also changed the structure of its company fee schedule to make it more progressive, so that larger companies pay larger fees. Under the new system, companies with capital of \$120,000 to \$1.2m pay a flat

annual fee of \$4,800, companies capitalised at \$1.2m to \$12m pay \$6,400, and those with capital of more than \$12m pay \$8,000. For the 86 per cent of companies that are registered in Bermuda but do not have physical presence on the island, company fees are the only payment required by the government.

Although the budget changes were intended to ease the burden of costs on international companies and make sure they did not receive unfair treatment compared to domestic firms, the government made a concession for insurance companies, which stood to lose out most under the reforms because of their size and the nature of their business. Special relief was granted to insurance firms when the annual insurance business fee was halved, from \$2,000 to \$1,000.

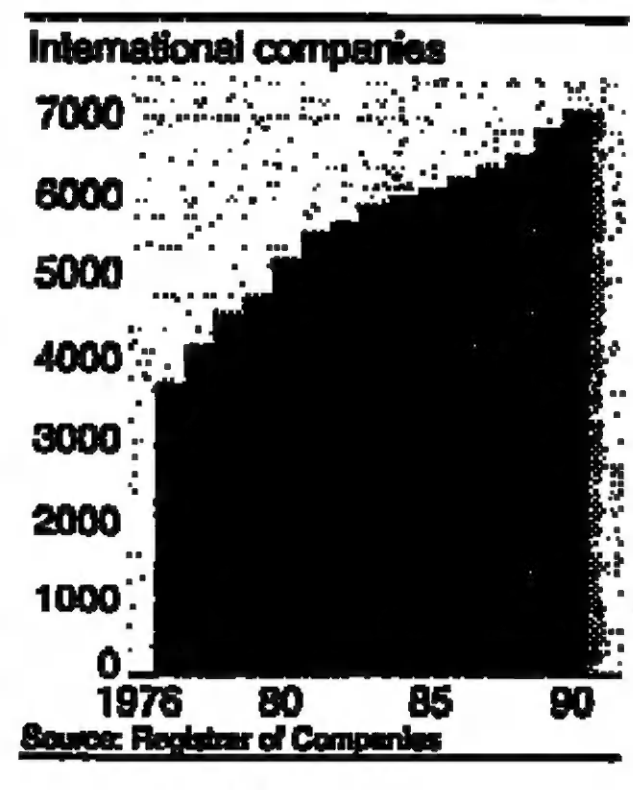
Mr Saul acknowledged that the budget changes did not meet with universal approval among members of the business community, and that the introduction of an employment tax for foreign companies was strongly resisted. Yet, it is unlikely that the government would have introduced the changes if it thought they would lead to an exodus, however small, of overseas firms

BERMUDA 3

Patrick Harverson on overseas companies in the economy

Welcome mat for foreigners

Companies on register



Source: Register of Companies

from the island. The government expects the tax reforms to bring in an extra \$2.4m in the current tax year. According to a study of the Bermuda economy which it commissioned last year, international companies paid the government \$15m in taxes, duties, fees, levies and licences in 1989. The data showed that the 5,776 international companies registered on the island spent \$314m in Bermuda, of which more than half was spent by insurance companies. In September 1991 there were some 7,400 international companies registered on the island. In 1989, the 270 international firms that had a physical pres-

ence in Bermuda employed 1,271 local residents, paying them \$32m in salaries (this averages out at over \$40,000 an employee, which helps explain why Bermuda has one of the highest rates of income per head in the world). Total business revenue, including secondary effects of spending by overseas firms, was \$938m, generating income of \$421m.

Since the total gross domestic product of Bermuda in 1989 was \$1.5bn, the importance of international companies and the business they bring to the island cannot be overstated.

Foreign companies locate in Bermuda for reasons that are relatively straightforward and have changed little over the years. In no particular order, Bermuda is attractive because there are no taxes on profits or income on the island. The regulatory system is sufficient to maintain a clean financial reputation, but flexible and unburdensome enough to leave companies free to concentrate on their business.

Political stability is an important factor, as is the quality of the infrastructure provided by the island's banks, accountants, lawyers and investment managers. Telecommunication links are excellent, and the US is less

than two hours away by air and the UK about seven hours away. Bermuda is one hour ahead of the US, and four to five hours behind the UK and the European continent, time differences which suit many companies which do business on both sides of the Atlantic.

The most common complaint about Bermuda is that it is a costly country to work and live in. High salaries and exemptions from most taxes, however, make it worthwhile for foreigners to put up with the expense of living on the island.

Corporate and personal investment holding companies make up the largest contingent of overseas firms, but few have offices on Bermuda or employ anyone locally. The industry with the biggest presence on the island is insurance. About 1,300 captives, reinsurers, and insurers registered in Bermuda wrote \$12bn worth of insurance

The industry with the biggest presence on the island is insurance

business in 1989, and owned \$44.5bn in assets.

After insurance, the next biggest contingent is the commercial trading companies, followed by shipping, natural resources, mutual funds and public finance firms. The fast growing sector of the past three years has been natural resources, and among the big names that run offices in Hamilton are Shell, Chevron and Alcan.

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BERMUDA 4

Patrick Harverson on a good year for the insurance industry

Attracting the captives

DESPITE competition from the likes of Vermont, the Cayman Islands, Dublin and the Isle of Man, Bermuda is more than holding its own as the world's most popular domicile for captive insurance companies.

In the first six months of this year, 32 captives were set up in Bermuda, and if that rate of growth is maintained, 1991 will be the best year for the insurance industry on the island since 1987, when 82 captives were formed.

The headline figure of new captive formations, however, does not tell the whole story. The number of net formations is just as important, and so far this year 21 Bermuda captives have been shut primarily because they had outlived their natural life and insurance costs in the commercial market were more competitive, rather than because they had proved a serious drain on their parent company's resources.

The net gain of 11 captives for Bermuda takes the total number registered on the island to 1,253, which compares with 1,312 in 1990 and 1,314 in 1989. If the pattern of the first six months is maintained for the rest of this year a three-year streak of net declines in the total number of captives on Bermuda - home to half of the world's 2,600-odd captives - will be broken.

This is significant because for the past few years captive insurance business on the established domiciles - Ber-

muda, the Cayman Islands, Barbados and the Bahamas - has been standing still, while the younger domiciles in Europe and the US have been forging ahead. Leading the battle against Bermuda and its Caribbean neighbours has been Luxembourg (a net increase of 53 new captives last year), Vermont (34), the Isle of Man (28), Dublin (23), and Guernsey (15).

Vermont, well-established as the main US onshore domicile and offering a sympathetic regulatory climate and an affordable premium tax structure, has proved a tough competitor for Bermuda, which has traditionally been the domicile of choice for US corporations seeking to set up a captive. As for the European locations, especially fast-growing Dublin and Luxembourg, they offer favourable tax regimes that are attractive to European and Japanese companies seeking to take advantage of the business opportunities created by the single European market.

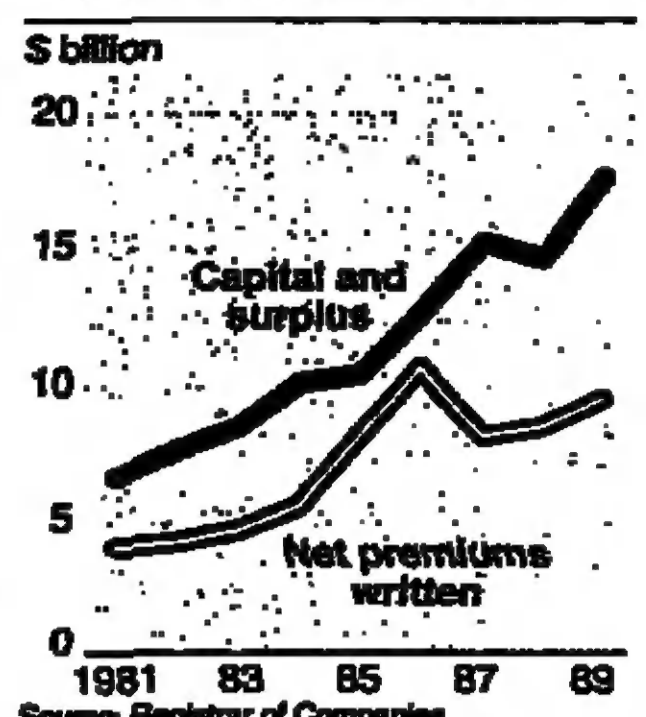
Bermuda, however, is fighting back, aided by a perception that the soft US insurance market may be on the verge of turning. Traditionally, companies set up captives when insurance rates in the commercial market are prohibitively high, while captives are a less popular form of risk management when insurance rates are low or soft.

Although evidence that premiums are beginning the long climb upward is sparse, US

companies which have recently established captives in Bermuda may be hoping to have programmes in place ready for the return of higher rates and a hostile insurance market.

Companies that have recently formed captives, or

Insurance market



Source: Registrar of Companies

which are thinking of forming captives, however, may have been more influenced by three recent decisions in US courts which went against the views of the Internal Revenue Service (IRS) on tax deductibility and captives.

The Sears, Harper and Amerco decisions were handed down on January 24 this year when the US Tax Court rejected the IRS's theory that captives are part of an "economic family". The IRS had argued that captive parents cannot deduct as expenses premiums paid to its captive, because the parent still retains the financial consequences of its own risks.

This was the first time the Tax Court had allowed for premium deductibility and it was a victory for captives in their long-running battle against the IRS to add to the 1989 judgment by a US appeal court that allowed hospital chain Humana to deduct premiums paid by its subsidiaries to the parent's captive.

The IRS has yet to appeal either Humana or the three 1991 decisions, which suggests it may have conceded defeat on the deductibility issue. Captive managers in Bermuda, however, are being cautious about the court judgments and what the longer-term response will be from the IRS, which has always taken a hostile stance on the issue of how captive insurance business is taxed.

Mr Roger Gillett, senior vice president at Johnson & Higgins (Bermuda), the island's biggest captive management company, would like to see more cases decided in captive owners' favour and some precedents established before claiming victory over the tax authorities. He fears that the IRS, thwarted in the courts, may try to legislate against the decisions.

But Mr Andrew Carr of another Bermuda captive manager, Marsh & McLennan, expected the court judgments to create a bigger stir. "I'm surprised more captives have not been formed to take advantage of the Humana decision," he says.

While these decisions have brightened the outlook for Bermuda's captive community, the attack by US legislators on fronting arrangements continues to cast a cloud.

Such arrangements (when a US company that owns a captive buys insurance from a licensed commercial US insurer, which then reinsures the risk offshore with that company's captive) are widely used by Bermuda's captives.

The National Association of Insurance Commissioners

(NAIC) in the US, however, is concerned that fronting could contribute to insurance insolvencies, and wants to prevent licensed US insurers from ceding risk to unlicensed insurers via fronting programmes. It originally proposed a law to ban fronting outright, but under pressure from US risk managers, insurers and brokers, it watered down its proposed restrictions, though it

Captive managers are worried that if the hardliners get their way, the restrictions could kill the use of fronting altogether

still plans to impose tougher reporting requirements on captives used in fronting arrangements.

Although Bermuda's captive managers are not opposed in principle to stricter reporting standards, they are worried that if the hardliners on the NAIC have their way, the restrictions will be so demanding as to kill the use of fronting altogether.

One of Bermuda's most active users of fronting arrangements is The Insurance Profit Center (IPC), a captive management company which rents captives out to corporations that would like to self-insure but do not want to commit capital and management energy to their own captive.

IPC owns Legion Insurance, a Pittsburgh-based insurer which provides the source of fronting arrangements, and Mr Robert Mulderig, president of IPC, says he would be comfortable with tougher reporting and financial requirements. However, he warns: "Introducing anything that attempts to prohibit [fronting] outright would not be an intelligent approach, and it would make no sense to interfere with the legitimate use by captives."

IPC has recently opened a captive management office in Dublin, a sign that Bermuda's captive community does not want to give up business to competing domiciles without a fight. The island's biggest captive managers such as Marsh & McLennan and Johnson & Higgins have also located offices in other domiciles, while still running all captive business from Bermuda.

One of the two big excess-liability insurers on Bermuda has also dipped its toes into international waters. Last October XL opened a Dublin-based subsidiary aimed at capitalising on the favourable tax treatment offered to European companies

by the Irish capital. Its main rival, ACE, has not yet decided to branch out into Europe, but has increased its marketing activities on the continent.

XL has cut a new path for itself in the past year, in March it decided to float its shares on the New York Stock Exchange after its shareholders, many of whom set up the company in 1986 during a severe liability insurance shortage, voted to take the holding company, Exel Ltd, public.

ACE and XL were set up because of the mid-1980s liability crisis, and since liability insurance rates have softened and cover has become more available, the two Bermuda companies have struggled to maintain the growth they enjoyed in the first few years of their lives. For ACE and XL, Europe could provide the growth opportunities to offset stagnating domestic business.

One of the most common voiced criticisms of Bermuda is the high costs of operating a business from the island. In a move to ease the cost burden, the government abolished stamp duties this year. The abolition should help attract more big captives to Bermuda (stamp duties hit big companies hardest and may have kept some large corporations away), although some of that money was clawed back when extra taxes were imposed on international companies in the form of a rise in the hospital levy.

THE STOCK EXCHANGE

Ping-pong in a sluggish market

SHOULD THE Bermuda Stock Exchange stop playing ping-pong and start entering a global business?

Every Tuesday, the weekly session of the exchange commences with a bizarre ceremony involving the three banks which run the market - the Bank of Bermuda, the Bank of N.T. Butterfield and Bermuda Commercial Bank. Three numbered ping-pong balls are drawn by representatives of each bank so as to establish the order in which they make their bids that particular week.

It is scarcely a dynamic market. The index has ranged sluggishly between 680 and 730 this year. Some 19 Bermudian companies are listed, with nearly 30 issues in all, includ-

ing preferred stock and bonds. Total market capitalisation is some \$550m, with a handful of bigger stocks dominating the list, notably the banks of Bermuda and Butterfield, Bermuda Electric Light and Bermuda Telephone.

There may be a chance to shake free from this backwoods image

But is there a chance to shake free from this backwoods image and set up a modern electronic trading system now owned by Reuters. He is setting up an independent stockbroking firm - only the second or third in the

Bermuda Monetary Authority. He points out that, for a start, some 100 Hong Kong companies have set up holding companies in Bermuda.

"One would imagine that there might be some interest if Bermuda provided a framework which provided for internationalisation of the stock exchange," he says. "A structure might be put into place to enable enhancement to international standards. It deserves to be looked at."

One local enthusiast is an expatriate American stockbroker, Mr Joseph Taussig, who was one of the founders of the Institut electronic trading system now owned by Reuters. He is setting up an independent stockbroking firm - only the second or third in the

island - called First Bermuda Securities and, to begin with, he sees a need to improve the local market for Bermudian stocks.

Looking ahead, however, he argues that an international Bermuda stock market could hope to exploit various niches. It could become a shadow Hong Kong exchange, for instance, in the run-up to the 1997 transfer of sovereignty to China, and elsewhere Bermuda could develop a kind of inter-dealer broking function for the major European and US markets.

Some in Bermuda point to the Bourse in Luxembourg as providing an example of the kind of specialist market which it might be possible to establish in the middle of the Atlan-

tic without the benefit of any economic hinterland.

Obviously, Bermuda would be able to offer tax-free dealing, and it could arrange its reporting and disclosure requirements so as to be attractive, although this would

It could become a shadow Hong Kong exchange in the run-up to 1997

have to be done with discretion if the New York or London markets were not to feel that their rulebooks were being undermined.

Doubters can point to an unhelpful precedent. Several years ago, an attempt was made to set up an electronic market in commodity futures contracts in Bermuda, called Index. That initiative failed.

But Mr Taussig has ambitions. "If securities traders here look at the international marketplace and there are anomalies, they may be able to facilitate the market," he says.

For the time being, however, they are still drawing ping-pong balls out of a hat on Tuesday mornings in Bermuda.

Barry Riley

Barry Riley looks at the professions

Dearth of local skills

WANTED: SEVERAL hundred Bermudian accountants. Urging young Bermudians to go into the profession last month, Mr Dudley Cottingham, chairman of the public relations committee of the Institute of Chartered Accountants of Bermuda, insisted that the common conception of accountants as dull and boring was "just not true". Last month, however, only seven students sat the final exams set by the Canadian Institute to which the ICAB is affiliated.

On typical pass rates, just three or four can be expected to have qualified when the results come out, which is not much for an institute with a membership of some 450. Though Mr Cottingham deplored the "alarming dearth" of Bermudians in accountancy, that does not mean that Bermuda is starved of financial skills. Quite the reverse, because all the big international accounting firms are represented and there are several small local firms, too. But only about 90 members of the institute are Bermudian, which means that local recruitment and training have seriously failed to keep up with the demands of the fast-growing international business sector.

"It will be way down the road, if ever, that we shall need overseas chartered accountants to come in," says Mr John Gilbert, secretary to the institute. Only 8 per cent of members qualified in Bermuda, compared with 40 per cent in Canada and 38 per cent in the UK (there are comparatively few Americans).

The toughness of the qualification may have something to do with it. Including a degree course, it takes at least six years to become a professional accountant. In contrast, legal qualifications are generally thought to be a lot easier in Bermuda, and indeed the majority of the 180 lawyers are of Bermudian nationality. After a three-year law degree, the bar exams can be passed after another year, and then just another six-month period needs to be spent in a professional firm for qualification.

"There's a good stream of young Bermudian lawyers coming through," says Mr Frank Mutch, a partner in one of the two biggest firms, Conyers, Dill & Pearman. The other is Appleby, Spurling & Kempe. Historically, the big two were strongly linked with Bank of Bermuda and Bank of Butterfield respectively, but the profession has been opening up, with the establishment of a number of smaller firms and these days the banks employ a broader spread of legal assistance.

The number of lawyers in public practice has more than doubled in the past decade. Most target the lucrative international corporate business, and expertise is regarded as generally high in most areas. Although Bermudian lawyers cannot be expected to be highly experienced in tax or the most specialised technical aspects of commercial law, it is a relatively open profession - Commonwealth qualifications are accepted, in the absence of a Bermudian law school - and, given the basic framework of law, it is possible for an English QC to be brought in when it is not possible to handle major commercial disputes locally.

Lawyers, accountants and bankers come together in the Bermuda International Business Association to promote common interests. BIFA works closely with the minister of finance in developing new legislation, for instance the new trust law.

The larger professional firms and the banks all have strong links with other offshore jurisdictions in the Caribbean, Europe and south-east Asia, making it possible for the professional community to keep Bermuda strongly placed in what is an increasingly competitive and fast-moving global offshore marketplace.

Centre deal, seven financial reinsurers on the island at year-end 1990 had combined capital and surplus of about \$31m, and more than \$3.4m in assets.

The newest reinsurer in Bermuda is Inter-Ocean Re, owned by American Re of New York and 10 other international companies from across the globe. It was set up last October with an initial \$25m of capital, which the owners have pledged to increase up to \$100m. Inter-Ocean will provide financial reinsurance for its owners, and for other insurance companies, captives and big international corporations.

Another newcomer is Sphere Drake Underwriting Management (Bermuda), established in September last year after Mr Jonathan Crawley jumped ship from Aneco Reinsurance to set up, with the help of \$50m in capital from UK underwriting group Sphere Drake, a new company specialising in insuring and reinsuring small and medium-sized captives and similar entities, such as risk retention groups, self-insured funds, rent-a-captives and charitable trusts.

In the last four months of 1990 Sphere Drake wrote \$7m worth of business, and Mr Crawley estimates that it will write \$25m in premiums for the full year 1991.

Patrick Harverson

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BERMUDA 5

Native banks' domination threatened

'Quick fix' attacked

"THE GOVERNMENT is seeking a quick fix for the economy. But they may not understand what they are doing." So says the controversial Mr Donald Lines, president and chief executive officer of the Bank of Bermuda.

Depending on your point of view, Mr Lines is either the steadfast guardian of Bermuda's hard-earned financial reputation or the unyielding defender of a lucrative monopoly, unique among leading offshore financial centres.

The quick fix referred to is the government's plan to open up the offshore trust business, at present restricted to the territory's three banks and to three law firms. Within the next two years Mr David Saul, the finance minister, proposes to license up to a dozen major international trust companies, which would probably be subsidiaries of British, American, Canadian and Swiss banks.

These trust companies would not actually get banking licences, so that the local banks would continue to have a stranglehold on deposit-taking and lending business. However, the domestic market would be of little interest to overseas banks, and trust companies would allow them to carry out most of the business they would want to transact in an offshore centre.

Back in the 1960s Bermuda decided to internationalise its insurance industry rather than its banks. The top two native banks, Bank of Bermuda and Bank of N.Y. Butterfield, have therefore maintained their domination.

In fact two or three new banking licences were issued in the late 1960s, but only Bank of Bermuda Commercial Bank, in which Barclays has a minority stake, and to which it supplies management under contract, remains in business independently. Even so it has been struggling - recording a net loss of \$1.6m in 1990 - and has largely pulled out of retail banking to concentrate on corporate and trust activities.

Assets were \$420m at the September 1990 balance sheet date. Perhaps it is not surprising that BCB's managing director, himself a Barclays man on secondment, should enthuse about the scope for opening up the Bermudian banking sector.

"Huge amounts of business go elsewhere because there are no international banks here," Mr Richard Francis points out. He says exempt companies in Bermuda have over \$60bn of assets, but foreign currency deposits in the island are only \$7bn and securities funds amount to just \$5bn.

That leaves on his calculation \$48bn which has disappeared overseas. He points out that although there may be only three banks licensed in Bermuda at any time, there are several more in hotel rooms operating unofficially as "suitcase" banks. "Carpetbagging banks are taking the business away," he claims. "We have to bring some of that back to Bermuda."

The Bank of Butterfield is even less enthusiastic about the intrusion of outside trust companies. "We have difficulty in seeing what the government think they will receive back by permitting external companies to operate," says Mr Charles Gunn, the deputy general manager in charge of the trust department.

Still, the implications for banking operations could be positive, he thinks. "We are going to see some very good opportunities in the next couple of years."

Butterfield raised its net income from operations from \$19.4m to \$21.1m in the year to June, and its balance sheet total was stable at just over \$3bn. In contrast, Bank of Bermuda suffered a marginal fall in net income to \$27.5m for the same period, and its total assets reached \$5.8bn. Bank of Bermuda is larger in its corporate and offshore activities, but may be rather smaller in terms of domestic retail banking.

Bank of Butterfield has stolen a march over its bigger rival by obtaining a branch banking licence in London, where its upgraded City operation - including the stock-broking firm Seymour Pierce - is due to be functioning before the end of this year.

This reopens something of an old score in that Bank of Bermuda was turned down when it negotiated for a London licence in the late 1980s. Although the Bank of Bermuda was initially welcoming, it then changed tack and ruled that the lack of local supervi-

sion in Bermuda disqualified the Bermudian banks from full recognition in the UK.

Butterfield's subsequent admission to London this summer reflects the recent beefing-up of regulation in Bermuda. Mr Malcolm Williams, an ex-Bank of England official, was recruited from Bahrain to install a structure of banking supervision, and has subsequently been appointed as general manager of the Bermuda Monetary Authority.

The BMA has been given the powers to regulate and inspect, and it now requires regular reporting by the banks. "We at the BMA can now give the necessary comfort to the Bank of England," says Mr Williams.

Meanwhile Bank of Bermuda has established branches in Luxembourg and New York, and plans to set up an operation in Dublin's International Financial Services Centre, which will give it access to European Community markets. It has a representative office with 34 people in London. But says Mr Lines: "We have no present intention to set up a full branch in London. We have our hands full at present."

Both Bank of Bermuda and Bank of Butterfield are niche banks in world terms, seeking to develop offshore networks in places like Hong Kong, Luxembourg, Cayman and the Channel Islands. Internationally they are in substance trust companies rather than banks, which has saved them from damaging involvement in third world or international corporate debt.

Compared with its near \$6bn of deposits, Bank of Bermuda has mutual funds under administration globally of \$17.1bn, and this excludes private banking assets.

Mr Lines points to the risks of going downmarket, and of undermining the reputation that has been laboriously built up for the territory over many years. "Our image as the premium location for trust business could quickly be destroyed," he warns.

But it appears that the government no longer believes that what is good for the Bank of Bermuda is necessarily good for Bermuda.

Barry Riley

Opening for international banks

WITHIN THE next few weeks, several Bermudian accounting and law firms hope to obtain licences to set up offshore trust companies. This will represent the first expansion of the sector for some years, and follows the coming into force of a new law last month to regulate offshore trusts.

It has already been possible for local professionals to act as personal trustees to offshore trusts, but this is really practicable only in cases where there are individual relationships. For the purposes of international marketing, a corporate structure is regarded as crucial.

More radically and controversially, the government has plans to open up Bermuda to big international trust companies one by one over the next couple of years. These will typically be offshoots of major international banks.

Mr David Saul, the finance

minister, talks about issuing six licences in 1992 and another six subsequently. "If they will bring business to Bermuda and enhance our reputation, they will get a licence," he says.

In the meantime the accountants and lawyers are pressing

The finance minister talks about six licences in 1992 and six thereafter

ahead. Cooper & Lines, for instance, which is the Bermuda arm of Coopers & Lybrand, is setting up two companies. "Bermuda can offer to a European resident a viable trust domicile," says partner Mr Raymond Medeiros, although he thinks the potential may be less in the case of a US resident.

Mr Gregory Haycock of

KPMG Peat Marwick is also keen to exploit the new opportunity. "Business is coming from clients that know Peat Marwick as an institution but don't know the Bank of Butterfield," he says.

But Mr Haycock is anxious that quality standards should be maintained. He expresses concern, for instance, about so-called asset protection trusts, which can be used to shield people from creditors, or even from ex-wives. "We don't want that kind of business,"

Views differ on this subject, however. Mrs Linda Milligan-Whyte, partner in the law firm Milligan-Whyte & Smith, suggests on the contrary that "asset protection trusts are the way to go". But she agrees that the decisions of overseas courts should be respected, and trusts set up with the specific intention of defrauding creditors could be attacked.

Mr Frank Mutch is a partner in Conyers, Dill & Fearman, one of the three law firms that already runs a trust company, and one that is therefore exposed to new competition. However, he expects that lawyers in Bermuda will all see the benefits of a growing

The banks would be most vulnerable to a wave of poaching of staff

demand for various kinds of legal services from the new trust companies.

His concern is over the amount of the new trust company work that will actually be done in Bermuda. "I doubt that in some instances it will be very much," he considers. "With taxes, the value-added services can easily be provided overseas. The trend is for ci-

ents to have already decided who they want to provide advice."

Meanwhile, there is growing concern that the opening up of the offshore trust business over the next couple of years will lead to a wave of poaching of staff, something to which the banks would be the most vulnerable.

But Mr Saul is determined to go ahead. Already he has received discreet approaches from most of the major international operators in the field. He thinks that, unlike the local accountants, who expect to draw business largely from European locations such as the Channel Islands, the big international trust groups will transfer clients from the Caribbean and Hong Kong, though Europe will be fruitful too. "Trust business is up-and-coming," he suggests.

Barry Riley

MUTUAL FUNDS

Hopes rise of rapid expansion

AFTER A period of marking time, there are hopes that Bermuda's offshore mutual funds industry will soon start to expand more rapidly. Already the size of existing funds has been bolstered by the strength of most major bond and equity markets over the past year, although new funds have been few and far between.

Statistics are hard to come by, but there may be something like 200 mutual funds domiciled in the island. The biggest custodian, Bank of Bermuda, recently disclosed that it had mutual funds worth \$5.2bn under administration in the territory, so the sector as a whole could control investments worth anything up to \$10bn.

Growth has been handicapped, however, by Bermuda's virtual exclusion from the vast US market, and by growing competition from European fund administration centres such as Luxembourg, the Channel Islands and more

recently Dublin, where Bank of Bermuda is planning to set up a subsidiary. Luxembourg and Dublin are attractive for funds which their promoters wish to sell in the European Community.

Three years ago Bermuda rushed through special measures in order to qualify as a "designated territory" under the UK's Financial Services Act. This meant that

Growth has been handicapped by virtual exclusion from the US market

Bermudian funds could obtain marketing rights in the UK, subject to compliance with certain conditions. According to Mr David Saul, the finance minister, designated status was important "for the sake of Bermuda's reputation".

However, disappointingly little has come of it so far in practice. Only one fund, Orion,

has obtained recognition from the UK regulator, the Securities and Investments Board, which means that it can be marketed in the UK just like a domestic unit trust and it can, for instance, be listed in the FT with its address and telephone number.

All the same, there are hopes that Bermudian funds will soon become more active. According to Mr Idwal Wyn Hughes, financial secretary to the ministry of finance, two other funds are about to be registered in the UK.

There have also been contacts with Japan, which only accepts overseas mutual funds from OECD member states, including offshore competitors such as Luxembourg and Ireland. After lengthy negotiations, Japan has agreed that Bermuda has OECD status through the UK, but it still regards the island as a dependency, and therefore not acceptable as a base for funds.

In contrast, funds from

Jersey and Guernsey have been declared eligible for marketing in Japan because the Channel Islands have a slightly different constitutional position.

Bermuda is notable as the international base of the US mutual funds giant Fidelity - Mr Saul doubles as head of Fidelity International - and several other international groups such as GT are repre-

"You can see things more clearly if you are far away from the centre"

sented. Then there are the local bank funds, such as Butterfield's Butress series.

According to lawyers such as Appleby, Spurling and Kampe, mutual fund activity has been quiet for much of this year, but recently the number of inquiries has picked up, suggesting that more new funds could be launched soon.

Only the banks and one independent company actually manage portfolios in Bermuda, as opposed to simply handling the administration there, but there are hopes that an actual investment management industry could develop. The single independent in question is Orbis, which arrived from Hong Kong and now runs three Bermuda-based global equity funds, helped by a research offshoot in London.

Mr Geoffrey Gardner, its investment manager, is involved in the development of a local society of financial analysts, which now has 50 members, and helps to train Bermudians for the US qualification of chartered financial analyst.

Modern communications, he says, make it much more practicable to manage portfolios from an isolated location such as Bermuda. "You can see things more clearly if you are far away from the centre," he says.

Barry Riley

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BERMUDA 6

Patrick Harverson on how the lifeblood of the local economy has been coping

Tourism feels a chill from the US

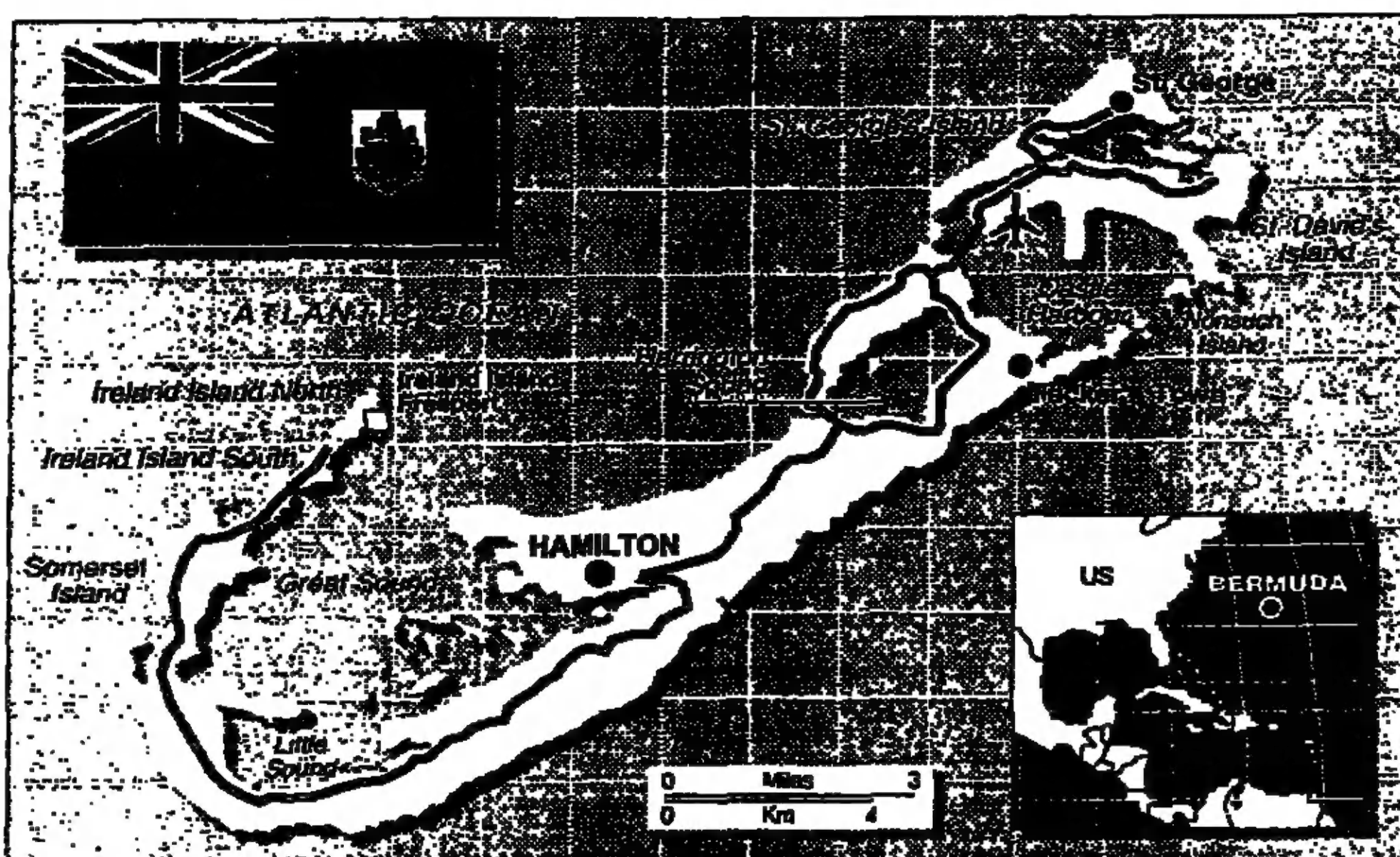
THEY USED to say that when the US economy caught a cold, European economies caught the flu. In Bermuda, where tourism is the lifeblood of the local economy and where more than four out of every five visiting tourists are American, the US recession has left the island feeling distinctly poorly. Bermuda has been particularly afflicted by the economic chills of its neighbour because so many of the island's visitors come from the north-east of the US, where the recession has been most severe. Always an expensive place to visit at the best of times (even for well-off Americans), Bermuda has seen the number of US visitors drop as purse-strings have been tightened in New York, Boston and Philadelphia.

Bermuda tourism was also hit by the Gulf war, though perhaps less so than other vacation spots favoured by American holidaymakers. Fear of terrorist attacks on US airlines, and the feeling that it was improper to go away on expensive foreign holidays when the nation's soldiers were fighting in the Middle East kept many Americans at home.

The impact of the war on Bermuda, however, was tempered, partly because of its proximity to the US (it lies only 568 miles east of North Carolina so it feels a safer, less far-away place for nervous Americans) and partly because of the political stability and high level of security that the former British colony boasts.

Although the worst of the slump in tourism is probably over (the US economy is coming out of recession and Americans' fear of travelling abroad has abated) the effects will be felt on the island for some time to come. According to the most recent figures, the number of tourists who have visited Bermuda so far this year is down about 14 per cent from last year's total of 547,318, which itself was down on 1989 and well below the peak in 1987 of over 631,000.

The headline figure, however, can be misleading. About 13.5 per cent of the island's visitors arrive on cruise ships, stay for only a day or two, and spend relatively little money on local



goods and services. Tourists who arrive by air are the ones that matter, but here the numbers are also down by almost 14 per cent.

The majority of visitors by air are North American, middle-aged or older, and a significant number are making return trips. The high repeat factor - last year 42 per cent had been to the island before - provides a strong backbone to Bermuda's tourist industry. The warm weather, comfortable lifestyle and safe streets attract older, wealthier visitors.

Retailers have been hit by the drop in tourists. Cuts in cruise ships in Bermuda's harbours make matters worse

back, and their custom means the country is better insulated against the vagaries of fashion that afflict other holiday resorts.

If the number of visitors to Bermuda has been declining steadily in recent years, so has the prosperity of its hotels. Troubled by high costs (hoteliers blame the unions for making excessive wage demands), intense competition and weakening demand, the island's hotels record one of

the lowest rates of return on investment in the world. In 1989 just 13 per cent of revenue was produced as income, compared with an average for comparable hotels worldwide of 32 per cent.

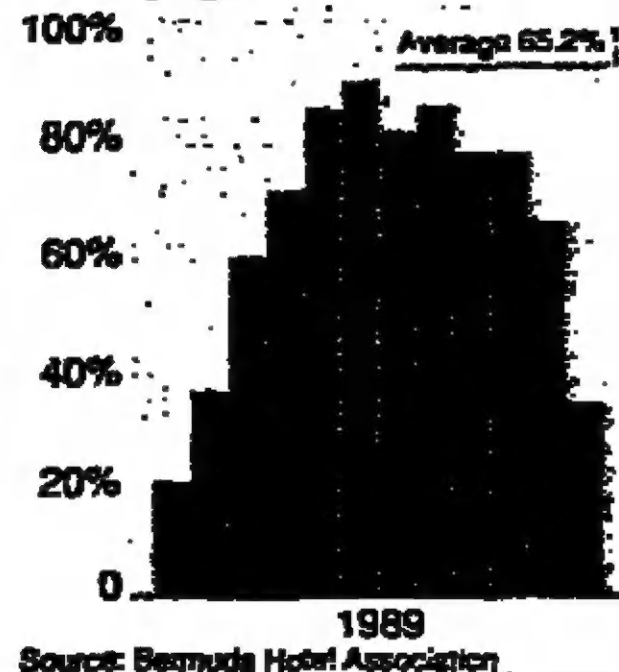
Already this year several large hotels have announced that they will close for the winter. While they claim that the closures are needed for redecoration and refurbishment, and some work is undoubtedly needed to meet new government-imposed quality standards, after a poor summer hotel owners will welcome the savings to be made from shutting down and laying off staff for the slow winter months.

On top of those closing for the winter, there are at least two large hotels that have been mothballed for several years and that look as if they will lie idle for the foreseeable future: the former Club Med (and Holiday Inn and Loews before that) near St. George, and the Bermudiana in downtown Hamilton.

The remoteness of the St. George site was a major drawback for Club Med and others, while Bermudiana appears to have suffered from its proximity to the more luxurious Princess hotel across the road. Hamilton, it seems, was not big enough for both, although locals and the Bermuda ministry of tourism argue that the

Hotel occupancy

Monthly figures



Source: Bermuda Hotel Association

Bermudiana lost its way because its owner, Forte, the UK group, did not seem fully committed to the hotel.

Although big hotels have closed and others are less than full, the Bermudian government has granted permission for a new 400-room Ritz-Carlton on the south shore of the island. However, the new Ritz-Carlton will not add to the total of beds on Bermuda, which the government holds at 10,000.

While the hoteliers have suffered from the drop in tourists, so have Bermuda's shopkeepers, who have also been hurt by a fall in domestic consumer spending. Moreover, the government's decision to cut

the number of cruise ships allowed to dock in Bermuda's harbour has made matters worse for the retailers.

Ironically, the cut was introduced because too many cruise ship passengers were stopping in Hamilton. The cruise ship issue came to a head in 1986-87, when 158,000 passengers went ashore, clogging the shops, restaurants and the streets and generally making life difficult for locals and hotel residents alike.

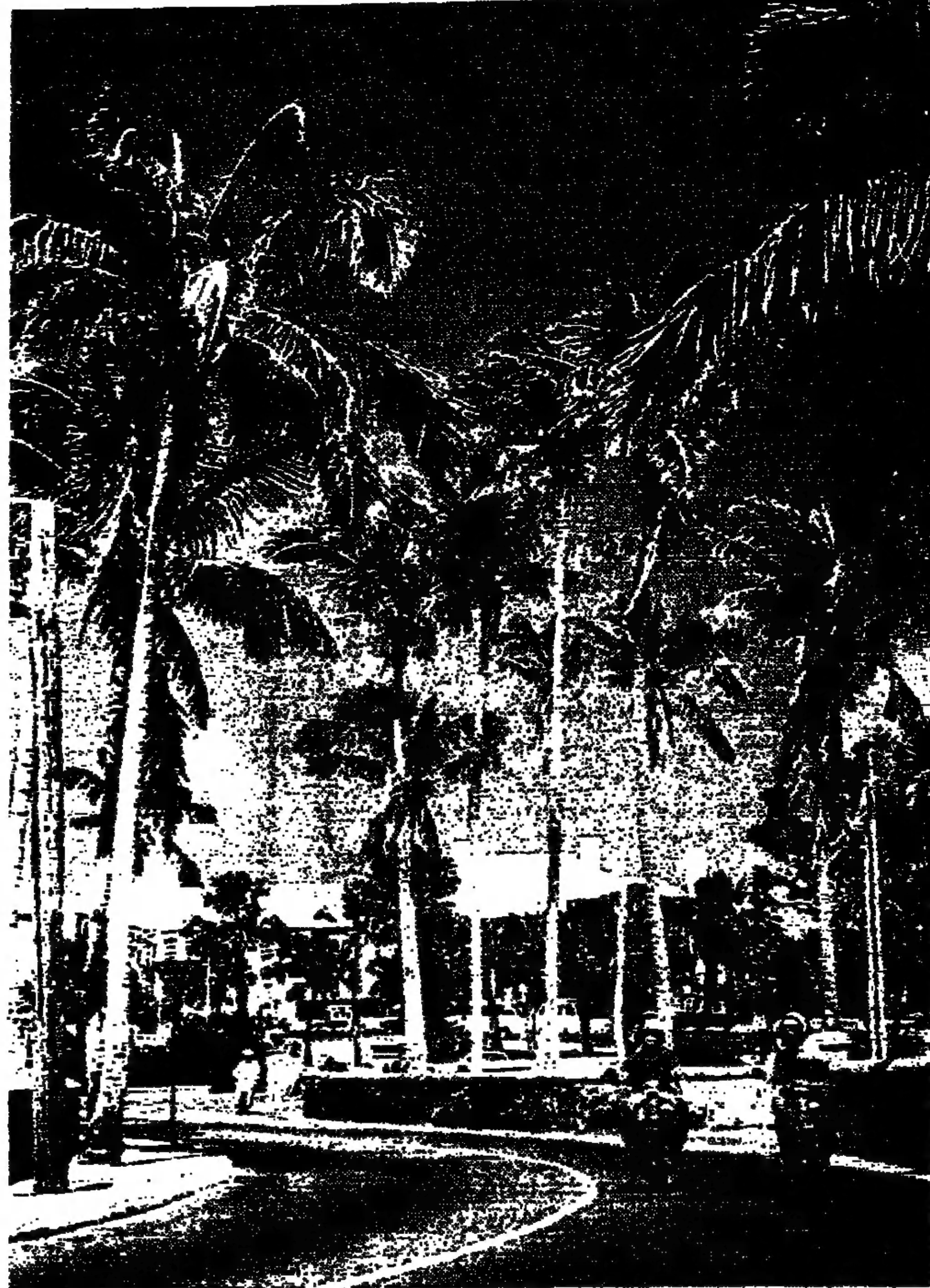
In keeping with Bermuda's avowed intention to minimise the ecological impact of tourism, the government agreed to reduce cruise visitors to 120,000 by limiting visiting ships to four a week, spread between Hamilton, St. George in the east and Dockyard in the west of the island.

The reduction in cruise ships, however, combined with the US and local recession, left shopkeepers (who had supported the cuts) worryingly short of customers. Although publicly remaining loyal to its 120,000 target, the government has been allowing an extra cruise ship or two into the island to ease the retailers' burdens.

Of equal concern to the island, however, is British Airways' decision to cut from four to two the number of its weekly flights from London during the winter. BA blamed the excessive cost of flying to and from Bermuda and of maintaining staff on the island for a decision which has left a nasty taste in the mouth of some Bermudians, who feel BA has long abused its monopoly position by charging excessive amounts for what are usually scarce seats.

Mr. Jim Woolridge, the island's veteran tourism minister, says he has been in talks with other European airlines about flying to Bermuda, but at the moment nothing appears to be in the pipeline. If Virgin, or Lufthansa, say, were prepared to fly to Bermuda, Mr. Woolridge says the UK government has indicated it would allow a rival to BA to open a route to the island.

Attracting visitors from outside the US and UK is an important part of Bermuda's future. Aware of its over-reliance on North American tourism, the government has begun



Tourist haven: warm weather, comfortable lifestyle and safe streets

to market the island's wares more aggressively on the European continent (there are high hopes of breaking into the German and Scandinavian markets) and in Japan, whose golf-mad tourists would find Bermuda's rich fairways and greens a big draw. It has also tried hard to sell the cooler winter months, where the temperature often averages a pleasant 70° Fahrenheit.

Bermuda's problem, however, is that it has to compete with rival islands in the Carib-

bean, where the sun shines hotter all round the year, where accommodation and flights are often cheaper and the local life more exotic, and where the beaches look just as attractive in travel agents' brochures.

Yet, no one is suggesting that Bermuda as a tourist destination faces a crisis. Its fine summer weather, beautiful pink beaches, warm blue seas, safe streets and ample sporting facilities remain a powerful lure to the traveller seeking a

more measured pace of life. All of the above makes Bermuda especially popular with older tourists, particularly from the US. According to the World Tourism Organisation, people over 55 will grow from 21 per cent of the US population to about 27 per cent by the year 2010. Given that 60 per cent of all visitors by air to Bermuda are over 50, the ageing of America could prove the key to securing the future prosperity of the island's tourist business.

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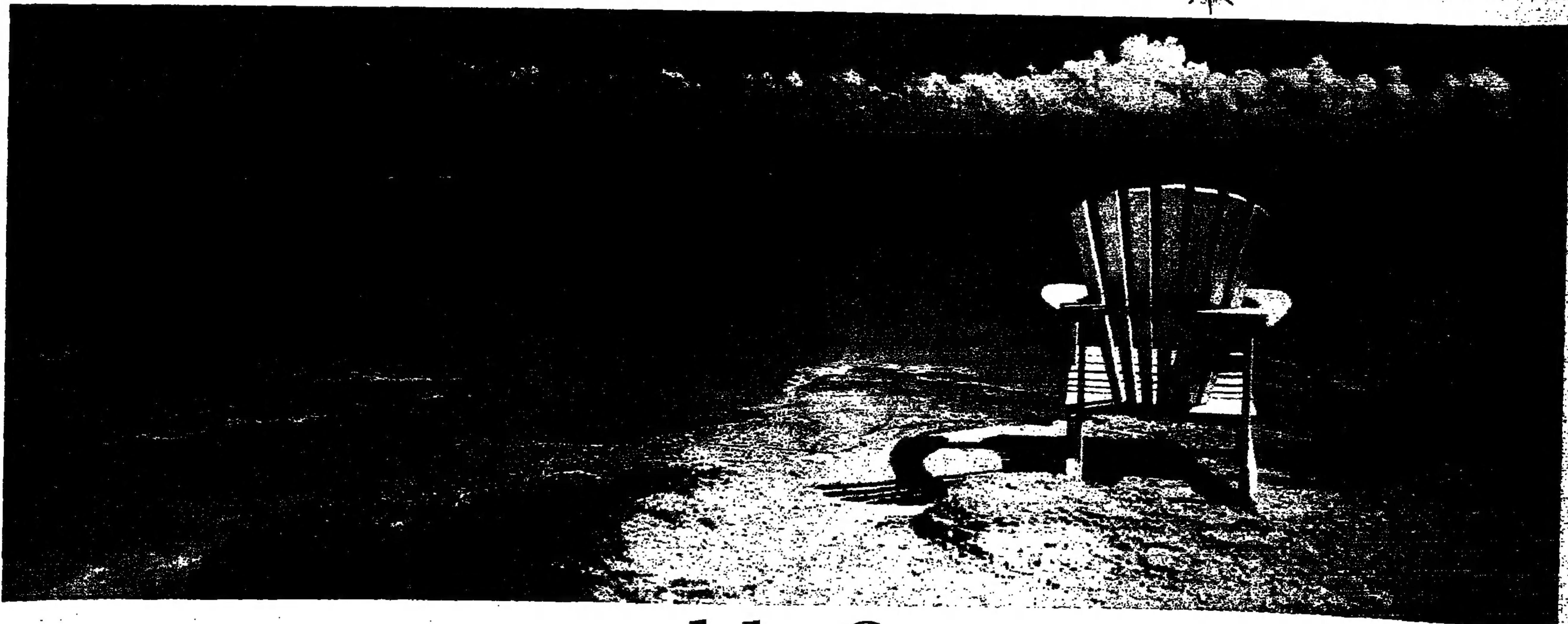
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